



Directie Multilaterale
Instellingen en
Mensenrechten (DMM)

E dmm@minbuza.nl

Onze referentie
MINBUZA-2018.738295
ENV-2018.3826

Datum 11 juli 2018

Betreft Uw Wob-verzoek

Geachte [redacted],

Op 30 april 2018 heeft u met een beroep op de Wet openbaarheid van bestuur (hierna: Wob) informatie verzocht over de correspondentie tussen het ministerie van Buitenlandse Zaken en UNICEF inzake de mogelijke verhuizing van UNICEF's Private Fundraising and Partnerships Divisie (PFP) naar Den Haag. U vraagt om de correspondentie tussen het ministerie van Buitenlandse Zaken en UNICEF tussen december 2013 en oktober 2014.

De ontvangst van uw verzoek is bevestigd op 8 mei 2018. In de brief van 28 mei 2018 is de beslistermijn met vier weken verdaagd. Vanwege afstemming met de derde belanghebbende werd de beoogde datum van openbaarmaking helaas niet gehaald.

Wettelijk kader

Uw verzoek valt onder de reikwijdte van de Wob. Voor de relevante Wob-artikelen verwijs ik u naar de bijlage 1.

Inventarisatie documenten

Op basis van uw verzoek zijn in totaal 17 documenten aangetroffen.

Gezien de correspondentie met UNICEF met betrekking tot de mogelijke verhuizing van de Private Fundraising and Partnerships Divisie pas in november 2014 is afgerond, heb ik ook de correspondentie van november 2014 meegenomen in de inventarisatie.

In document 1 wordt een verwijzing gemaakt naar twee brieven van augustus 2013. Ik wijs u erop dat die brieven buiten de reikwijdte van uw verzoek vallen.

De op basis van uw verzoek aangetroffen documenten zijn opgenomen in een inventarislijst, die als bijlage 2 bij dit besluit is gevoegd. In dit besluit wordt verwezen naar de corresponderende nummers uit de inventarislijst, zodat per document duidelijk is wat is besloten.

Zienswijzen

Er is een derde belanghebbende bij de openbaarmaking van de aangetroffen documenten. Deze derde belanghebbende is in de gelegenheid gesteld hierover zijn zienswijze te geven.

Door de derde belanghebbende zijn geen bedenkingen ingediend.

Besluit

Ik heb besloten de door u gevraagde informatie opgenomen in de aangetroffen documenten openbaar te maken, met uitzondering van de daarin opgenomen persoonsgegevens en informatie die raakt aan de economische en financiële belangen van de Staat.

Voor de motivering verwijs ik naar de overwegingen zoals hieronder geformuleerd.

Overwegingen

Algemene overweging: openbaarheid t.a.v. een ieder

Allereerst wil ik u wijzen op het volgende. Ingevolge artikel 3, vijfde lid, van de Wob, wordt een verzoek om informatie ingewilligd met inachtneming van het bepaalde in de artikelen 10 en 11 van de Wob.

Het recht op openbaarmaking op grond van de Wob dient uitsluitend het publieke belang van een goede en democratische bestuursvoering. Het komt iedere burger in gelijke mate toe. Daarom kan ten aanzien van de openbaarheid geen onderscheid worden gemaakt naar gelang de persoon of de bedoeling of belangen van de verzoeker. Bij de te verrichten belangenafweging worden dan ook betrokken het algemene belang bij openbaarmaking van de gevraagde informatie en de door de weigeringsgronden te beschermen belangen, maar niet het specifieke belang van de verzoeker.

Evenmin kent de Wob een beperkte vorm van openbaarmaking. Dit betekent dat openbaarmaking van de gevraagde documenten uitsluitend aan u op grond van de Wob niet mogelijk is. Indien ik aan u de betreffende documenten verstrek, moet ik deze ook aan anderen geven indien zij daarom verzoeken. In dat licht vindt de onderstaande belangenafweging/vinden de onderstaande belangenafwegingen dan ook plaats.

De economische of financiële belangen van de Staat

Op grond van artikel 10, tweede lid, aanhef en onder b, van de Wob blijft verstrekking van informatie achterwege voor zover het belang daarvan niet opweegt tegen de economische of financiële belangen van -onder meer- de Staat.

Op grond van de belangenafweging tussen het algemeen belang van openbaarmaking en de economische of financiële belangen van de Staat, komen passages uit de documenten 12 en 14 niet voor openbaarmaking in aanmerking. Openbaarmaking van deze passages zou de onderhandelingspositie van het ministerie van Buitenlandse Zaken en de Gemeente Den Haag in de toekomst ernstig verslechteren ingeval er over een mogelijke verhuizing van een internationale organisatie onderhandeld wordt. Inzicht in de inhoud van de passages leidt er toe dat internationale organisaties exact zullen weten onder welke omstandigheden het ministerie van Buitenlandse Zaken en de gemeente Den Haag bereid zijn een dergelijke overeenkomst aan te gaan.

Ik heb daarom besloten de desbetreffende informatie niet openbaar te maken op grond van artikel 10, tweede lid, aanhef en onder b, van de Wob. In de openbaar gemaakte documenten heb ik die informatie aangegeven met de code '10 2 b' als notatiewijze.

De eerbiediging van de persoonlijke levenssfeer

Op grond van artikel 10, tweede lid, aanhef en onder e, van de Wob blijft verstrekking van informatie achterwege voor zover het belang daarvan niet opweegt tegen het belang dat de persoonlijke levenssfeer wordt geëerbiedigd.

In de documenten met nummers 1, 3-10 en 12-17 staan persoonsgegevens. Ik ben van oordeel dat t.a.v. deze gegevens het belang dat de persoonlijke levenssfeer wordt geëerbiedigd, zwaarder moet wegen dan het belang van openbaarheid. Daarom heb ik de persoonsgegevens verwijderd uit deze documenten en voorzien van de code '10 2 e' als notatiewijze.

Wijze van openbaarmaking en plaatsing op internet

De documenten die door mij openbaar worden gemaakt op grond van de Wob, treft u bij dit besluit in kopie aan. De openbaar gemaakte documenten en dit besluit worden geplaatst op www.rijksoverheid.nl, zodat ze voor een ieder beschikbaar zijn.

Mocht u naar aanleiding van dit besluit vragen hebben, kunt u contact opnemen met de directie Multilaterale Instellingen en Mensenrechten.

De minister voor Buitenlandse Handel en Ontwikkelingssamenwerking namens deze,



Peter van der Vliet
Directeur Multilaterale Instellingen en Mensenrechten

Tegen dit besluit kunt u binnen zes weken na de dag waarop dit is bekend gemaakt een bezwaarschrift indienen, gericht aan de minister voor Buitenlandse Handel en Ontwikkelingssamenwerking, t.a.v. de directie Multilaterale Instellingen en Mensenrechten, postbus 20061, 2500 EB Den Haag.

Bijlage 1 – Relevante artikelen uit de Wob

Artikel 1

In deze wet en de daarop berustende bepalingen wordt verstaan onder:

- a. document: een bij een bestuursorgaan berustend schriftelijk stuk of ander materiaal dat gegevens bevat;
- b. bestuurlijke aangelegenheid: een aangelegenheid die betrekking heeft op beleid van een bestuursorgaan, daaronder begrepen de voorbereiding en de uitvoering ervan;
- c. intern beraad: het beraad over een bestuurlijke aangelegenheid binnen een bestuursorgaan, dan wel binnen een kring van bestuursorganen in het kader van de gezamenlijke verantwoordelijkheid voor een bestuurlijke aangelegenheid;
- d. niet-ambtelijke adviescommissie: een van overheidswege ingestelde instantie, met als taak het adviseren van een of meer bestuursorganen en waarvan geen ambtenaren lid zijn, die het bestuursorgaan waaronder zij ressorteren adviseren over de onderwerpen die aan de instantie zijn voorgelegd. Ambtenaren, die secretaris of adviserend lid zijn van een adviesinstantie, worden voor de toepassing van deze bepaling niet als leden daarvan beschouwd;
- e. ambtelijke of gemengd samengestelde adviescommissie: een instantie, met als taak het adviseren van één of meer bestuursorganen, die geheel of gedeeltelijk is samengesteld uit ambtenaren, tot wier functie behoort het adviseren van het bestuursorgaan waaronder zij ressorteren over de onderwerpen die aan de instantie zijn voorgelegd;
- f. persoonlijke beleidsopvatting: een opvatting, voorstel, aanbeveling of conclusie van een of meer personen over een bestuurlijke aangelegenheid en de daartoe door hen aangevoerde argumenten;
- g. milieu-informatie: hetgeen daaronder wordt verstaan in artikel 19.1a van de Wet milieubeheer.

Artikel 3

1. Een ieder kan een verzoek om informatie neergelegd in documenten over een bestuurlijke aangelegenheid richten tot een bestuursorgaan of een onder verantwoordelijkheid van een bestuursorgaan werkzame instelling, dienst of bedrijf.
2. De verzoeker vermeldt bij zijn verzoek de bestuurlijke aangelegenheid of het daarop betrekking hebbend document, waarover hij informatie wenst te ontvangen.
3. De verzoeker behoeft bij zijn verzoek geen belang te stellen.
4. Indien een verzoek te algemeen geformuleerd is, verzoekt het bestuursorgaan de verzoeker zo spoedig mogelijk om zijn verzoek te preciseren en is het hem daarbij behulpzaam.

5. Een verzoek om informatie wordt ingewilligd met inachtneming van het bepaalde in de artikelen 10 en 11.

Artikel 10

1. Het verstrekken van informatie ingevolge deze wet blijft achterwege voor zover dit:

- a. de eenheid van de Kroon in gevaar zou kunnen brengen;
- b. de veiligheid van de Staat zou kunnen schaden;
- c. bedrijfs- en fabricagegegevens betreft, die door natuurlijke personen of rechtspersonen vertrouwelijk aan de overheid zijn meegedeeld;
- d. persoonsgegevens betreft als bedoeld in paragraaf 2 van hoofdstuk 2 van de Wet bescherming persoonsgegevens, tenzij de verstrekking kennelijk geen inbreuk op de persoonlijke levenssfeer maakt.

2. Het verstrekken van informatie ingevolge deze wet blijft eveneens achterwege voor zover het belang daarvan niet opweegt tegen de volgende belangen:

- a. de betrekkingen van Nederland met andere staten en met internationale organisaties;
- b. de economische of financiële belangen van de Staat, de andere publiekrechtelijke lichamen of de in artikel 1a, onder c en d, bedoelde bestuursorganen;
- c. de opsporing en vervolging van strafbare feiten;
- d. inspectie, controle en toezicht door bestuursorganen;
- e. de eerbiediging van de persoonlijke levenssfeer;
- f. het belang, dat de geadresseerde erbij heeft als eerste kennis te kunnen nemen van de informatie;
- g. het voorkomen van onevenredige bevoordeling of benadeling van bij de aangelegenheid betrokken natuurlijke personen of rechtspersonen dan wel van derden.

3. Het tweede lid, aanhef en onder e, is niet van toepassing voorzover de betrokken persoon heeft ingestemd met openbaarmaking.

4. Het eerste lid, aanhef en onder c en d, het tweede lid, aanhef en onder e, en het zevende lid, aanhef en onder a, zijn niet van toepassing voorzover het milieu-informatie betreft die betrekking heeft op emissies in het milieu. Voorts blijft in afwijking van het eerste lid, aanhef en onder c, het verstrekken van milieu-informatie uitsluitend achterwege voorzover het belang van openbaarmaking niet opweegt tegen het daar genoemde belang.

5. Het tweede lid, aanhef en onder b, is van toepassing op het verstrekken van milieu-informatie voor zover deze handelingen betreft met een vertrouwelijk karakter.

6. Het tweede lid, aanhef en onder g, is niet van toepassing op het verstrekken van milieu-informatie.

7. Het verstrekken van milieu-informatie ingevolge deze wet blijft eveneens achterwege voorzover het belang daarvan niet opweegt tegen de volgende belangen:

- a. de bescherming van het milieu waarop deze informatie betrekking heeft;
- b. de beveiliging van bedrijven en het voorkomen van sabotage.

8. Voorzover het vierde lid, eerste volzin, niet van toepassing is, wordt bij het toepassen van het eerste, tweede en zevende lid op milieu-informatie in aanmerking genomen of deze informatie betrekking heeft op emissies in het milieu.

Bijlage 2 – Inventarislijst

Nr.	Datum	Naam document	Afzender	Ontvanger	Beoordeling Wob (met artikelnummers)
1.	2013.12.10	Brief UNICEF aan Ministerie van Buitenlandse Zaken (hierna: MinBZ)	UNICEF	MinBZ	Gedeeltelijk openbaar onder artikel 10,2,e
2.		Brief UNICEF aan MinBZ bijlage			Openbaar
3.	16.12.2013	RE_Letter from Mr. Martin Mogwanja, Deputy Executive Director, Management, UNICEF	UNICEF	MinBZ	Gedeeltelijk openbaar onder artikel 10,2,e
4.	29.01.2014	Brief MinBZ aan UNICEF	MinBZ	UNICEF	Gedeeltelijk openbaar onder artikel 10,2,e
5.	08.05.2014	Brief UNICEF focal point	UNICEF	MinBZ	Gedeeltelijk openbaar onder artikel 10,2,e
6.	26.05.2014	RE_Possible Meeting in the Hague	Eerste mail: UNICEF	Eerste mail: MinBZ	Gedeeltelijk openbaar onder artikel 10,2,e
7.	03.06.2014	RE_Your visit to NL	Eerste mail: MinBZ	Eerste mail: UNICEF	Gedeeltelijk openbaar onder artikel 10,2,e
8.		RE_Your visit to NL bijlage mail 03.06.2014			Gedeeltelijk openbaar onder artikel 10,2,e
9.	13.06.2014	RE_Your mission to NL	Eerste mail: MinBZ	Eerste mail: UNICEF	Gedeeltelijk openbaar onder artikel 10,2,e
10.	07.03.2014	TRIM_RE_ relocation UNICEF-International Civil Service Commission (ICSC)	Eerste mail: MinBZ	Eerste mail: UNICEF	Gedeeltelijk openbaar onder artikel 10,2,e

11.		TRIM_RE_ relocation UNICEF- International Civil Service Commission (ICSC) bijlage 17.06.2014				Openbaar	
12.		TRIM_RE_ relocation UNICEF- International Civil Service Commission (ICSC) bijlage 02.07.2014				Gedeeltelijk openbaar onder artikel 10,2,b en 10,2,e	
13.	24.07.2014	2e follow-up letter to UNICEF	Eerste mail: MinBZ	Eerste mail: UNICEF		Gedeeltelijk openbaar onder artikel 10,2,e	
14.		2e follow-up letter to UNICEF bijlage 24.07.2014				Gedeeltelijk openbaar onder artikel 10,2,b en 10,2,e	
15.	28.10.014	FW_UNICEF-The Hague	Eerste mail: MinBZ	Eerste mail: UNICEF		Gedeeltelijk openbaar onder artikel 10,2,e	
16.	15.11.2014	FW_PFP relocatie	Eerste mail: UNICEF	Eerste mail: MinBZ		Gedeeltelijk openbaar onder artikel 10,2,e	
17.	19.11.2014	Brief UNICEF met besluit	Eerste mail: UNICEF	Eerste mail: MinBZ		Gedeeltelijk openbaar onder artikel 10,2,e	

10 December 2013

Excellency,

On behalf of the Executive Director of UNICEF, and pursuant to the positive response dated 27 August 2013 to our initial letter sent on 23 August 2013 on the possible relocation of a part of UNICEF headquarters operations currently based in Geneva, identifying you as the focal point in this matter, I should be grateful for your assistance in the continued collaboration and exploratory process UNICEF is undertaking.

