

REPUBLIC OF RWANDA

101



**THE JUDICIARY OF RWANDA
P.O BOX 2197 KIGALI**

**PROJECT PROPOSAL FOR IMPROVEMENT
OF QUALITY JUDGMENTS IN THE JUDICIARY
AND QUALITY INVESTIGATIONS IN GENOCIDE
FUGITIVE TRACKING UNIT/NPPA**

June, 2019

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JUNE 2019

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ABBREVIATIONS

1. CC: The Commercial Court
2. CHC: The Commercial High Court
3. CID : The Criminal Investigation Department
4. CNLG : The National Commission for the Fight against Genocide
5. CoA: The Court of Appeal
6. GoR : The Government of Rwanda
7. GFTU : The Genocide Fugitive Tracking Unit
8. HCCIC: The High Court Chamber of International Crimes
9. IECMS: Integrated Case Management System
10. ICTR The International Criminal Tribunal for Rwanda
11. IICI : The Institute for International Criminal Investigation
12. ILPD : The Institute of Legal Practice and Development
13. NPPA : The National Public Prosecution Authority
14. PACT : “Projet d’Appui aux Cours et Tribunaux”
15. RIB : The Rwanda Investigation Bureau
16. SC: The Supreme Court
17. SPIU : Single Project Implementation Unit
18. TB: Tribunal de Base
19. TGI: Tribunal de Grande Instance
20. USAID : The United States Agency for International Development

I. JUDICIARY OF RWANDA

PROJECT PROPOSAL SUBMITTED TO THE KINGDOM OF THE NETHERLANDS

I. JUDICIARY OF RWANDA

1.2. BACKGROUND

During the 1994 Genocide against Tutsi, the Judiciary of Rwanda as other organs of State lost human resources, infrastructure and materials. From 1998, Rwanda initiated the process of reconstruction and reform of State organs and public institutions. The Judiciary was part of this process. The first reform of Judiciary was funded by The Kingdom of Netherlands. It proposed a new structure of courts in Rwanda. Laws were revised to accommodate the new structure. This reform was integrated in the 2003 Constitution that was revised in 2015.

To support this reform in the Judiciary, the first project called "Projet d'Appui aux Cours et Tribunaux, PACT1" financed by the Kingdom of Netherlands, helped the Judiciary to have adequate infrastructure and the following court buildings:

- GASABO Court House in Kigali City that is used by Gasabo Intermediate Court and Primary court of Gasabo and Prosecution offices;
- GICUMBI Court house in Northern Province that is used by Gicumbi Intermediate Court and Primary Court of Byumba and Prosecution offices;
- NYARUGENGE Court house in Kigali City that is used by Nyarugenge Intermediate Court and Prosecution offices;
- NGOMA Court house in Eastern Province that is used by Ngoma Intermediate court and Primary court of Kibungo and Prosecution offices.

The support received through PACT 1 also funded the continuous training of new Judges and registrars to make them conversant with new laws. It further provided basic court equipment and IT infrastructure. All higher courts were equipped with computers and printers while lower courts (Tribunaux de District et Ville) received one computer and one printer for each court. This project supported the elaboration of the first Judiciary Strategic Plan 2005-2007 and provided the transport equipment (13 vehicles) for all new High Court Chambers, Inspectorate of Courts and Intermediate courts.

At the completion of PACT 1, the judiciary had to tackle the remaining challenges mainly related to IT infrastructure, access to justice and administration of justice and strengthening independence of the Judiciary. To address these challenges, The Kingdom of the Netherlands provided an additional support which resulted in PACT 2 "Support project to the Rule of Law that started in 2007 and ended in 2011. Among the achievement of this project, it is worth mentioning the following:

- **Access to Justice:** tools of public awareness were developed, Jurisprudence and new laws compiled, published and disseminated.
- **Administration of justice:** Judicial staff training, acquisition of law books, setting up and furnishing law libraries in all courts.
- IT infrastructure and introduction of court technologies
- Construction of new court houses, extension of small ones and rehabilitating old ones.