As mentioned in our previous letter, like many United Nations agencies, UNICEF is undertaking a comprehensive review of the efficiency and effectiveness of operations at the global level, to ensure that resources are used as efficiently as possible, and that the organization is best structured to deliver programmes to advance the rights of children around the world. As part of this process, the advantages and disadvantages of the locations of UNICEF operations are being considered.

The aim of this process is for UNICEF to assess a number of different options which may offer greater efficiency gains and cost savings for the organization. On this matter, you may find attached with this letter an indicative list of information of our interest and which we would like to have an opportunity to discuss during our meeting.

I would like to express our sincere appreciation for the continued support of the Government of the Netherlands to UNICEF and look forward to our continued collaboration.

Please accept, Excellency, the assurances of my highest consideration.

10 2 e

 Martin Mogwanja
Deputy Executive Director

H.E. Ms. Nora Stehouwer
Ambassador, International Organisations
Ministry of Foreign Affairs
The Hague

cc: H.E. Mr. Karel van Oosterom Permanent Representative of The Netherlands
to the United Nations
Yoka Brandt, Deputy Executive Director, External Relations, UNICEF

Indicative and non-exhaustive list of information required

A number of opportunities can be explored and may offer greater efficiency gains and cost savings for UNICEF.

The list of information to be assessed below is indicative and not exhaustive:

1. General information

- a. Are there any particular areas of the work of UNICEF that the government would be interested in hosting, including the private fundraising and partnerships? Could the reasons be elaborated?
- b. Please propose the length of time that would be required by the government to formalize a proposal with conditions of the UNICEF installation in the country.
- c. Are there any minimum or maximum number of staff and their dependents expected or conditioned by the government that UNICEF should be made aware of?
- d. Are there any other considerations and / or conditions that UNICEF should be aware of in the event it decides to relocate part of current Geneva based headquarters into the country?

2. UN Immunities and privileges

- a. The levels of scope of the government support in facilitating permits (residency, work, etc) to staff and staff's dependents as well as the average time these are expected to take.
- b. The governmental support in facilitating tax status and exemptions of UNICEF (VAT, import duties, others). Please, describe established or proposed processes, yearly timing, turnaround time and any other relevant information.
- c. The governmental support in facilitating tax status and exemptions of international and local staff, depending on the applicability (VAT, income tax status, import duties and others). Please, describe the levels of staff that are entitled to each type of tax exemption as well as established or proposed processes, yearly timing, turnaround time and any other relevant information.

3. Security and staff well-being

- a. Please indicate arrangements that can be provided by the host government to ensure the safety and security of UN staff and their dependents.

4. Facilities and other related services

a. Facilities general information

- i. Please provide with a description of the typical or targeted type of facilities.
- ii. If a facility can already be proposed, information on date of construction and renewals, possibility of configuration to meet business needs and its functionality, presence of common areas, such as meeting rooms, auditoriums, reception, cafeteria, etc.
- iii. Would the facilities be of exclusive use to UNICEF or would it be shared with other organisations?
- iv. Would UNICEF need to identify the facilities or would the government be able to propose potential facilities locations for UNICEF consideration?
- v. Would they be free-of-charge, subsidised or under commercial leases?
- vi. Would these facilities accommodate the requirements in numbers of staff (200 – 350 staff)?

b. Facilities Specific Location

- i. Would there be a specific location, city, area to be considered, please specify?
- ii. How would the facilities be served in terms of public transportation and easy access to city center, residential areas and nearest international airport? Are there bicycle paths and bicycle parking nearby?

c. Other Facilities Services

- i. What types of services can the facilities already have? Reception, security, others? Would they be free of charge? If not, what are the estimated costs of these additional services that UNICEF would have to cover for?
- ii. Would the premises accommodate for a cafeteria that can sell breakfast, lunch and snacks to staff? Would UNICEF have to tender for the cafeteria services provider or that can already be in place?
- iii. How much parking space could be included as part of the facilities agreement? Would they be free of charge? If costs are involved, how much would be charged per parking space?

- iv. Would there be parking space that staff could rent nearby? How many spaces can be made available for UNICEF staff? Would it be free of charge? If not, how costly would nearby parking be?
- v. Would these facilities be in a location where UN or UNICEF already have offices?

5. Financial support provided by the government to UNICEF relocation

- a. Would the government be willing to provide with a one-off financial support for the installation of the UNICEF office in the country? If so, how much?
- b. Would the government be willing to provide with a lump sum in relation to every post established / retained in the country? If so, how much?
- c. Would the government be willing to provide with an annual retentional allowance for every post established / retained in the country? If so, how much?
- d. Would the government be willing to provide with required office furniture (i.e, partitions, desks, chairs, meeting room tables, etc) for the adequate installation of UNICEF in the facilities? If so, please, specify the office furniture.
- e. Would the government be willing to provide a complete set of IT installations (servers, network cables, wifi, etc) as part of the offset installation costs? If so, please specify the types of IT installation that can be provided.
- f. Would the government be willing to provide a complete set of IT services in support of the IT installations (servers, network cables, wifi, etc) as part of the offset installation costs? If so, please specify the types of IT installation that can be provided.
- g. Would the government be willing to provide with financial support to cover the annual utilities costs? If so, please specify the utilities considered (water, electricity, gas, etc) and how much would be the government contribution in relation to estimated facilities costs.
- h. Would the government be willing to provide with financial support to cover the annual telecommunications costs? If so, please specify the telecommunications costs considered (telephone, internet, teleconferencing, etc) and how much would be the government contribution in relation to estimated telecommunications costs

6. Information on local diversity of population and services to UNICEF staff

- a. Could the government share the percentage of non-nationals and expatriates currently part of the workforce in the country?

- b. Can the government specify the current presence of international schools teaching in French, English and Spanish nearby the city / location where the UNICEF office would be located.
- c. Can the government ensure the priority in the enrolment of UNICEF staff dependents in these schools?
- d. What are the annual average fees related to these international schools?
- e. How many class A medical facilities are available nearby the proposed office location?
- f. How many class A medical facilities can attend for patients in English, French and / or Spanish?
- g. How many local language training facilities exist nearby the city / location where the UNICEF office would be located?
- h. How many hours of local language training for staff / dependents would the government be willing to cover for the costs ?

Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs

10 2 e

From: 10 2 e

Sent: donderdag 12 december 2013 19:43

To: Stehouwer, Nora

Cc: 10 2 e

Subject: Letter from Mr. Martin mogwanja, Deputy Executive Director, Management, UNICEF

Excellency,

Please find attached letter and indicative list of information required from Mr. Martin Mogwanja, Deputy Executive Director, Management, UNICEF for your kind attention.

Thank you.

10 2 e

UNICEF

10 2 e



Mr Martin Mogwanja
Deputy Executive Director
United Nations Children's Fund
Three United Nations Plaza
New York, NY 10017
United States of America

Postbus 20061
2500 EB The Hague
The Netherlands
www.minbuza.nl

Contact
Mrs. Nora Stehouwer-van Iersel

Ambassador for International
Organisations

Reference: DKP-2014/091

Date: 29 January, 2014

10 2 e

E-mail :

10 2 e

Dear Mr Mogwanja,

Thank you for your letter of 10 December 2013 on the possible relocation to the Netherlands of a part of UNICEF headquarters currently based in Geneva. We have examined the list of questions to which you need answers in order to properly assess the possibility of relocation.

In general, the Dutch government wholeheartedly welcomes the establishment of international organisations on its territory. The Netherlands' geographical position, our open attitude to the world, our highly educated, flexible workforce and the availability of international schools make our country an attractive location for international organisations and institutions. We are proud that The Hague is internationally known as legal capital of the world, and that Mr Ban Ki-Moon during the recent celebration of the Peace Palace centenary called the city 'the epicentre of international justice and accountability'. The Dutch government and the city of The Hague see to it that international organisations feel at home in the Netherlands and in The Hague.

I would be glad to meet you to help you assess the advantages and disadvantages of possible locations for UNICEF, and would also like to invite a high level representative of The Hague municipality to join us. The city has considerable experience in helping international organisations settle in The Hague and is keen to support your organisation. Would you please contact my secretary to arrange the details of the meeting?

Enclosed are some initial responses to the questions you posed. A copy of the Guide to International Organisations in The Hague will be sent to you through the Dutch Permanent Representation.

Yours sincerely,

10 2 e

Nora Stehouwer-van Iersel
Ambassador for International Organisations

General information

Annex 1

You requested some general information with regard to the possibility of the Netherlands' hosting UNICEF.

- UNICEF has intrinsic value within the UN system and strategic added value for Dutch development priorities. Its performance is strong at country level in the fields of development and humanitarian aid. The Netherlands has a longstanding relationship with UNICEF. We are a major financial supporter (€141 million in 2013) and a constructive partner of UNICEF policy and programmes worldwide. The Dutch National Committee for UNICEF is also one of the main financial contributors to the organisation. UNICEF has a strong organisational presence in the Netherlands.
- Length of time. Usually there is a preliminary process in which an organisation decides where and when it would like to relocate to the Netherlands. Once that becomes clear, a host country agreement needs to be drafted and signed. Although we have standard agreements, experience shows that the process of negotiation can take several months. The draft agreement usually needs to be approved by the Dutch Cabinet and Parliament (exceptions are possible). This takes one to two years, but it is possible to request provisional application of the agreement pending parliamentary approval.
- The Dutch government does not set any minimum or maximum number of staff and dependents; it is up to the organisation to decide who is to be based in the Netherlands.

UN immunities and privileges

- Matters such as ID cards, employment of family members, etc. can be agreed in the host country agreement. The identity card issued by the Ministry of Foreign Affairs indicates among other things that the holder:
 - is residing legally in the Netherlands;
 - has a specific position and nationality;
 - enjoys privileges and/or immunities;
 - in the case of family members, is or is not permitted to work in the Netherlands (possibly on a restricted basis, as stipulated in the host country agreement);
 - can travel freely within the Schengen area.
- Fiscal privileges: there is a set of standard fiscal privileges that the Netherlands usually grants to an international organisation and its staff. These are set out in the host country agreement. For your information, I enclose copies of the two most recent host country agreements that the Netherlands has concluded. On the issue of fiscal privileges and the standard treatment of international organisations, please see also the [Protocol Guide for International Organisations](#).

- Immunities for the organisation and its staff are set out in the headquarters agreement. Please see also the [Protocol Guide for International Organisations](#).

Security and staff wellbeing

- Standard security arrangements are in place, especially for organisations whose profile indicates high security risks. Although the Ministry of Foreign Affairs will certainly check at a later stage with the office of the National Coordinator for Security and Counterterrorism, UNICEF does not at first glance appear to have such a profile.

Facilities and other related services

- The organisation is free to choose its own facilities within the city of The Hague, according to the requirements of the organisation. The host state and host city are ready to assist the organization in any way possible. This support can be given by a commercial real estate agency selected by the organisation or via the support of the Government Buildings Agency (RGD). The Government Buildings Agency is part of the Ministry of Interior and Kingdom Relations. Its task is to manage and develop the State's largest property portfolio.
- Furthermore, the city of The Hague is ready to supply all the necessary information on available real estate in the city, such as with regard to the availability of office space in the international zone of the city where a number of international governmental organizations is based. There is no general government building for international organisations, however the city manages a building for smaller organisations. Kindly note that at the moment, due to market developments, there is wide supply of real estate in The Hague, including empty government buildings. Together with UNICEF the required facilities can be identified and available building options can be selected and later on visited by UNICEF.

Financial support

- This needs to be considered and discussed on the basis of specifics concerning the establishment of UNICEF in The Hague. The City of The Hague is very interested in hosting UNICEF as described. The Mayor of The Hague and his staff are ready to discuss the matter when the UNICEF delegation will be visiting The Hague.

Information on local diversity of population and services to UNICEF staff

- Expats (high level) working in The Hague 10.800 and in the Greater The Hague Region 15.000. The number of expats living in the metropolitan area The Hague-Rotterdam : 80.000 persons.

- International schools: the city of The Hague offers a wide and attractive range of international education, please see for the international schools and their prices the attachment to this paper on the mobility and education of the city of The Hague.

Information on medical care

- Dutch health care is among the very best in the world with people having access to the most advanced treatments and preventive care during all stages of life. All facilities in The Hague are A – class facilities.
The Dutch health care system is based on the principle that everyone receives the same type and high quality of treatment regardless of social status, gender and income. English is spoken in all hospitals. Through the permanent representation we will send you the health care booklet for newcomers from abroad. See also Annex 2 and www.denhaag.nl/en/residents/health.

Language facilities

- There are many possibilities for learning Dutch or any other language. You can e.g. learn Dutch in your own neighbourhood or at work, but you can also learn the language during an integration course. Some courses award a certificate or diploma once you have completed the course. You can choose from courses ranging for beginners to advanced as well as private and group lessons. Fees vary.
- **Learning Dutch:**
www.denhaag.nl/en/residents/education-and-childcare/to/Learning-Dutch.htm
www.access-nl.org/media/13961/faq_guide_learning_the_dutch_language_july_2012.pdf
- **Learning English:**
www.denhaag.nl/en/residents/education-and-childcare/to/Learning-English-in-The-Hague.htm
www.berlitz.nl/en/the-hague
- **Learning Spanish:**
www.denhaag.nl/en/residents/education-and-childcare/to/Spanish-classes-from-Instituto-Cervantes.htm

General expat information:

ACCESS, a not-for-profit organisation supporting the international community in the Netherlands.
www.access-nl.org

Enclosure- Annex2

- The Hague- Some facts and Figures

The Hague City of Peace and Justice

The Hague has a long history in the field of peace and justice for all. It all started with the first Hague Peace Conference, held in the city in 1899. One of the main results of this conference was the establishment of the Permanent Court of Arbitration, housed in the Peace Palace which was built for this purpose and opened in 1913. In 1946 the Peace Palace also became home to the United Nations' highest judicial organ, the International Court of Justice (ICJ) - the only UN organ not headquartered in New York. Since then, more and more institutions have been drawn to The Hague. The city is now home to some 160 international organisations working towards a common goal: a just and peaceful world for everyone.

Thanks to the establishment of the Permanent Court of Arbitration and the ICJ's forerunner, the Permanent Court of International Justice, The Hague increasingly became a byword for peace and justice. This has made it an ever more attractive location for organisations from all over the world. Since 2012 The Hague has been officially entitled to include the motto 'Peace and Justice' on its coat of arms. The Supreme Council of Nobility granted the city this right in recognition of its contribution over the past century to bringing about a world of peace and justice.

The Netherlands is proud that some 160 international governmental and non-governmental organisations are based in and around The Hague. Thanks to the presence of these organisations and of many knowledge institutions, the Netherlands can rightly claim to be a centre of expertise in the field of peace and justice. The Dutch government is eager to maintain and develop its country's status. To this end the Netherlands seeks to be a good host country, joining with host city The Hague to offer a good working environment to international organisations and a good living environment to their staff. The services offered to these organisations and their staffs is a major priority, reflected by the municipality's establishment of an International Centre for expats at City Hall and the realisation of two office buildings designed to house multiple non-governmental organisations (NGOs).

Many people in The Hague are working towards a peaceful and just world, in which conflicts are not settled on the battlefield, but in the courts. There are also many people in The Hague who are working for a world without chemical weapons, and without ethnic cleansing. A world in which the might of right prevails, and not the right of the mighty. Anyone who thinks they are above international law will be called by the world to account in The Hague.

The Netherlands and The Hague will continue working to ensure a good working and living environment for international organisations and their staff. A good example of these efforts is The Hague International Zone, an area where many international organisations are housed.

Being a good host for international organisations is in keeping with the Dutch constitution, article 90 of which gives the Dutch government the task of promoting the development of the international legal order. The Netherlands is one of the few countries in the world to have included this important task in its constitution.

UNICEF and The Hague

UNICEF is the driving force that helps build a world where the rights of every child are realized. In The Hague many organisations and their experts help building a world with justice for all. UNICEF will find a warm home in UN City The Hague and will experience that the The Hague Network of all these experts will help UNICEF in realizing its goals. UNICEF Netherlands is based in our region. The Hague was official UNICEF City in 2005/2006 to mark the 50th anniversary of UNICEF Netherlands, which was founded in The Hague. The Hague is home of The Hague Conference on Private International Law (HcCH), which organization was established in The Hague in 1893. HcCH was and is the driving force behind many conventions dealing with the international protection of children.

"UNICEF activities include capacity-building of the government in legal and social protection through technical and financial assistance, including policy and regulatory framework development. Provide technical assistance and funding for local and international organizations combating trafficking; establishes comprehensive community-based child protection networks for prevention and protection of children-at-risk as well as reintegration and rehabilitation of children and community awareness." A closer cooperation in The Hague between UNICEF and Hcch would be beneficial for all in general and the children in particular.

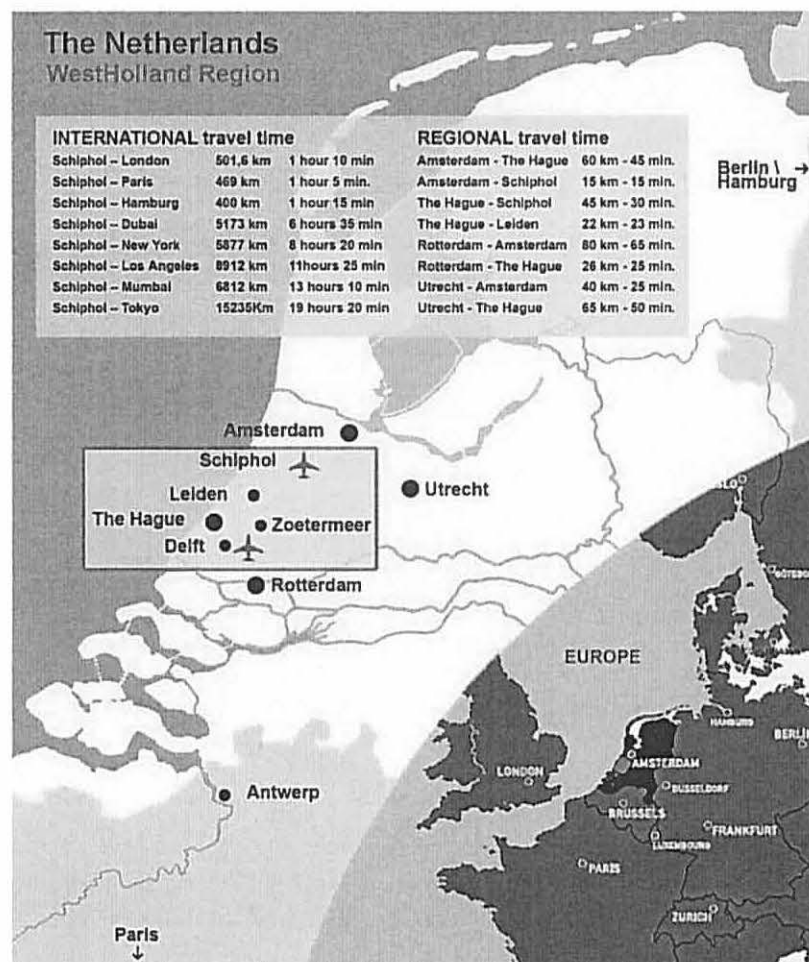
Accessibility of The Hague

The Hague is ideally situated between two international airports, both accessible by road and rail within 30 minutes.

Schiphol International Airport (www.schiphol.nl)

With many national, international and intercontinental airline carriers flying to 317 destinations, Schiphol Airport is a major hub, ranking fifth in Europe in terms of passenger traffic.

Distance from the city centre of	To Schiphol International Airport		
The Hague	43 km	27 miles	30 minutes



Rotterdam-The Hague International Airport (www.rotterdamthehagueairport.nl)

Rotterdam-The Hague International Airport is serviced by national and international airline carriers, and its importance is growing. Destinations include Budapest, Geneva, London, Madrid, Prague, Rome, Vienna and an increasing number of other European business destinations. Advantages of this airport are rapid check-in and check-out procedures.

Distance from the city centre of	To Rotterdam-The Hague International Airport		
The Hague	19 km	12 miles	15 minutes

Public transport

Public transport is fast, efficient and inexpensive. Whether you choose to travel by train, bus or tram, all destinations are easily accessible. The Hague is serviced by 6 railway stations.

Travel by train from The Hague to		
Brussels	± 2.24 hrs	Direct intercity train 12 times a day. Thalys with transfer in Rotterdam 11 times a day.
London	± 4.5 hrs	Transfer Rotterdam, Brussels (Thalys, Eurostar) 6 times a day.
Paris	± 3 hrs	Transfer Rotterdam (Thalys) 9 times a day.

The Hague has over 35 different tram and bus lines in and around the city. The RandstadRail offers a light rail link between The Hague, Zoetermeer and Rotterdam. Besides, The Hague provides special cycle lanes across the city.

Education and childcare in The Hague

The highest concentration of international schools in the Netherlands are located in The Hague and greater region. The city offers a large variety of primary, secondary and higher education at all different levels (vocational, professional, graduate and postgraduate) in English. Bilingual education can be followed on several levels.

Primary and secondary education

The Hague offers a variety of excellent international primary and secondary schools, which smoothly connect to the city's higher international education institutions. The city lives up to its name as an international city in terms of education, with the largest number of international schools in the Netherlands, amongst them for example the European School of The Hague, British School in the Netherlands, Lycée Français Vincent van Gogh, Deutsche Internationale Schule, Polish School, International School and American School.

The European School of The Hague opened its doors in August 2012. The school was primarily founded for the benefit of children whose parents work at the European institutions and agencies in The Hague and immediate region: Eurojust, Europol, the European Patent Office and ESA-ESTEC. The school comprises a nursery section and primary and secondary education sections that will be further upgraded by September 2014. Pupils are admissible as of age 4.

Higher education

The Hague has about 30,000 students in higher education. A steadily growing number of bachelor and master programmes are taught in English. Various institutes – ranging from Leiden University College and the Institute for Social Studies to the Hotel School The Hague and the Royal Conservatoire – use

English as the sole language of instruction. This is reflected in the student population: more than 4,500 students are from abroad, either for a short course, or to complete their bachelor's, master's or doctoral degrees in the Netherlands. Not to speak of the many guest lecturers from abroad, trainees at international organisations or students completing their secondary vocational education in the English international stream at the ROC Mondriaan regional education centre.

Dutch higher education falls into three categories: universities of applied sciences, research universities and international institutes. All categories are represented in The Hague, in the form of public or private institutes. The main institutes are The Hague University of Applied Science and 'Campus Den Haag' (University of Leiden). Internationalisation is a prominent feature of The Hague University of Applied Sciences (25.000 students). Students from all over the world come to The Hague to enroll in bachelor's and master's degree programmes at one of the four campuses. Many of them inspired by The Hague's international reputation as 'City of Peace and Justice'.

The Hague is proud that, three years ago, the University College (part of Campus The Hague) has opened its doors in The Hague. Campus The Hague offers bachelor and master programmes and teaching programmes for professionals working in the public sector. Besides, the Technical University of Delft and the Erasmus University Rotterdam - centres of knowledge and innovation - are nearby.

Childcare

In the Netherlands, there are three forms of childcare: day nurseries, after-school care and child-minders. On top of this, the city of The Hague features pre-school nurseries. Several of these day nurseries, pre-school nurseries and after-school clubs are English-speaking.

The Hague International Centre

The Hague International Centre (THIC) is a joint initiative between the municipality of The Hague, the Immigration and Naturalisation Service (IND) of the National Government and ACCESS, a not-for-profit organisation supporting the international community in the Netherlands. The Hague International Centre forms a point of contact between international residents and the municipality. Besides information on municipal services, THIC also supplies basic information on living in The Hague, such as health care and education. Additionally, The Hague International Centre and IND make it possible for highly-skilled immigrants to obtain official documents in a fast and easy way.

'Welcome to The Hague' programme

THIC frequently organises a 'Welcome to The Hague' programme for newly arrived international residents, with the aim to give them a better understanding of The Hague. It also creates an opportunity to expand their network of contacts and to meet other members of the international community.

The Hague, part of the Deltametropolis area

The Hague forms a part of the Deltametropolis, which is a natural convergence of the two strong agglomerations around the cities of Rotterdam and The Hague. Both have their own unique profile and a distinctive identity. They complement each other well and their strengths act in synergy. Residents, businesses, academic and international institutions, civil society organisations and government combine to make up the Metropolitan region. The Metropolitan region offers residents, expats and businesses an extensive choice of possibilities.

The region's international features are apparent in its academic institutions, with three universities:
Erasmus University Rotterdam
Delft University of Technology
The University of Leiden - The Hague campus

International Institutions	160
Expats	80,000
Foreign University Students	12,000

UNICEF/The Hague/23012014

Addresses and fees of the International schools The Hague

The American School of The Hague
Rijksstraatweg 200; 2241 BX Wassenaar
+ 31((0)70 512 10 80
Fax + 31 (0)70 511 24 00
E-mail admissions@ash.nl
Web-site www.ash.nl

The British School in The Netherlands, Foundation School
Admissions: admissions@britishschool.nl
Tarwekamp 3; 2592 XG The Hague
+31 (0)70 315 40 40
Fax +31 (0)70 315 40 54
E-mail foundation@britishschool.nl
Web-site www.britishschool.nl

Deutsche Internationale Schule Den Haag
Van Bleiswijkstraat 125; 2582 LB Den Haag
+31 (0)70 35 494 54
Fax +31 (0)70 35 029 59
E-mail info@disdh.nl
Web-site www.disdh.nl

Lycée français Vincent van Gogh
Scheveningseweg 237; 2584 AA La Haye
+31 (0)70 30 669 20
Fax +31 (0)70 30 669 30
E-mail lycfranc@bart.nl
Web-site www.lyceevangogh.nl

Polish School in The Hague
Van de Spiegelstraat 23;
P.O.Box 549;
2501 CM Den Haag
+31 (0)70 39 22 994
Fax +31 (0)70 39 22 071
E-mail info@szkola.nl
Website www.szkola.nl

The Indonesian School in The Netherlands
Rijksstraatweg 679 2245 CB Wassenaar
+31 (0)70 51 788 75
Fax +31 (0)70 36 433 31
E-mail sin@sinwassenaar.demon.nl
www.sinwassenaar.demon.nl

The European School of The Hague
Houtrustweg 2, 2566 HA Den Haag
+31(0)70 7001600
Postal address: Postbox 64833, 2506 CE Den Haag
Email administration@eshthehague.nl
<http://www.europeanschoolthehague.nl>

The International School of The Hague
Admissions : mboonvonochssee@ishthehague.nl
Wijndaelereeduin 1, 2554 BX The Hague
Primary School: +31 (0)70 338 4567
Secondary school: +31 (0)70 32 814 50
Fax Primary: +31 (0)70 338 4569
Secondary: +31 (0)70 32 820 49
E-mail primary@ishthehague.nl
secondary@ishthehague.nl
www.ishthehague.nl

The Haagse Schoolvereniging (HSV)
International Department
Nassaulaan, The Hague
Admissions Office: + 31(0)70-318 49 65 or
Email id-admissions@hsvdenhaag.nl.
Website: <http://www.hsvdenhaag.nl/nassauint>

Greater The Hague Area
Elckerlyc International School - Leiderdorp
Klimopzoom 41; 2353 RE Leiderdorp
+31 (0)71 589 29 45
+31 (0)71 589 68 61
Fax +31 (0)71 542 49 95
E-mail international@elckerlyc.net
Website www.elckerlyc.net

International School Het Rijnlands Lyceum
Apollolaan 1; 2341 BA Oegstgeest
+31 (0)71 51 93 555
Fax +31 (0)71 51 93 550
E-mail admissions.rlo@rijnlandslyceum.nl
Website www.isrlo.nl

*

All schools have their own admission policy. For enrolment, staff of the organization have to contact the school of choice directly. The City is ready for discussions with UNICEF.

*

French:

Lycée Français Vincent van Gogh. Annual Fee: depending on the age of the student €6305,-(ecole primaire)/€7999,-(college)/€9071,-(lycée).