Under PACT 2, the court houses which were constructed / rehabilitated include the following:

- MUSANZE courthouse that is used by Intermediate court of Musanze, commercial court of Musanze in Northern Province (construction).
- Four (4) New Primary Courts were built which include: Kagarama, Kacyiru, Mugombwa and Nyagatare Court (construction)
- Primary court houses of Ngarama and Gatumba (expansion)
- The Supreme Court and Commercial High Court buildings (rehabilitation)

In 2012 new challenges emerged notably the trial of genocide cases transferred to Rwanda by ICTR and foreign countries. A new project was therefore designed to address among other issues the following:

1. Technical and Legal Research support for Judges and Prosecutors
2. Modernisation and use of ICT in court processes and across the whole criminal chain.
3. Capacity building of witness and victim protection unit staff both in the National Prosecution Authority and the Judiciary
4. Training of judges and prosecutors in prosecuting and adjudicating international criminal cases
5. Physical infrastructure and logistical facilities for the High Court Chamber in Charge of international criminal cases
6. Capacity building of legal research and law reporters
7. Adequate support for the Genocide Fugitive Tracking unit

In order to handle these challenges, a third Project called “**Capacity Building of Judiciary and Prosecution for Extradited Suspects of the Genocide**” funded by the Kingdom of Netherlands was initiated and aimed at strengthening national capacities of the Rwandan judiciary and prosecution to deal with the trials of extradited suspects of the genocide in a manner that fully complies with all international and UN standards for fair trial.

The project had five components that addressed key areas of Rwandan Judiciary and Prosecution which include:

- **IT infrastructures**, the project equipped the Judiciary and NPPA with important IT equipment that included Desktop computers, Laptops, Terminal devices, Video conferencing system and Court room technologies.
- **Capacity Building and Knowledge sharing**; Based on partnership between the Judiciary, ILPD and ICTR, Six training sessions were conducted and were attended by Judges, Registrars, and Prosecutors in Matters related to handling international crimes. The number of trainees in each training sessions were between 35 and 53 participants for a period of three full days for each session.
- **Physical Infrastructure support**; The Nyanza Court house that accommodated the High Court Chamber of International Criminal Cases (HCCIC), High Court chamber of Nyanza and the primary court of Busasamana marks the realisation of the biggest component of this project and a major milestone in the strengthening the Judiciary and Prosecution in matters related to handling the International crimes. This building has facilities for witness protection, Lawyers, prosecutors and Judges and Registrars that are at the international standards.

- **Technical assistance;** through this project the Judiciary and Prosecution has recruited Expert Legal researchers, Legal advisors, Witness protection expert and Law reporting experts. These experts have facilitated Judges and Prosecutors in handling the transferred cases from ICTR and other cases of International crimes nature. For the first time the Judiciary has been able to publish its Law reports on a quarterly basis.
- **Support to the Genocide Fugitive Tracking Unit (GFTU);** the project has significantly supported the GFTU in field of investigations throughout the country and over one thousand files of Genocide suspects were investigated and data captured in the GFTU data base.

The Judiciary and Prosecution have greatly benefited from the support of the Kingdom of the Netherlands in their quest to build strong institutions that will continue to dispense quality and timely Justice. This was the result of smooth implementation of the above mentioned project which tremendously strengthened the Rwandan judiciary that we have today.

As a matter of fact, the support received from the Kingdom of the Netherlands, especially in the project of capacity building of Judiciary and Prosecution for Extradited Suspects of the Genocide has helped the High Court Chamber of International Crimes (HCIC) to deliver the verdicts on five extradited suspects of Genocide including, two (2) cases from ICTR and three (3) cases from other Countries from 2015. Furthermore, High Court Chamber of International Crimes has other four (4) cases of extradited genocide suspects that are still on-going under trial.

The HCCIC has also tried seven (7) Genocide cases from big personality suspects including high officials. One case is still on-going. All those cases have been handled with reference to the international standards for trying the International crimes which is obviously the tangible impact of capacity building support funded by Dutch project.

Recently Judiciary has received support from the following partners who support Judiciary development:

1. **USAID.** It is supporting Judiciary through the Ohio University which is providing training on judgement writing, and use of precedence for judges and Registrars of High Court, Court of Appeal and Supreme Court.

In addition to this, the USAID via DUTEZE IMBERE UBUTABERA Project will support Judiciary to:

- ☐ Train IECMS users,
- ☐ Support the implementation of a court performance management module.
- ☐ Implement a Law reporting module in IECMS which will be linked to the law reports and precedence system.
- ☐ Provide specialized training in economic and financial crimes and cybercrimes.
- ☐ Coordinate a judicial exchange programme focusing on the following topics:
 - Court management
 - Case management systems
 - Interaction between judges/judicial personnel and court users
 - Use of ICT in courts and the country's judicial system
 - The type, role and contribution of other courts/judiciary members
 - Application of and ensuring adherence to the code of ethics/conduct for judges and judicial personnel.