English:

International School of The Hague, Annual Fee: depending on the age of the student ranging from €5715,- to €8300,-

European School of The Hague, Annual Fee: €6500 (elementary education)

Stichting Haagsche Schoolvereniging (International Department), Annual Fee: €4000,- (only elementary education)

American School of The Hague. Annual Fee: depending on the age of the student ranging from €12090,- to €19195,-

British School in the Netherlands. Annual Fee: depending on the age of the student ranging from €13440,- to €18480,-

Spanish:

Currently we do not have any schools that offer a full curriculum in Spanish. However there are schools that offer Spanish as a subject such as the American and the British Schools.

At the European School mother tongue lessons as a second language are offered on primary and secondary level.

<http://www.europeanschoolthehague.nl/content/mother-tongues>

<http://www.denhaag.nl/en/residents/education-and-childcare/to/Spanish-classes-from-Instituto-Cervantes.htm>

Hospitals in The Hague

International clinics

International Health Centre The Hague (IHCH)

The IHCH offers comprehensive primary medical care. The health centre is unique in that it specialises in a multi-cultural (50% of staff is foreign) approach in the service it provides. Staff speak a variety of languages, offer appointments throughout the day, and offer patient support in areas such as healthcare matters, insurance, financial and general administrative issues. In addition, the following services are offered to patients who are not registered with the general practice: Travel Advice, Vaccinations for Adults and Children, Homeopathy, Nutritional Medicine, Psychology, Physiotherapy and other services including an on-site pharmacy

Prins Willemstraat 41, 2584 HT, The Hague

Phone: +31 70-30 65 111

Fax: (0) +31 70-30 65 101 or 3065123

ihchinfo@ezorg.nl

www.internationalhealth.nl

Polikliniek Prins Willem

Polikliniek Prins Willem offers specialist services and is open for all citizens from The Hague and beyond. The polyclinic works closely (in the same building) together with the International Health Centre The Hague (IHCH) that focuses on an international clientele.

Prins Willemstraat 41, 2584HT The Hague

Tel: +31 (0) 70 306 5111, 306 5100

Fax: +31 (0) 70 306 5101

ihchinfo@ezorg.nl

<http://polikliniekprinswillem.nl/>

Hospitals

Bronovo Hospital

Bronovo Hospital is a general hospital for residents of The Hague and surrounding areas.

The Bronovo Hospital offers specialised medical care provided by a broad team of medical specialists. Virtually all specialisations are practised.

The hospital has a special Expat Service Desk for any questions.

E-mail: expat@bronovo.nl

Phone: +31 (0)70 - 312 40 16

www.bronovo.nl/Bronovo/en-GB/bronovo/

HagaZiekenhuis - Leyweg

The largest branch of the HagaZiekenhuis (Haga Teaching Hospital) is on the Leyweg in the Levenburg neighbourhood of The Hague. The emphasis is on emergency medical services and complex medical care.

HagaZiekenhuis - Sportlaan

The HagaZiekenhuis (Haga Teaching Hospital) on the Sportlaan is located near the dunes of The Hague's Vogelwijk neighbourhood. The emphasis is on planned medical treatments.

HagaZiekenhuis - Juliana Children's Hospital

Next to the HagaZiekenhuis (Haga Teaching Hospital) on the Sportlaan you will find the Juliana Children's Hospital. It is also located near the dunes of The Hague's Vogelwijk neighbourhood.

MCH Westeinde

Medisch Centrum Haaglanden (Medical Centre Haaglanden) Westeinde is The Hague's inner city hospital offering basic care, top-notch clinical functions and difficult-to-plan care.

Maurits klinieken/clinics The Hague

Louis Couperusplein 2

2514 HP Den Haag

Phone.: +31 70 711 28 00

Parnassia psychiatric centre

Parnassia is a psychiatric centre that counsels, treats and cares for people with psychiatric disorders.

8 May 2014

Dear Ambassador van Oosterom,

Thank-you for your continued support to UNICEF's operations - as well as your government's interest in hosting part of the UNICEF Headquarters entities currently based in Geneva.

I have asked 10 2 e [REDACTED] to serve as the focal point for furthering the discussions with the three Member States which are candidates for hosting these operations. Her contact information is below. She will be initiating discussions with Ambassador Nora Stenhouwer-Van Iersel in the coming weeks.

10 2 e [REDACTED]

I look forward to our continued collaboration. Please do not hesitate to contact me if I can be of any assistance in the process. I have requested 10 2 e [REDACTED] to work with your colleagues to make progress as expeditiously as possible.

Best wishes,

10 2 e [REDACTED]

Anthony Lake
Executive Director

His Excellency
Mr. Karel van Oosterom
Permanent Representative of the Kingdom
of the Netherlands to the United Nations
New York

From: 10 2 e
To: [Stehouwer, Nora](#)
Cc: 10 2 e
Subject: Re: Possible Meeting in the Hague
Date: maandag 26 mei 2014 21:52:30
Attachments: [image001.png](#)

Dear Ambassador Stehouwer – van Iersel

Many thanks for confirming the meetings in the Hague June 11 at 10:00, as well as your kind offer to make arrangements to be received at the airport.

Later in the week I will confirm flight details and hotel arrangements as well as whether I will be joined by the PFP Deputy Director of Operations.

I have had the pleasure of visiting the Hague on several occasions including visits to the UNICEF National Committee, and I very much look forward to meeting with you and seeing 10 2 e and

10 2 e

With best regards

10 2 e

From: Stehouwer, Nora 10 2 e
Sent: Monday, May 26, 2014 8:21:37 AM
To: 10 2 e
Cc: 10 2 e
Subject: RE: Possible Meeting in the Hague

Dear 10 2 e, together with the municipality of the city of The Hague we are working on the programme for 11 June 2014.

Would it be ok if it starts at 10 hrs in the morning and continues in the afternoon? We are also working on a luncheon arrangement in the MFA.

Question: when do you fly in and where do you stay? We would be happy to come and meet you at the airport .

Will you be accompanied by other persons? We will invite the director of the UNICEF national committee to attend the luncheon. May be he will do a short presentation.

Looking forward to hear from you.

All best regards,
Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs

10 2 e

From: 10 2 e
Sent: woensdag 21 mei 2014 15:35

To: Stehouwer, Nora
Cc: 10 2 e
Subject: RE: Possible Meeting in the Hague

Dear Ambassador Stehouwer- Van Iersel,

Thanks so much tentatively confirming June 11 as your preferred date for an initial meeting. I look forward to receiving the program next week.

With best regards

10 2 e

From: Stehouwer, Nora 10 2 e
Sent: 19 May 2014 20:08
To: 1
Cc: 10 2 e
Subject: RE: Possible Meeting in the Hague

Dear 10 2 e

Thank you for your mail. We are working towards 11 June 2014. We will draft a programme for you and send that next week. Hope this is ok.

All best regards,
Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs

10 2 e

From: 10 2 e
Sent: woensdag 14 mei 2014 14:38
To: Stehouwer, Nora
Cc: 10 2 e
Subject: RE: Possible Meeting in the Hague

Thanks to be clear I am fine with either June 10 or June 11. Please consult with your colleagues and let me know which date is best.

Regards

10 2 e

From: Stehouwer, Nora 10 2 e
Sent: 14 May 2014 14:09
To: 10 2 e

Cc: 10 2 e

Subject: RE: Possible Meeting in the Hague

Thank you very much 10 2 e for your swift reply. I will consult the others on the proposed day. It should be then 11 June as 9 June is a day off due to Pentecost: everything is closed...

We will keep in touch, all best regards,
Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs
10 2 e

From: 10 2 e
Sent: woensdag 14 mei 2014 11:19
To: Stehouwer, Nora
Cc: 10 2 e
Subject: RE: Possible Meeting in the Hague

Dear Ambassador Stehouwer- Van Iersel,

Many thanks for proposing alternative dates in June. UNICEF is exploring the possibility of re-locating is Private Sector and Partnership's Office – with the Netherlands as one – among three locations under consideration. While the exact number of staff will be dependent on the administrative structures required to set up new offices in the Netherlands . For the 2015-2017 period we estimate approximately 128 International Professional Posts and approximately 48 locally recruited administrative and operating support staff.

I appreciate your initiative of setting up meetings with the other sections as well. I am available either Monday June 9 – Wednesday June 11, please let me know which dates work best for you and your colleagues.

With best regards

10 2 e

From: Stehouwer, Nora 10 2 e
Sent: 13 May 2014 17:48
To: 10 2 e
Cc: 10 2 e
Subject: RE: Possible Meeting in the Hague

Dear 10 2 e ,

Thank you for your mail. It will be a pleasure to meet you. Unfortunately, the dates of 22 and 26 May are already booked, but I am available in the week of 10 June. So please indicate which date is convenient for you in that week.

What I propose to do is set up a meeting with other sections involved so you can meet everybody at the same time. It is possible that the Municipality of the Hague would like to organize a separate meeting with you but I will invite them also to the meeting at the MFA.

For a better preparation of our meeting, it would be very helpful to receive an indication of the number of staff which UNICEF is considering to relocate.

Looking forward to hear from you:

All best regards,
Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs

10 2 e

From: 10 2 e
Sent: maandag 12 mei 2014 20:14
To: 10 2 e
Subject: Possible Meeting in the Hague

Dear Ambassador Stehouwer – van Iersel

Given recent correspondence shared with Ambassador van Oosterom Permanent Representative of Netherlands to the United Nations in New York and Anthony Lake, Executive Director of UNICEF, I wanted to take this opportunity to introduce myself . The Executive Director has asked me to engage with Member States regarding the potential re- location of part of the UNICEF Geneva based entities, particularly the Private Fundraising and Partnerships Office (PFP). Thank-you very much for your earlier response to the questionnaire shared by UNICEF.

I would very much appreciate the opportunity to meet with you and your colleagues in the Hague. To this end I would like to check your availability for either May 22 or 26, could you let you know if either of these dates could potentially work. If not please suggest alternative dates that may be more convenient for you.

I look forward to meeting with you and any other colleagues you recommend.

With best wishes

10 2 e

From: 10 2 e
To: 10 2 e
Cc: 10 2 e
Subject: RE: Your visit to NL
Date: dinsdag 3 juni 2014 18:31:54
Attachments: [image001.png](#)

Dear Ambassador Stehouwer

Many thanks for sharing the program for my visit. I confirm that I will be joined by 10 2 e who is the 10 2 e the Private Sector Fundraising and Partnerships Office during my visit to the Netherlands.

I am arriving from Geneva at 15:15 on June 10 on Easy Jet 1355 and departing on June 11 at 20:45 Easy Jet 1358. I will be staying the Carlton Ambassador in the Hague.

10 2 e will be going on the Asia after the Netherlands visit and therefore may have different arrival and departure details – which she will send to you.

I look forward to meeting with you next week.

With best regards

10 2 e

United Nations Children's Fund
5-7 Avenue de la Paix, 1211 Geneva, Switzerland

10 2 e

Follow us on [Facebook](#), [Twitter](#), [YouTube](#) and at www.unicef.org

cid:image001.png@01CF1052.FF4AAB40



From: 10 2 e
Sent: 03 June 2014 15:50
To: 10 2 e
Cc: 10 2 e
Subject: Your visit to NL

Dear 10 2 e,

Please find attached a draft programme for your visit to NL. Please let us know if this is ok for you and if you have other wishes.

It would be also very useful to have your flight details.

Looking forward to meet you. All warm regards,

Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs

10 2 e

Help save paper! Do you really need to print this email?

Dit bericht kan informatie bevatten die niet voor u is bestemd. Indien u niet de geadresseerde bent of dit bericht abusievelijk aan u is toegezonden, wordt u verzocht dat aan de afzender te melden en het bericht te verwijderen. De Staat aanvaardt geen aansprakelijkheid voor schade, van welke aard ook, die verband houdt met risico's verbonden aan het elektronisch verzenden van berichten.

This message may contain information that is not intended for you. If you are not the addressee or if this message was sent to you by mistake, you are requested to inform the sender and delete the message. The State accepts no liability for damage of any kind resulting from the risks inherent in the electronic transmission of messages.

Draft programme for the visit of 10 2 e

11 June 2014

Tuesday, 10 June 2014

xx.xx

Arrival at Amsterdam Airport Schiphol

10 2 e is welcomed by Ms. Nora Stehouwer – van Iersel and taken to hotel.

Wednesday, 11 June 2014

10.00 - 11.30

Meeting at the Ministry of Foreign Affairs, Bezuidenhoutseweg 67, room 3e 17, The Hague

Ms. Nora Stehouwer – van Iersel, Ambassador for International Organisations

10 2 e Focal point UNICEF, Ministry of Foreign Affairs

10 2 e International adviser of the Mayor.

10 2 e senior international adviser Department of International Affairs city of The Hague.

10 2 e Head of Unit International Housing, Ministry of the Interior and Kingdom Relations

10 2 e senior policy officer Host Nation Division, Ministry of Foreign Affairs

11.30 - 12.00

Meeting with Director-General for International Cooperation, Rob Swartbol

Ms. Nora Stehouwer – van Iersel

10 2 e

12.30 - 14.00

Lunch hosted by Ambassador for International Organisations , Ms. Nora Stehouwer-van Iersel

10 2 e , Executive Director UNICEF the Netherlands

10 2 e , Deputy Director Multilateral Organisations and Human Rights Department

10 2 e , Focal Point UNICEF Ministry of Foreign Affairs

10 2 e

10 2 e

10 2 e , Head of Unit International Housing, Ministry of the Interior and Kingdom Relations

10 2 e , senior policy officer Host Nation Division

14.00 – 15.00

Visit to Peace Palace (seat of the UN International Court of Justice) and welcome by Director Steven van Hoogstraten

15.30 - 16.00

Meeting with the Mayor of the Hague Mr. Jozias van Aartsen

10 2 e

From: 10 2 e
To: [Stehouwer, Nora](#)
Cc: 10 2 e
Subject: RE: your mission to NL
Date: vrijdag 13 juni 2014 11:50:01

Dear Nora,

I wanted to thank you as well as the colleagues from the Ministry of Foreign Affairs and the City of The Hague for an excellent visit. I greatly appreciated the hospitality, the additional information we received as well as the richness of the discussions.

The meeting with the Mayor of the Hague, Mr. Jozias Van Aartsen was particularly helpful in outlining some next steps as he suggested the City of the Hague and the Ministry of Foreign Affairs would have an additional discussions and examine the range of support that could be provided to UNICEF to relocate, install and maintain the presence of its Private Sector Fundraising and Partnerships Division in the Hague. With a view to sharing additional information by 24 June 2014.

I am extremely thankful for your offer to confirm with the other UN bodies present in the Hague what the International Civil Servant Commission has mandated as local salary scales and post adjustments – so we may build on the excellent data and analysis shared by 10 2 e regarding UN Post Adjustment for international staff.

Please let us know if there is any additional information we can provide.

A heartfelt thanks again for your hospitality and the thoroughness of the program. A special thanks to the team that organized logistics as well.

Warm regards

10 2 e

From: Stehouwer, Nora 10 2 e
Sent: 05 June 2014 18:18
To: 10 2 e
Cc: 10 2 e
Subject: your mission to NL

Dear 10 2 e, herewith we send you the latest draft for your programme on 11 June. Please note that the arrival time in Amsterdam of the flight from Geneva is different from the one you gave us. Transportation by car during your visit is taken care of.

All best regards,
Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs
10 2 e

From: 10 2 e
To: Stehouwer, Nora; 10 2 e
Cc: 10 2 e
Subject: TRIM: RE: relocation UNICEF- International Civil Service Commission (ICSC)
Date: donderdag 3 juli 2014 11:45:36
Attachments: [image001.png](#)

Dear Ambassador Stehouwer,

Many thanks for sharing your thorough and comprehensive proposal, I look forward to the opportunity to review the details and will revert should I have any further questions or points requiring clarification.

Warm regards

10 2 e

United Nations Children's Fund
5-7 Avenue de la Paix, 1211 Geneva, Switzerland

10 2 e

Follow us on [Facebook](#), [Twitter](#), [YouTube](#) and at www.unicef.org

cid:image001.png@01CF1052.FF4AAB40



From: Stehouwer, Nora 10 2 e

Sent: 02 July 2014 18:25

To: 10 2 e

Cc: 10 2 e

Subject: RE: relocation UNICEF- International Civil Service Commission (ICSC)

Importance: High

Dear 10 2 e,

It is my pleasure to send you now -on behalf of the Dutch MFA and the city of The Hague jointly- the follow up letter to our meeting of 11 June 2014.

All warm regards,
Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs

10 2 e

From: 10 2 e
Sent: dinsdag 1 juli 2014 11:28
To: Stehouwer, Nora; 10 2 e
Cc: 10 2 e

Subject: Re: relocation UNICEF- International Civil Service Commission (ICSC)

Dear Ambassador Steuhouwer,

I greatly appreciate your follow-up and consideration of UNICEF presence in the Hague. I look forward to receiving your letter on Wednesday 2 July 2014.
Many thanks again for the very comprehensive program that was organized for our visit.
Warm regards

10 2 e

From: Stehouwer, Nora 10 2 e
Sent: Monday, June 30, 2014 7:06:13 PM
To: 10 2 e
Cc: 10 2 e

Subject: RE: relocation UNICEF- International Civil Service Commission (ICSC)

Dear 10 2 e, we are now in the final phase of preparation for the letter to you. However, unfortunately we need 1 or 2 extra days, as our Minister was away. So you will receive the joint letter from MFA and the city of The Hague ultimately this Wednesday.

All warm regards,
Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs

10 2 e

From: 10 2 e
Sent: donderdag 19 juni 2014 00:22
To: Stehouwer, Nora; 10 2 e
Cc: 10 2 e

10 2 e

Subject: RE: relocation UNICEF- International Civil Service Commission (ICSC)

Dear Ambassador Stehouwer,

I understand you may need to revert your proposals for approbation internally and may need to slightly postpone to latest June 30. I do look forward to receiving your feedback .

With best regards

10 2 e

From: Stehouwer, Nora 10 2 e

Sent: Wednesday, June 18, 2014 12:29 PM

To: 10 2 e

Cc: 10 2 e

Subject: RE: relocation UNICEF- International Civil Service Commission (ICSC)

Dear 10 2 e ,

Thank you very much for the space requirements which you have send us.

I have a question to you: you have requested us to react on the issues discussed with the Mayor of The Hague before 24 June 2014.

We will do everything possible to try to meet that deadline but this could be a problem given the fact that we have to revert our proposals for approbation internally to my Minister and to the Mayor. To go through the hierarchy takes some time. Would it be possible to postpone the deadline for our reaction towards 30 June 2014?

It would be very helpful if you could give us that extra time, just in case we need it..

All warm regards,
Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs

10 2 e

From: 10 2 e

Sent: dinsdag 17 juni 2014 19:40

To: Stehouwer, Nora; 10 2 e

Cc: 10 2 e

Subject: RE: relocation UNICEF- International Civil Service Commission (ICSC)

Dear Ambassador Stenhouwer Van-Iersel,

Please find attached the space requirements for the relocation of the Private Sector Fundraising and Partnerships Division. You will note that we have placed the space requirements at 195, this is to accommodate temporary staff and consultants which is the additional 10% of the labour force. Our actual staff numbers remain at 176.

Please do not hesitate to contact me should you require any additional information.

With best regards

10 2 e

From: Stehouwer, Nora 10 2 e
Sent: Friday, June 13, 2014 5:45 AM
To: 10 2 e
Cc: 10 2 e
10 2 e
10 2 e
Subject: relocation UNICEF- International Civil Service Commission (ICSC)
Importance: High

Dear 10 2 e,

It was a great pleasure to meet you and 10 2 e last Wednesday here in The Hague. We all thought it was a good meeting and a good atmosphere.

I hear that the visit to the Mayor was instructive as well. We are now looking into follow up. In that respect we need as soon as possible UNICEF's requirements with regard to housing (square meters etc). Could you provide that ultimately beginning next week?

Another aspect: you asked to be informed about the salary scale of the International Civil Service Commission. We found this (see link), if this is not where you were looking for I will ask ICTY and the STL.

http://www.un.org/depts/OHRM/salaries_allowances/salary.htm

All warm regards,
Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs

10 2 e

UNICEF PFP Space Requirement

- Overall Estimated Space Needs: 4,800 m²
- Overall Personnel to be accommodated: 195
- Space Requirements should include the following elements:

Type of Space	Square Meters	Number of Units
<u>Offices and Working areas:</u>		
Offices	34	10
Offices – Single Use	12 – 17 m ² each	60-65
Team Rooms		As per floor designs to be agreed for various teams
Quite Spaces/Hoteling Areas	60 – 80 m ² (could be in different areas)	As per floor design to be agreed
<u>Meeting Rooms:</u>	Numbers of Rooms	Persons to be accommodated
Large all staff meeting/auditorium	1	100 – 150 pax
Meeting room	3	40 persons
Meeting room	2	25 persons
Training Rooms	2	20 persons
<u>IT/Server Rooms</u>		
Server Room	35	1
<u>Storage Space</u>		
Space Requirement onsite		TBD

Security requirements:

- Access to the Building best placed 15- 20 Square meters from the main road
- Exit Access preferred from more than one entrance to facilitate evacuation
- Evacuation Point – to be identified outside building but within premises parameters preferably
- Building to be covered by security cameras
- Wheelchair access to premises and all floors
- Green space identified if possible



10 2 e

United Nations Children's Fund
Palais de Nations
5-7 Avenue de la Paix
CH-1211 Geneva 10
Switzerland

Postbus 20061
2500 EB The Hague
The Netherlands
www.government.nl

Contact
Nora Stehouwer

10 2 e

Our reference
DKP/2014/551

Date 2 July 2014
Re Possible relocation of UNICEF's PFP

Dear 10 2 e

With great pleasure we refer to your visit to The Hague on 11 June 2014 and the interesting discussions we had with you and Ms Leighton-Kone on the complex survey you are undertaking with a view to UNICEF's cost-cutting and efficiency operation and the possible relocation of its Private Fundraising & Partnerships Division (PFP).

The Dutch government, in cooperation with the city of The Hague, is pleased to provide detailed answers to the questions you raised during the meetings on 11 June 2014.

For the record, we have attached the letter we sent to you on 29 January 2014 as Annex I. At the meeting on 11 June 2014 we presented facts and figures for The Hague, including information about the international education possibilities, health care and other matters. We also made clear that it is a longstanding policy of the Netherlands to support the UN in general and UNICEF in particular. The Netherlands is one of UNICEF's major financial supporters. Moreover, the city of The Hague has had close ties with UNICEF since the Netherlands Committee for UNICEF was founded in The Hague in 1957. The Committee has been an important institution in the city ever since. In 2005/2006 The Hague was UNICEF City and it will be again in 2015.

In this letter we would like to give you additional information on the potential cost savings from establishing the offices of the PFP in The Hague, the financial aspects you raised on 11 June 2014, the international and highly qualified workforce available in the Netherlands, the possible premises for UNICEF in The Hague and the privileges and immunities.

Cost saving potential of PFP offices in The Hague

10 2 b

Netherlands. Below we will set out briefly what the cost savings would be for UNICEF specifically. You will find further details on this matter in the relevant Annexes to this letter.



Cost projections (calculation in Annex II)

In order to calculate total annual payroll costs, we consulted the UNICEF website.

10 2 b

10 2 b

10 2 b

10 2 b

10 2 b

10 1 b

10 2 b

10 2 b

10 2 b

Financial issues

10 2 b

One-time costs and set-up costs

The government of the Netherlands and the city of The Hague are pleased to confirm their willingness to make a joint one-time contribution towards costs involved in moving and setting up UNICEF's PFP offices 10 2 b

Recurrent costs

These costs relate to the premises used by PFP. UNICEF will save on accommodation costs by establishing PFP in The Hague, 10 2 b

10 2 b We refer to comparative figures given in the various Annexes to this letter. UNICEF would benefit from 10 2 b

10 2 b Moreover, the Dutch government and the city of The Hague are willing to help defray the organisation's rental costs in The Hague by 10 2 b

10 2 b

Indemnity costs

With regard to the indemnity costs (separation and termination liabilities) we can inform you that we are not in a position to fund these costs separately. It is our opinion that reserves for this have already been made in the UNICEF budget. In 2006 the Executive Board approved the establishment of a separation fund to cover separation and termination liabilities. Reserves for the fund are made on a yearly basis from UNICEF's regular resources. As a major contributor to UNICEF's regular resources over the years, the Netherlands has already made a considerable contribution to the separation and termination liabilities fund indirectly. Therefore, it would not be expedient to fund these costs twice.

10 2 b



Office accommodation for UNICEF in The Hague

As we explained during your visit to The Hague, numerous office buildings are available in The Hague that fit the requirements you provided to us. It is up to UNICEF to choose the building it prefers and conclude a lease with the building's owner/agent. The usual procedure in The Hague is that an organisation engages an independent real estate expert to provide advice and, if desired, negotiate on its behalf with the owners or agents of buildings to make sure that the organisation gets the best deal possible.

As we explained on 11 June, the buildings available on the market vary in size, price and location. Annex III contains information about a building that meets the requirements for PFP that you have specified. The building we selected is located at Stadhoudersplantsoen 2.

This building is close to the headquarters of the Organisation for the Prohibition of Chemical Weapons and next to the Prime Minister's Residence in the International Zone we talked about on 11 June. It will become available next year. It appears to fit your requirements perfectly and is ideally located in the international zone. For further information we refer to Annex III.

10 2 b

Please note that this selection is a service provided by the city of The Hague but that UNICEF is free to choose its own premises on the commercial market. The

10 2 b

International and highly qualified workforce

We have obtained up-to-date information from the Netherlands Foreign Investment Agency (NFIA). Ample qualified staff is available for UNICEF. See Annex IV. Annex V provides comparative facts and figures regarding the cost of living (Economist Intelligence Unit Survey), as presented on 11 June.

Privileges and immunities

If UNICEF agrees to move to the Netherlands, we will draw up a host country agreement laying down UNICEF's privileges and immunities. Since 2005, international organisations and their staff in the Netherlands have enjoyed a uniform standard of privileges and immunities. By way of example, we will send you separately a recent host country agreement the Netherlands concluded with the International Development Law Organisation (IDLO).

We assume that the UN social security system will be applicable to UNICEF staff members and dependent family members forming part of their household.

For more information on the position of international organisations and their staff, please see <http://www.government.nl/documents-and-publications/leaflets/2012/12/01/protocol-guide-for-international-organisations.html>



Conclusion

The Dutch government and the city of The Hague hope that on the basis of the information provided in this letter UNICEF will decide to move PFP to The Hague.

10 2 b

10 2 b Moreover, we hope that it is clear to your organisation that both the Dutch government and the city of The Hague have been and remain willing to go the extra mile to support your organisation. In our view, moving PFP to The Hague would be beneficial to UNICEF and we will ensure that PFP and its staff quickly feel at home here.

Finally, we would like to underline that the Netherlands is eager to ensure that the process is transparent and wishes to maintain its good relations with the government of Switzerland. Therefore, we would be grateful if you would keep the Swiss authorities informed of the process UNICEF is undertaking with respect to PFP.

Yours sincerely,

10 2 e

Nora Stehouwer – van Iersel
Ambassador for International Organisations

ANNEX I - letter of the Dutch government of 29 January 2014 responding to the letter dated December 10, 2013 Mr. Martin Mogwanja, Deputy Executive Director of UNICEF on the issue of UNICEF's efficiency and effectiveness process (separate pdf)

ANNEX II – Cost projections

10 2 b



10 2 b



2. Retail price index (RPI) living expenditures for UN officials, excluding housing

In order to determine the living expenditures per city we consulted UNICEFs website, the Dutch website 'gemiddeldgezien.nl'⁵ with information on a number of average cost calculations such as the average costs per year for a household consisting of 4 people and the UN monthly Bulletin of Statistics⁶ in order to determine the living expenditures per city.