2. IDLO will train Judges and Registrars as follows:

- **From the Court of Appeal:** 13 judges, 13 registrars and 10 researchers
- **From the Court:** 1 judge
- **From the High court chamber for international crimes:** 6 judges and 6 registrars

This training will cover the following topics:

(i) Session 1: Substantive and Procedural International Criminal Law

- The substantive crimes: genocide, crimes against humanity, and war crimes, including SGBV crimes, and their constituent elements.
- Modes of responsibility
- Circumstances excluding responsibility
- Review of the Transfer Law procedure and its application
- An overview of international criminal procedure, and a comparative analysis with Rwandan procedure and application

(ii) Session 2: International Criminal Legal Research and Practice

- The impact of rights of the accused on the substantive and procedural aspects of trials, and on appeal
- Finding and navigating the major international criminal law databases
- How to find and search ICTR and MICT decisions, judgements, transcripts, and evidence
- Implementation of the Practice Direction on Investigations
- Application of the doctrine of stare decisis in international criminal trials

(iii) Session 3: Best Practices in the Effective Management of Trials and Appeals including Judgement-Drafting

- Evidence management and evidential matters in complex trials, including adducing ICTR/MICT evidence and judicial notice; cross-examination and objections;
- Witness protection and vulnerable witnesses
- Effective courtroom management and access to court records
- Principles of effective judgement drafting including the role of legal staff

1.3. REMAINING CHALLENGES

The Judiciary of Rwanda has a vision of providing timely and quality justice. Since the judicial reform of 2003, major efforts were put in to meet this vision. As of now, tangible results were achieved in terms of improved speed of processing cases and quality of judgments. However, the Judiciary still faces challenges in terms of quality judgments, mainly due to:

- Lack of sufficient specialized legal skills in different branches of law for judges, prosecutors and investigators;
- Persisting case backlogs in courts;

- Lack of adequate and easily accessible legal information to judges and prosecutors.

These challenges are analyzed in the following paragraphs.

☐ Lack of sufficient specialized legal skills for judges

When Judiciary undertook the first major reform in 2003, it had 702 judges among them 84 only had a degree in law. The reform reduced the number of judges and kept only 288 judges. Those who had no degree in law were replaced by fresh young graduates in law studies.

After the reform of 2018, which increased the number of judges from 288 to 315, only 57 have completed short courses in 6 specialized branches of law among 8 branches¹ which Judiciary selected to make Judges more skilled and professional. In addition to this, only 43 have a Master's degree and 3 have PHD.

Apart from the 84 judges who were in judicial career prior to 2004 reform; the 204 judges were fresh graduates recruited in past 14 years meaning that the majority of judges have experience of 14 years. This shows the skills gap among judges which is a challenge to quality of judgment, a prerequisite of delivering quality judgment.

The following table shows the distribution of law qualifications among judges.

Courts	Women					Men				
	Total	PHD	Master's	Degree (A0)	A1	Total	PHD	Master's	Degree (A0)	A1
Supreme Court	4	0	4	0		3	1	0	2	0
Court of Appeal	5	0	1	4		8	2	1	5	0
High Court	11	0	1	10		21	0	5	16	0
Commercial High Court	2	0	2	-		5	0	5	0	0
Intermediate courts	35	0	2	33		61	0	7	54	0
Commercial Court	4	0	1	3		11	0	5	6	0
Primary courts	73	0	4	69		72	0	5	66	1
TOTAL	134	0	15	119		181	3	28	149	1

Relevant interventions will be identified in this project to contribute to the improvement of knowledge and skills of judicial staff.

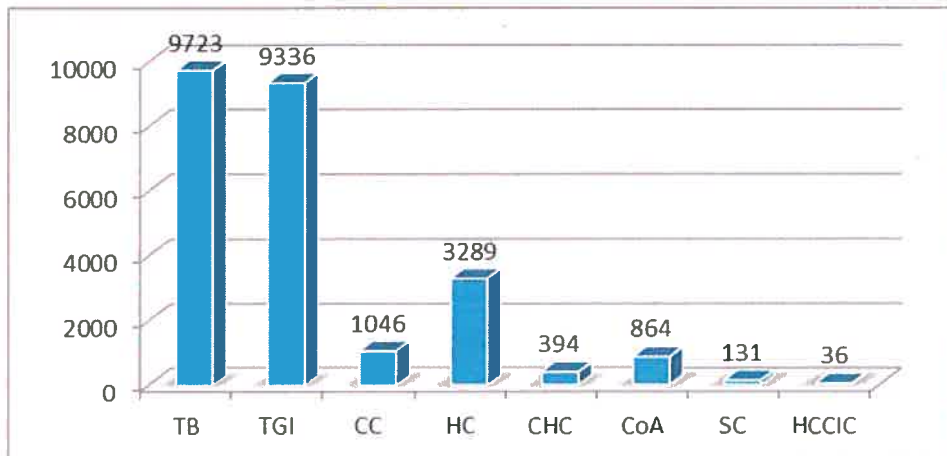
¹The 8 specialized branches of law are:

1. Practical aspects of contract and tort,
2. International crimes and genocide ideology
3. Persons and family
4. Banking legal practice
5. Practical aspects of economic and financial crimes
6. Corporate law and insolvency
7. Criminal process and sentencing
8. Civil case management and judging

☐ This Persisting cases backlog

A case which spends more than 6 months in a court is considered as backlog. By end of June 2018, the case backlog represents 25% of all cases in courts from 23% in June 2017 while they were 32% in June 2016. Having such big number of backlogs delays justice but also put more pressure on judges. When their workload is so heavy, it impacts the quality of judgment as they do not have sufficient time to analyze their cases.

The following graph shows the number of cases remaining in each court by end of June 2018².



The total number of pending cases was 24,783 representing 34% of judged cases during the same year. When compared to entering cases which were 63,360, the pending cases represents 39%.

This project will devise intervention which will help Judiciary to reduced case backlog in courts to the targeted level.

☐ Lack of adequate and easily accessible legal information to judges and prosecutors to help them while analyzing and deciding on the cases.

Legal information is a tool used and referred to by judges during case analysis and decision. They are mainly laws, legal books and precedence judgments in form of law reports. All these resources are available in insufficient quantities, and not well organized to be accessed by judges. Laws are scattered, physical libraries have so few books, no access to online libraries.

With regard to law reporting, it was initiated from 2014 by third project funded by the Embassy of the Kingdom of Netherlands. At the end of the project, Judiciary has recruited three permanent law reporting staff while there were 8 during the project phase.

Unavailability of adequate legal information impacts negatively the quality of judgment, delays the decision making and once the decision is not well supported with well searched legal information, the litigants become less convinced by the decision, appeals the cases thus increasing the number of cases in courts.

This project will contribute to generation and organization of legal information to support judges to increase not only their knowledge but also the reduction of time used to search for adequate information during case processing.

² The latest published data are for the 2017/2018 year end June 2018

1.4. PROJECT IMPACT, OBJECTIVES (OUTCOMES), RESULTS (OUTPUTS), ACTIVITIES AND RESOURCES

1.4.1. Project impact: improved quality of judgments

The expected impact of this project is the improved quality of judgments expressed in terms of its predictability and consistency. The quality of judgment is measured by the rate of cases overturned at appeal level and the confidence of citizens in decisions of courts, timely judgment, and transparency of court proceedings as well as fairness of court decisions.

The rate of overturned cases which stand at 8% by June 2018 shows the consistency and predictability mainly for litigants. It shows the level of convergence of judges in lower courts and appeal in analyzing the facts of cases and determination of court decision.

This rate stands as follow by court level:

- Intermediate courts: 7%
- High Court: 7%
- Commercial High Court: 28%
- Supreme Court: 14%

In order to achieve the desired impact, this project will pursue the following outcomes:

- Legal Knowledge and Skills of judges improved
- Cases Backlog reduced
- Adequate and easily accessible legal information to judges and prosecutors provided.

The impact of this project will be improvements of quality of judgment in terms of judgment predictability and consistency. This will serve as one of means of crime deterrence, reduction of litigations, reducing the number of cases in courts, increase the confidence of citizens who trust fairness of court decisions which stands (currently at 85.80% according to Rwanda Governance Board Score card report of 2018), making Rwanda a more peaceful society, the time and resources that citizen and Government allocate to settlement of litigations and managing crimes and offences will be injected in productive activities and ultimately contributing to the development of Rwanda.

1.4.2 Outcome 1: Improved legal knowledge and skills for judges

The analysis of case and determination of court decisions relies on the knowledge, skills, experience and the ethical stands of a judge. The majority of judges are young generation who entered in judicial career during the 2003 reform at the end of their university studies with good general knowledge in legal domain but lacking the practices and specialized skills.

Currently, the specialized legal skills are still lacking. Only 3 judges have PHD, 39 Master's degree in law, 271 Bachelor's. In order to cope with this challenge, Judiciary in collaboration with ILPD started the specialized short course program where currently 57 judges received this training.