10 2 b



10 2 b



3. Conclusion

10 2 b



⁵ <http://www.gemiddelgezien.nl>

⁶ <http://unstats.un.org/unsd/mbs/app/DataSearchTable.aspx>

⁷ http://unstats.un.org/unsd/mbs/data_files/rpi.pdf

⁸ http://unstats.un.org/unsd/mbs/data_files/rpi.pdf

⁹ http://unstats.un.org/unsd/mbs/data_files/rpi.pdf

ANNEX III - An example: Office Building Stadhoudersplantsoen 2 for UNICEF PFP



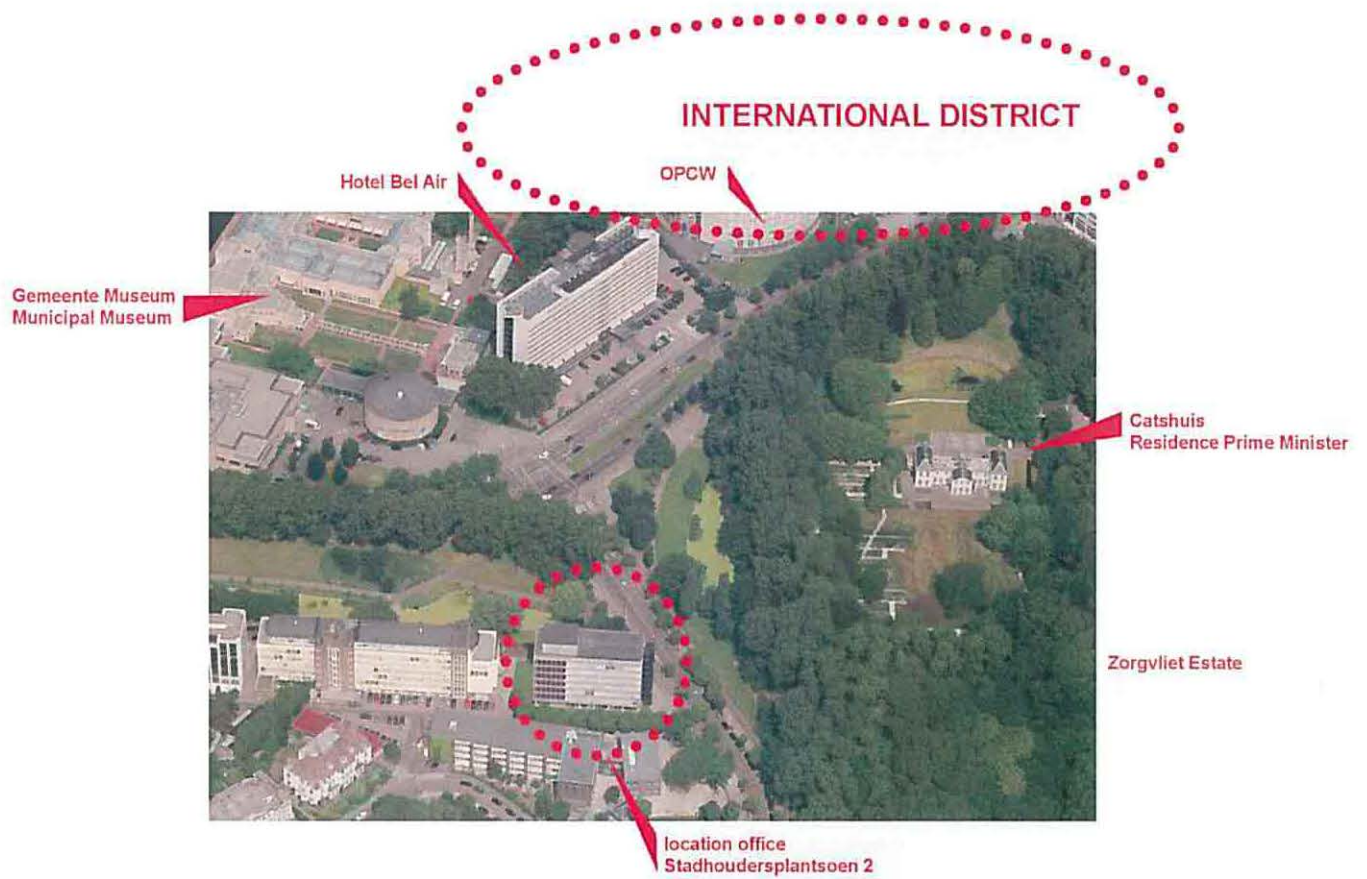
This office building is situated on a unique location in the International Zone area of The Hague, next to the Residence of the Prime Minister and close to the headquarters of the Organisation for the Prohibition of Chemical Weapons, the 4 star Bel Air Hotel and the residential area where numerous embassies and residences of ambassadors are located.

The architectural form of the building is special: like the stork in the coat of arms of The Hague it 'stands on its feet'. The building measures 4.273 sq. m. Every floor measures 540 sq.m. There are 42 parking places. The building will be renovated completely by the owner which process starts in July 2014. On the basis of PFP requirements we have made some artist impressions of how this building could be fitted for UNICEF.



Top right: office building Stadhoudersplantsoen 2. Bottom left OPCW headquarters, top left Residence of the Prime Minister.





International Zone area



10 2 b



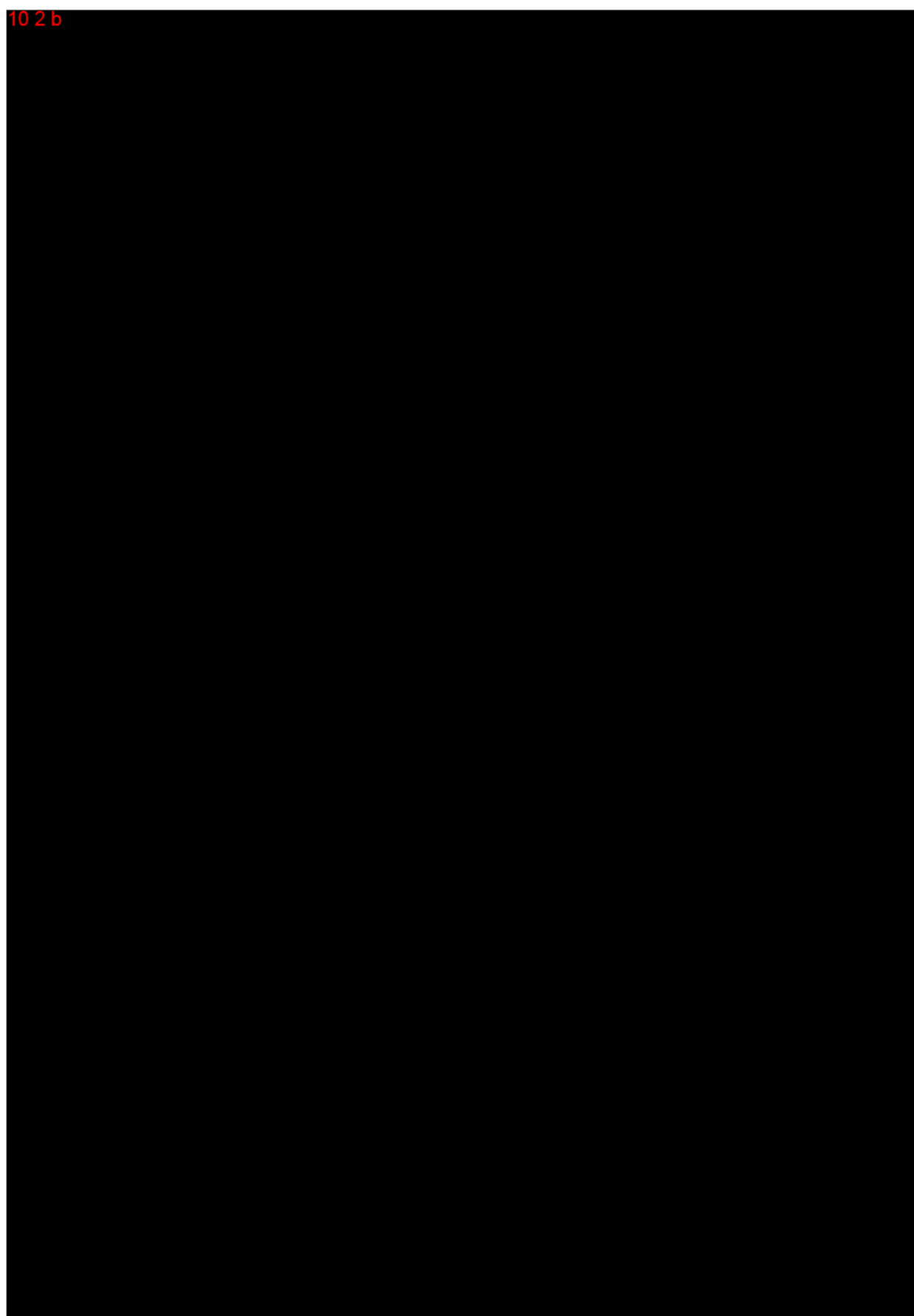
10 2 b



10 2 b



10 2 b



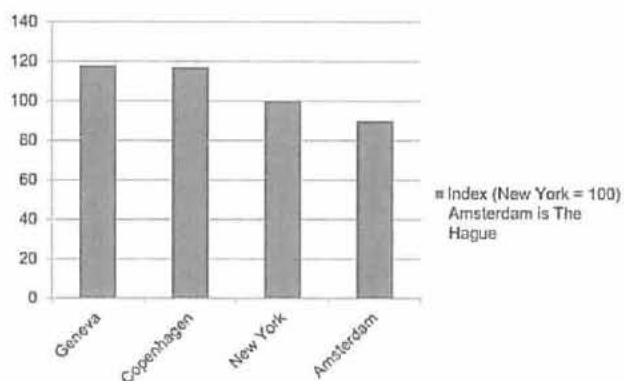
Cost of Living: Some comparative Facts and Figures

Consumers prices

Cities	Average US\$ price 1 kg loaf of bread
Geneva	\$6.38
Copenhagen	\$4.82
Amsterdam	\$3.04

Source: Special Report, Worldwide Cost of Living 2014, The findings of the latest Worldwide Cost of Living Survey - March 3rd 2014

Cost of Living: City rankings 2014



Cost of Living

The Worldwide Cost of Living is a bi-annual (twice yearly) Economist Intelligence Unit survey that compares more than 400 individual prices across 160 products and services. These include food, drink, clothing, household supplies and personal care items, home rents, transport, utility bills, private schools, domestic help and recreational costs

Thanks to the competitive edge of The Hague, a constant growing number of international governmental and non-governmental organisations and companies have set up a presence in The Hague over the last decades. Either they were new (headquarters or branch office) or moved from other locations. We quote two organizations that recently moved to The Hague:

Worldwide operating firm Damco came over from Copenhagen. Damco is one of the world's leading third party logistics providers specializing in customized freight forwarding and supply chain solutions. The company has 10,800 employees in over 280 offices across 90 countries and representation in a further 30 countries. "Our goals are ambitious and to reach them will require a combination of organic growth and selected acquisitions as well as strict attention to all of our costs. Only that will create the needed flexibility to invest when opportunities arise," says Habben-Jansen. "The move to The Hague will allow Damco to further optimize its cost structure, bringing it closer to the level of its primary competitors in the region".

The International Baccalaureate (IB) moved from Geneva. IB is a leading global provider of international education for students aged 3 to 19, will open a new global centre in The Hague.

"More and more schools see the added value off the International Baccalaureate in their pursuit to meet the needs of the 21st century education needs in the world. Therefore, we expect our worldwide community to consist of some 10,000 schools by 2020. This translates into a continuing, strong growth of the IB. The move to The Hague is an important step for us, which allows us now and in the future to supply in the demand for our services", according to Adrian Kearney, Regional Director.



Mr Martin Mogwanja
Deputy Executive Director
United Nations Children's Fund
Three United Nations Plaza
New York, NY 10017
United States of America

Postbus 20061
2500 EB The Hague
The Netherlands
www.minbuza.nl

Contact
Mrs. Nora Stehouwer-van Iersel

Ambassador for International
Organisations

Reference: DKP-2014/091

Date: 29 January, 2014

10 2 e

Dear Mr Mogwanja,

Thank you for your letter of 10 December 2013 on the possible relocation to the Netherlands of a part of UNICEF headquarters currently based in Geneva. We have examined the list of questions to which you need answers in order to properly assess the possibility of relocation.

In general, the Dutch government wholeheartedly welcomes the establishment of international organisations on its territory. The Netherlands' geographical position, our open attitude to the world, our highly educated, flexible workforce and the availability of international schools make our country an attractive location for international organisations and institutions. We are proud that The Hague is internationally known as legal capital of the world, and that Mr Ban Ki-Moon during the recent celebration of the Peace Palace centenary called the city 'the epicentre of international justice and accountability'. The Dutch government and the city of The Hague see to it that international organisations feel at home in the Netherlands and in The Hague.

I would be glad to meet you to help you assess the advantages and disadvantages of possible locations for UNICEF, and would also like to invite a high level representative of The Hague municipality to join us. The city has considerable experience in helping international organisations settle in The Hague and is keen to support your organisation. Would you please contact my secretary to arrange the details of the meeting?

Enclosed are some initial responses to the questions you posed. A copy of the Guide to International Organisations in The Hague will be sent to you through the Dutch Permanent Representation.

Yours sincerely,

10 2 e

Nora Stehouwer-van Iersel
Ambassador for International Organisations

General information

Annex 1

You requested some general information with regard to the possibility of the Netherlands' hosting UNICEF.

- UNICEF has intrinsic value within the UN system and strategic added value for Dutch development priorities. Its performance is strong at country level in the fields of development and humanitarian aid. The Netherlands has a longstanding relationship with UNICEF. We are a major financial supporter (€141 million in 2013) and a constructive partner of UNICEF policy and programmes worldwide. The Dutch National Committee for UNICEF is also one of the main financial contributors to the organisation. UNICEF has a strong organisational presence in the Netherlands.
- Length of time. Usually there is a preliminary process in which an organisation decides where and when it would like to relocate to the Netherlands. Once that becomes clear, a host country agreement needs to be drafted and signed. Although we have standard agreements, experience shows that the process of negotiation can take several months. The draft agreement usually needs to be approved by the Dutch Cabinet and Parliament (exceptions are possible). This takes one to two years, but it is possible to request provisional application of the agreement pending parliamentary approval.
- The Dutch government does not set any minimum or maximum number of staff and dependents; it is up to the organisation to decide who is to be based in the Netherlands.

UN immunities and privileges

- Matters such as ID cards, employment of family members, etc. can be agreed in the host country agreement. The identity card issued by the Ministry of Foreign Affairs indicates among other things that the holder:
 - is residing legally in the Netherlands;
 - has a specific position and nationality;
 - enjoys privileges and/or immunities;
 - in the case of family members, is or is not permitted to work in the Netherlands (possibly on a restricted basis, as stipulated in the host country agreement);
 - can travel freely within the Schengen area.
- Fiscal privileges: there is a set of standard fiscal privileges that the Netherlands usually grants to an international organisation and its staff. These are set out in the host country agreement. For your information, I enclose copies of the two most recent host country agreements that the Netherlands has concluded. On the issue of fiscal privileges and the standard treatment of international organisations, please see also the [Protocol Guide for International Organisations](#).

- Immunities for the organisation and its staff are set out in the headquarters agreement. Please see also the [Protocol Guide for International Organisations](#).

Security and staff wellbeing

- Standard security arrangements are in place, especially for organisations whose profile indicates high security risks. Although the Ministry of Foreign Affairs will certainly check at a later stage with the office of the National Coordinator for Security and Counterterrorism, UNICEF does not at first glance appear to have such a profile.

Facilities and other related services

- The organisation is free to choose its own facilities within the city of The Hague, according to the requirements of the organisation. The host state and host city are ready to assist the organization in any way possible. This support can be given by a commercial real estate agency selected by the organisation or via the support of the Government Buildings Agency (RGD). The Government Buildings Agency is part of the Ministry of Interior and Kingdom Relations. Its task is to manage and develop the State's largest property portfolio.
- Furthermore, the city of The Hague is ready to supply all the necessary information on available real estate in the city, such as with regard to the availability of office space in the international zone of the city where a number of international governmental organizations is based. There is no general government building for international organisations, however the city manages a building for smaller organisations. Kindly note that at the moment, due to market developments, there is wide supply of real estate in The Hague, including empty government buildings. Together with UNICEF the required facilities can be identified and available building options can be selected and later on visited by UNICEF.

Financial support

- This needs to be considered and discussed on the basis of specifics concerning the establishment of UNICEF in The Hague. The City of The Hague is very interested in hosting UNICEF as described. The Mayor of The Hague and his staff are ready to discuss the matter when the UNICEF delegation will be visiting The Hague.

Information on local diversity of population and services to UNICEF staff

- Expats (high level) working in The Hague 10.800 and in the Greater The Hague Region 15.000. The number of expats living in the metropolitan area The Hague-Rotterdam : 80.000 persons.

- International schools: the city of The Hague offers a wide and attractive range of international education, please see for the international schools and their prices the attachment to this paper on the mobility and education of the city of The Hague.

Information on medical care

- Dutch health care is among the very best in the world with people having access to the most advanced treatments and preventive care during all stages of life. All facilities in The Hague are A – class facilities.
The Dutch health care system is based on the principle that everyone receives the same type and high quality of treatment regardless of social status, gender and income. English is spoken in all hospitals. Through the permanent representation we will send you the health care booklet for newcomers from abroad. See also Annex 2 and www.denhaag.nl/en/residents/health.

Language facilities

- There are many possibilities for learning Dutch or any other language. You can e.g. learn Dutch in your own neighbourhood or at work, but you can also learn the language during an integration course. Some courses award a certificate or diploma once you have completed the course. You can choose from courses ranging for beginners to advanced as well as private and group lessons. Fees vary.
- **Learning Dutch:**
www.denhaag.nl/en/residents/education-and-childcare/to/Learning-Dutch.htm
www.access-nl.org/media/13961/faq_guide_learning_the_dutch_language_july_2012.pdf
- **Learning English:**
www.denhaag.nl/en/residents/education-and-childcare/to/Learning-English-in-The-Hague.htm
www.berlitz.nl/en/the-hague
- **Learning Spanish:**
www.denhaag.nl/en/residents/education-and-childcare/to/Spanish-classes-from-Instituto-Cervantes.htm

General expat information:

ACCESS, a not-for-profit organisation supporting the international community in the Netherlands.
www.access-nl.org

Enclosure- Annex2

- The Hague- Some facts and Figures

The Hague City of Peace and Justice

The Hague has a long history in the field of peace and justice for all. It all started with the first Hague Peace Conference, held in the city in 1899. One of the main results of this conference was the establishment of the Permanent Court of Arbitration, housed in the Peace Palace which was built for this purpose and opened in 1913. In 1946 the Peace Palace also became home to the United Nations' highest judicial organ, the International Court of Justice (ICJ) - the only UN organ not headquartered in New York. Since then, more and more institutions have been drawn to The Hague. The city is now home to some 160 international organisations working towards a common goal: a just and peaceful world for everyone.

Thanks to the establishment of the Permanent Court of Arbitration and the ICJ's forerunner, the Permanent Court of International Justice, The Hague increasingly became a byword for peace and justice. This has made it an ever more attractive location for organisations from all over the world. Since 2012 The Hague has been officially entitled to include the motto 'Peace and Justice' on its coat of arms. The Supreme Council of Nobility granted the city this right in recognition of its contribution over the past century to bringing about a world of peace and justice.

The Netherlands is proud that some 160 international governmental and non-governmental organisations are based in and around The Hague. Thanks to the presence of these organisations and of many knowledge institutions, the Netherlands can rightly claim to be a centre of expertise in the field of peace and justice. The Dutch government is eager to maintain and develop its country's status. To this end the Netherlands seeks to be a good host country, joining with host city The Hague to offer a good working environment to international organisations and a good living environment to their staff. The services offered to these organisations and their staffs is a major priority, reflected by the municipality's establishment of an International Centre for expats at City Hall and the realisation of two office buildings designed to house multiple non-governmental organisations (NGOs).

Many people in The Hague are working towards a peaceful and just world, in which conflicts are not settled on the battlefield, but in the courts. There are also many people in The Hague who are working for a world without chemical weapons, and without ethnic cleansing. A world in which the right of right prevails, and not the right of the mighty. Anyone who thinks they are above international law will be called by the world to account in The Hague.

The Netherlands and The Hague will continue working to ensure a good working and living environment for international organisations and their staff. A good example of these efforts is The Hague International Zone, an area where many international organisations are housed.

Being a good host for international organisations is in keeping with the Dutch constitution, article 90 of which gives the Dutch government the task of promoting the development of the international legal order. The Netherlands is one of the few countries in the world to have included this important task in its constitution.

UNICEF and The Hague

UNICEF is the driving force that helps build a world where the rights of every child are realized. In The Hague many organisations and their experts help building a world with justice for all. UNICEF will find a warm home in UN City The Hague and will experience that the The Hague Network of all these experts will help UNICEF in realizing its goals. UNICEF Netherlands is based in our region. The Hague was official UNICEF City in 2005/2006 to mark the 50th anniversary of UNICEF Netherlands, which was founded in The Hague. The Hague is home of The Hague Conference on Private International Law (Hcch), which organization was established in The Hague in 1893. Hcch was and is the driving force behind many conventions dealing with the international protection of children.

"UNICEF activities include capacity-building of the government in legal and social protection through technical and financial assistance, including policy and regulatory framework development. Provide technical assistance and funding for local and international organizations combating trafficking; establishes comprehensive community-based child protection networks for prevention and protection of children-at-risk as well as reintegration and rehabilitation of children and community awareness." A closer cooperation in The Hague between UNICEF and Hcch would be beneficial for all in general and the children in particular.

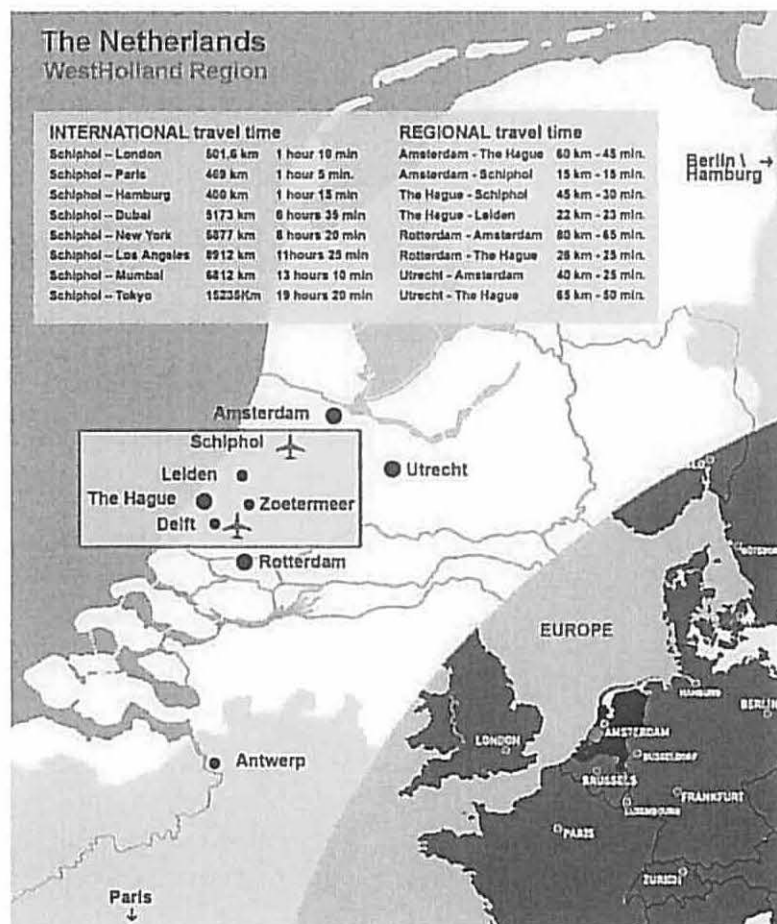
Accessibility of The Hague

The Hague is ideally situated between two international airports, both accessible by road and rail within 30 minutes.

Schiphol International Airport (www.schiphol.nl)

With many national, international and intercontinental airline carriers flying to 317 destinations, Schiphol Airport is a major hub, ranking fifth in Europe in terms of passenger traffic.

Distance from the city centre of	To Schiphol International Airport		
The Hague	43 km	27 miles	30 minutes



Rotterdam-The Hague International Airport (www.rotterdamthehagueairport.nl)

Rotterdam-The Hague International Airport is serviced by national and international airline carriers, and its importance is growing. Destinations include Budapest, Geneva, London, Madrid, Prague, Rome, Vienna and an increasing number of other European business destinations. Advantages of this airport are rapid check-in and check-out procedures.

Distance from the city centre of	To Rotterdam-The Hague International Airport		
The Hague	19 km	12 miles	15 minutes

Public transport

Public transport is fast, efficient and inexpensive. Whether you choose to travel by train, bus or tram, all destinations are easily accessible. The Hague is serviced by 6 railway stations.

Travel by train from The Hague to		
Brussels	± 2.24 hrs	Direct intercity train 12 times a day. Thalys with transfer in Rotterdam 11 times a day.
London	± 4.5 hrs	Transfer Rotterdam, Brussels (Thalys, Eurostar) 6 times a day.
Paris	± 3 hrs	Transfer Rotterdam (Thalys) 9 times a day.

The Hague has over 35 different tram and bus lines in and around the city. The RandstadRail offers a light rail link between The Hague, Zoetermeer and Rotterdam. Besides, The Hague provides special cycle lanes across the city.

Education and childcare in The Hague

The highest concentration of international schools in the Netherlands are located in The Hague and greater region. The city offers a large variety of primary, secondary and higher education at all different levels (vocational, professional, graduate and postgraduate) in English. Bilingual education can be followed on several levels.

Primary and secondary education

The Hague offers a variety of excellent international primary and secondary schools, which smoothly connect to the city's higher international education institutions. The city lives up to its name as an international city in terms of education, with the largest number of international schools in the Netherlands, amongst them for example the European School of The Hague, British School in the Netherlands, Lycée Français Vincent van Gogh, Deutsche Internationale Schule, Polish School, International School and American School.

The European School of The Hague opened its doors in August 2012. The school was primarily founded for the benefit of children whose parents work at the European institutions and agencies in The Hague and immediate region: Eurojust, Europol, the European Patent Office and ESA-ESTEC. The school comprises a nursery section and primary and secondary education sections that will be further upgraded by September 2014. Pupils are admissible as of age 4.

Higher education

The Hague has about 30,000 students in higher education. A steadily growing number of bachelor and master programmes are taught in English. Various institutes – ranging from Leiden University College and the Institute for Social Studies to the Hotel School The Hague and the Royal Conservatoire – use

English as the sole language of instruction. This is reflected in the student population: more than 4,500 students are from abroad, either for a short course, or to complete their bachelor's, master's or doctoral degrees in the Netherlands. Not to speak of the many guest lecturers from abroad, trainees at international organisations or students completing their secondary vocational education in the English international stream at the ROC Mondriaan regional education centre.

Dutch higher education falls into three categories: universities of applied sciences, research universities and international institutes. All categories are represented in The Hague, in the form of public or private institutes. The main institutes are The Hague University of Applied Science and 'Campus Den Haag' (University of Leiden). Internationalisation is a prominent feature of The Hague University of Applied Sciences (25.000 students). Students from all over the world come to The Hague to enroll in bachelor's and master's degree programmes at one of the four campuses. Many of them inspired by The Hague's international reputation as 'City of Peace and Justice'.

The Hague is proud that, three years ago, the University College (part of Campus The Hague) has opened its doors in The Hague. Campus The Hague offers bachelor and master programmes and teaching programmes for professionals working in the public sector. Besides, the Technical University of Delft and the Erasmus University Rotterdam - centres of knowledge and innovation - are nearby.

Childcare

In the Netherlands, there are three forms of childcare: day nurseries, after-school care and child-minders. On top of this, the city of The Hague features pre-school nurseries. Several of these day nurseries, pre-school nurseries and after-school clubs are English-speaking.

The Hague International Centre

The Hague International Centre (THIC) is a joint initiative between the municipality of The Hague, the Immigration and Naturalisation Service (IND) of the National Government and ACCESS, a not-for-profit organisation supporting the international community in the Netherlands. The Hague International Centre forms a point of contact between international residents and the municipality. Besides information on municipal services, THIC also supplies basic information on living in The Hague, such as health care and education. Additionally, The Hague International Centre and IND make it possible for highly-skilled immigrants to obtain official documents in a fast and easy way.

'Welcome to The Hague' programme

THIC frequently organises a 'Welcome to The Hague' programme for newly arrived international residents, with the aim to give them a better understanding of The Hague. It also creates an opportunity to expand their network of contacts and to meet other members of the international community.

The Hague, part of the Deltametropolis area

The Hague forms a part of the Deltametropolis, which is a natural convergence of the two strong agglomerations around the cities of Rotterdam and The Hague. Both have their own unique profile and a distinctive identity. They complement each other well and their strengths act in synergy. Residents, businesses, academic and international institutions, civil society organisations and government combine to make up the Metropolitan region. The Metropolitan region offers residents, expats and businesses an extensive choice of possibilities.

The region's international features are apparent in its academic institutions, with three universities:
Erasmus University Rotterdam
Delft University of Technology
The University of Leiden - The Hague campus

International Institutions	160
Expats	80,000
Foreign University Students	12,000

UNICEF/The Hague/23012014

Addresses and fees of the International schools The Hague

The American School of The Hague
Rijksstraatweg 200; 2241 BX Wassenaar
+ 31((0)70 512 10 80
Fax + 31 (0)70 511 24 00
E-mail admissions@ash.nl
Web-site www.ash.nl

The British School in The Netherlands, Foundation School
Admissions: admissions@britishschool.nl
Tarwekamp 3; 2592 XG The Hague
+31 (0)70 315 40 40
Fax +31 (0)70 315 40 54
E-mail foundation@britishschool.nl
Web-site www.britishschool.nl

Deutsche Internationale Schule Den Haag
Van Bleiswijkstraat 125; 2582 LB Den Haag
+31 (0)70 35 494 54
Fax +31 (0)70 35 029 59
E-mail info@disdh.nl
Web-site www.disdh.nl

Lycée français Vincent van Gogh
Scheveningseweg 237; 2584 AA La Haye
+31 (0)70 30 669 20
Fax +31 (0)70 30 669 30
E-mail lycfranc@bart.nl
Web-site www.lyceevangogh.nl

Polish School in The Hague
Van de Spiegelstraat 23;
P.O.Box 549;
2501 CM Den Haag
+31 (0)70 39 22 994
Fax +31 (0)70 39 22 071
E-mail info@szkola.nl
Website www.szkola.nl

The Indonesian School in The Netherlands

Rijksstraatweg 679 2245 CB Wassenaar

+31 (0)70 51 788 75

Fax +31 (0)70 36 433 31

E-mail sin@sinwassenaar.demon.nl

www.sinwassenaar.demon.nl

The European School of The Hague

Houtrustweg 2, 2566 HA Den Haag

+31(0)70 7001600

Postal address: Postbox 64833, 2506 CE Den Haag

Email administration@eshthehague.nl

<http://www.europeanschoolthehague.nl>

The International School of The Hague

Admissions : mboonvonochssee@ishthehague.nl

Wijndaelerduin 1, 2554 BX The Hague

Primary School: +31 (0)70 338 4567

Secondary school: +31 (0)70 32 814 50

Fax Primary: +31 (0)70 338 4569

Secondary: +31 (0)70 32 820 49

E-mail primary@ishthehague.nl

secondary@ishthehague.nl

www.ishthehague.nl

The Haagsche Schoolvereniging (HSV)

International Department

Nassaulaan, The Hague

Admissions Office: + 31(0)70-318 49 65 or

Email id-admissions@hsvdenhaag.nl.

Website: <http://www.hsvdenhaag.nl/nassauint>

Greater The Hague Area

Elckerlyc International School - Leiderdorp

Klimopzoom 41; 2353 RE Leiderdorp

+31 (0)71 589 29 45

+31 (0)71 589 68 61

Fax +31 (0)71 542 49 95

E-mail international@elckerlyc.net

Website www.elckerlyc.net

International School Het Rijnlands Lyceum

Apollolaan 1; 2341 BA Oegstgeest

+31 (0)71 51 93 555

Fax +31 (0)71 51 93 550

E-mail admissions.rlo@rijnlandslyceum.nl

Website www.isrlo.nl

*

All schools have their own admission policy. For enrolment, staff of the organization have to contact the school of choice directly. The City is ready for discussions with UNICEF.

*

French:

Lycée Français Vincent van Gogh. Annual Fee: depending on the age of the student €6305,-(ecole primaire)/€7999,-(college)/€9071,-(lycée).

English:

International School of The Hague, Annual Fee: depending on the age of the student ranging from €5715,- to €8300,-

European School of The Hague, Annual Fee: €6500 (elementary education)

Stichting Haagsche Schoolvereeniging (International Department), Annual Fee: €4000,- (only elementary education)

American School of The Hague. Annual Fee: depending on the age of the student ranging from €12090,- to €19195,-

British School in the Netherlands. Annual Fee: depending on the age of the student ranging from €13440,- to €18480,-

Spanish:

Currently we do not have any schools that offer a full curriculum in Spanish. However there are schools that offer Spanish as a subject such as the American and the British Schools.

At the European School mother tongue lessons as a second language are offered on primary and secondary level.

<http://www.europeanschoolthehague.nl/content/mother-tongues>

<http://www.denhaag.nl/en/residents/education-and-childcare/to/Spanish-classes-from-Instituto-Cervantes.htm>

Hospitals in The Hague

International clinics

International Health Centre The Hague (IHCH)

The IHCH offers comprehensive primary medical care. The health centre is unique in that it specialises in a multi-cultural (50% of staff is foreign) approach in the service it provides. Staff speak a variety of languages, offer appointments throughout the day, and offer patient support in areas such as healthcare matters, insurance, financial and general administrative issues. In addition, the following services are offered to patients who are not registered with the general practice: Travel Advice, Vaccinations for Adults and Children, Homeopathy, Nutritional Medicine, Psychology, Physiotherapy and other services including an on-site pharmacy

Prins Willemstraat 41, 2584 HT, The Hague

Phone: +31 70-30 65 111

Fax: (0) +31 70-30 65 101 or 3065123

ihchinfo@ezorg.nl

www.internationalhealth.nl

Polikliniek Prins Willem

Polikliniek Prins Willem offers specialist services and is open for all citizens from The Hague and beyond. The polyclinic works closely (in the same building) together with the International Health Centre The Hague (IHCH) that focuses on an international clientele.

Prins Willemstraat 41, 2584HT The Hague

Tel: +31 (0) 70 306 5111, 306 5100

Fax: +31 (0) 70 306 5101

ihchinfo@ezorg.nl

<http://polikliniekprinswillem.nl/>

Hospitals

Bronovo Hospital

Bronovo Hospital is a general hospital for residents of The Hague and surrounding areas.

The Bronovo Hospital offers specialised medical care provided by a broad team of medical specialists. Virtually all specialisations are practised.

The hospital has a special Expat Service Desk for any questions.

E-mail: expat@bronovo.nl

Phone: +31 (0)70 - 312 40 16

www.bronovo.nl/Bronovo/en-GB/bronovo/

HagaZiekenhuis - Leyweg

The largest branch of the HagaZiekenhuis (Haga Teaching Hospital) is on the Leyweg in the Levenburg neighbourhood of The Hague. The emphasis is on emergency medical services and complex medical care.

HagaZiekenhuis - Sportlaan

The HagaZiekenhuis (Haga Teaching Hospital) on the Sportlaan is located near the dunes of The Hague's Vogelwijk neighbourhood. The emphasis is on planned medical treatments.

HagaZiekenhuis - Juliana Children's Hospital

Next to the HagaZiekenhuis (Haga Teaching Hospital) on the Sportlaan you will find the Juliana Children's Hospital. It is also located near the dunes of The Hague's Vogelwijk neighbourhood.

MCH Westeinde

Medisch Centrum Haaglanden (Medical Centre Haaglanden) Westeinde is The Hague's inner city hospital offering basic care, top-notch clinical functions and difficult-to-plan care.

Maurits klinieken/clinics The Hague

Louis Couperusplein 2

2514 HP Den Haag

Phone.: +31 70 711 28 00

Parnassia psychiatric centre

Parnassia is a psychiatric centre that counsels, treats and cares for people with psychiatric disorders.

From: 10 2 e
To: [Stehouwer, Nora](#)
Cc: 10 2 e
Subject: RE: 2e follow-up letter to UNICEF
Date: vrijdag 25 juli 2014 11:11:35

Dear Ambassador Stehouwer,

Many thanks for your second letter and the prompt follow-up to our telephone conversation. I will review the proposal with my colleagues and revert next week.

With best regards

10 2 e

United Nations Children's Fund
5-7 Avenue de la Paix, 1211 Geneva, Switzerland

10 2 e

Follow us on Facebook, Twitter, YouTube and at www.unicef.org

-----Original Message-----

From: Stehouwer, Nora 10 2 e
Sent: 24 July 2014 17:40
To: 10 2 e
Cc: 10 2 e

Subject: 2e follow-up letter to UNICEF

Dear 10 2 e

Please find attached a joint letter from the MFA and the City of The Hague following up on our telephone conversation last week. We remain at your disposal for further questions.

All best regards,

Nora Stehouwer-Van Iersel
Ambassador for International Organisations Ministry of Foreign Affairs

10 2 e

Help save paper! Do you really need to print this email?



Ministry of Foreign Affairs

10 2 e

United Nations Children's Fund
Palais de Nations
5-7 Avenue de la Paix
CH-1211 Geneva 10
Switzerland

Postbus 20061

2500 EB The Hague
The Netherlands
www.government.nl

Contact

Nora Stehouwer- van Iersel

10 2 e

Our reference

DKP/2014/626

Date 24 July 2014
Re Possible relocation of UNICEF's PFP

Dear 10 2 e

Thank you for your phone call last week. During this call, you requested the Dutch government to help UNICEF PFP tackle the 'upfront costs' which UNICEF's PFP would face in case of a transfer to the Netherlands, The Hague.

The Dutch government and the City of The Hague are - as stated before - pleased to host your organisation, if UNICEF PFP will decide to move to the Netherlands. We are of the opinion that through the letter of 2 July 2014 a proper offer has been proposed to your organisation, not in the least because of the positive 'return on investment' for UNICEF.

During the phone call, you referred to the need of 'cash' to cover upfront costs. As indicated in the letter, the Dutch government and the City of The Hague are willing to pay jointly for the rental costs 10 2 b for a period of maximum 10 years. 10 2 b 10 2 b which

10 2 b 10 2 b 10 2 b 10 2 b. 10 2 b
10 2 b 10 2 b This means that in
2015 10 2 b can be made available to UNICEF PFP 10 2 b
10 2 b

As it comes to the share of the the City of The Hague, the vice mayor responsible for International Affairs, 10 2 e has expressed her political will to finance 10 2 b. However, since an approval of both the Municipal Executive and the Municipal Council is needed when it comes to this gesture, at the moment not eligible to make any guarantees on this gesture due to political recess. A hard condition is that UNICEF PFP will be located in the City of



The Hague for at least 10 years. A final decision on the political process in the City Hall can be made in September 2014.

Please let us know if you would like us to proceed with this procedure.

Date

24 July 2014

Our reference

DKP/2014/626

10 2 b

10 2 b

10 2 b

mentioned in the letter of 2 July 2014. 10 2 b

10 2 b However, also here we need to have political approval which can only be given in September 2014 due to the recess period.

Finally, we would like to stress that the NL government has been - and will be - a loyal and generous partner of UNICEF over the years. Moreover, we hope that it is clear to you and your organisation that both the Dutch government and the City of The Hague have been willing to go the extra mile for your organisation.

All best regards,

10 2 e

Nora Stehouwer- van Iersel
Ambassador for International Organisations

From: 10 2 e
To: 10 2 e
Subject: FW: UNICEF-The Hague
Date: dinsdag 28 oktober 2014 16:51:46

-----Original Message-----

From: Stehouwer, Nora
Sent: dinsdag 28 oktober 2014 16:45
To: 10 2 e
Cc: 10 2 e

Subject: RE: UNICEF-The Hague

Dear 10 2 e,

The new elderman of the city of The Hague, Mrs Van Engelshoven, has requested me to ask you the state of play. She is very interested in your organization. The reason -for us all- that we need to know is i.a. because of the new budgetlines for next year. We, that is the municipality as well the Ministry of Foreign Affairs- need to know if the budget we have pledged in case of transfer to The Hague will indeed be needed in 2015.

Please let us know when you do expect to have a final decision. We are always ready to assist in case of further requests for information on your side.

All best regards,
Nora Stehouwer-Van Iersel
Ambassador for International Organisations
Ministry of Foreign Affairs
10 2 e

-----Original Message-----

From: 10 2 e
Sent: woensdag 24 september 2014 00:46
To: Stehouwer, Nora
Cc: 10 2 e

Subject: RE: UNICEF-The Hague

Dear Ambassador Stehouwer- Van Iersel,

Many thanks for your message. UNICEF is still considering the different options and should be making a decision in the coming weeks.

I have relocated to New York 10 2 e so I am copying 10 2 e for any further follow-up.

I do hope you are well and look forward to catching up when you are next in New York.

Warm regards

10 2 e

UNICEF 3 UN Plaza, NY, NY 10017

10 2 e

-----Original Message-----

From: Stehouwer, Nora 10 2 e

Sent: Monday, September 22, 2014 1:31 PM

To: 10 2 e

Cc: 10 2 e

Subject: UNICEF-The Hague

Dear 10 2 e,

Hope you are doing well. If I remember correctly, the aim was that you could report back to us in September on the issue of the possible relocation of UNICEF's PFP office to The Hague. Can you inform us, is there any new development? Of course we all hope that there will be good news for The Hague/NL....

All warm regards,

Nora Stehouwer-Van Iersel

Ambassador for International Organisations Ministry of Foreign Affairs

10 2 e

-----Original Message-----

From: Stehouwer, Nora

Sent: donderdag 24 juli 2014 17:40

To: 10 2 e

Cc: 10 2 e

Subject: TRIM: 2e follow-up letter to UNICEF

Dear 10 2 e,

Please find attached a joint letter from the MFA and the City of The Hague following up on our telephone conversation last week. We remain at your disposal for further questions.

All best regards,

Nora Stehouwer-Van Iersel

Ambassador for International Organisations Ministry of Foreign Affairs

10 2 e

Help save paper! Do you really need to print this email?

From: 10 2 e
To: 10 2 e
Subject: FW: PFP relocatie
Date: zaterdag 15 november 2014 00:26:08

From: 10 2 e
Sent: woensdag 12 november 2014 18:36
To: 10 2 e
Subject: PFP relocatie

Hi 10 2 ,

Ik hoop dat alles goed is en dat je de marathon hebt uitgelopen en overleefd. Wat was het koud!

Even een berichtje om je op de hoogte te houden van de stand van zaken met betrekking tot de evt verhuizing van PFP naar Den Haag of Kopenhagen. Er wordt hard aan gewerkt, maar het blijkt behoorlijk veel en intensief werk om zeker te zijn dat we met een goed geïnformeerde en afgewogen beslissing komen. Ik verwacht echt dat we er nu op zeer korte termijn uit zijn, maar kan me voorstellen dat er vragen leven dus vandaar even dit berichtje.

Heb je binnenkort tijd om ook anderszins bij te praten?

Hartelijke groet,

10 2

19 November 2014

Dear Ambassador Stehouwer,

With gratitude for the willingness of the Government of the Netherlands to host UNICEF's Private Fundraising and Partnership Division, I am writing to let you know that after extensive review of all the numbers, we have decided that the division will remain based in Geneva.

We were initially encouraged by our preliminary calculations, which indicated the possibility of net savings by moving the division to The Hague. But further analysis showed that the upfront costs of such a move are significant, despite the Dutch government's offer to help defray them. Taken together with the potential loss of revenue (a number I probed several times), there would not be the savings for UNICEF, and thus for the children, that would warrant a move.

We greatly appreciate the positive contribution of the Dutch government during this complex process and I very much regret any inconvenience caused by the delay. But we wanted to be certain of our calculations before making a decision.

We could not be more grateful for the support and partnership of the Government of the Netherlands, and we look forward to continuing our work together to advance the rights of every child.

Yours sincerely,

10 2 e

Anthony Lake
Executive Director

Her Excellency
Ms. Nora Stehouwer
Ambassador International Organisations
Ministry of Foreign Affairs
The Hague