In order to improve the quality of judgments, Judiciary will capitalize on upgrading the skills of the judicial staff by offering specialized training at a level of master's and diploma, exposure of judges to common law Judiciaries through exchange programs and continuing legal education. Thus, the following three outputs and activities will lead to the achievement of outcome 1.

1.4.2.1. Output 1.1: Specialized legal professional training at diploma level provided

This training aims at improving the knowhow skills of judges in art of judging. It will consist of developing and providing specialized and professional training programme at diploma level targeting judges of High Court, Commercial High Court, Commercial court and intermediate court who have not benefited from Master's programme. In total 120 judges will be trained in 8 specialized diplomas namely:

1. Practical aspects of contract and tort
2. International crimes and genocide ideology
3. Persons and family
4. Banking legal practice
5. Practical aspects of economic and financial crimes
6. Corporate law and insolvency
7. Criminal process and sentencing
8. Civil case management and judging

Activities to deliver the output are:

Activity 1: Develop Criminal process and sentencing diploma program:

To hire consultants to develop training programs

Activity 2: Provide training to 40 Judges on criminal process and sentencing diploma program

Activity 3: Develop civil case management and judging diploma programs:

To hire consultants to develop programs

Activity 4: Provide training to 40 Judges on civil case management and judging diploma programs

Activity 5: Upgrade the existing short courses programme of specialized courses and transform them into diploma programme for the six existing courses:

To hire consultants to develop program on civil case management and judging

To hire consultants to develop programs to upgrade the existing short courses

Activity 6: provide training to 40 Judges in six branches of law (Practical aspects of contract and tort, International crimes and Genocide ideology, Persons and family, Banking legal practice, Practical aspects of economic and financial crimes, Corporate law and insolvency

1.4.2.3. Output 1.3: Continuing Legal Education for Judges is provided.

The purpose of continuing legal education is mainly to equip judges with skills to deal with:

- Challenges encountered or identified while processing cases: new aspects of newly enacted laws, aspects of criminal law)
- Emerging issues: human trafficking, money laundering, children rights, sexual violence).

These are trainings to be organized for a period not exceeding 5 days and will target judges at all levels of courts: Primary Courts, Intermediate Court, High Court, Commercial High Court, Commercial Court, Court of Appeal and Supreme Court for each court focusing on areas most needed.

Activities to deliver output:

Organize training on aspects of new laws as outlined below:

Activity 7: 3 days training on Law No 68/2018 of 30/08/2018 determining offences and penalties in general (new penal code) : Participants 294 Judges and 294 Registrars from all courts except Commercial Courts.

Activity 8: 2 days training on law No 30/2018 of 2/6/2018 determining the Jurisdiction of courts (participants 295 Judges and 295 Registrars of High Court, Intermediate Courts and Primary Courts, Commercial Courts and Commercial High Court)

Activity 9: 2 days training on law No 22/2018 of 29/4/2018 relating to the civil, commercial, labor and administrative procedure (participants 295 Judges and 295 Registrars of High Court, Intermediate Courts and Primary Courts, Commercial Courts and Commercial High Court)

Activity 10: 2 days training on law No 32/2016 of 28/08/2016 governing persons and family (Participants 274 Judges and 274 Registrars from all Courts except Commercial Courts, Court of Appeal and Supreme Court).

Activity 11: 3 days training on Upcoming criminal procedure law (Participants 294 Judges and 294 Registrars from all Courts except Commercial Courts))

Activity 12: Organize a 3 days training on emerging issues namely human trafficking, gender based and sexual violence, money laundering, children rights. The training will target:

- 6 Judges of Court of Appeal
- 12 Judges of High Court
- 36 Judges of Intermediate Courts

1.4.2.4 Output 1.4: Enhanced experience of judges and improved court management through exchange programs with other Judiciaries

This output intends to help Judges and court officials from Rwanda to share information with other Judiciaries about their court systems, legal issues, and the judicial role in rule of law and other practices applied to enhance the quality of judgment. It will provide an exposure of Judges to more experienced judges and more developed judicial systems.

The exchange programme will also help to learn more about principles and practices of the common law system related to:

- the practices of common law judicial system/ practice of use of precedence
- Art of judging in areas of genocide, GBV, Children, contract law, banking

In order to ensure that the knowledge gained from the tours is shared among judges, prior to any visit, Judiciary will prepare clear terms of reference on specific items to be learnt. At return, a report on skills gained will be prepared and submitted to the Chief Justice and a seminar will be organized to share with the remaining judges on lessons learnt.

The output indicator will be the number of exchange programme organized and the number of participants.

The activities to deliver this output will include:

Organize 3 study tours for judges and registrars in African (Kenya) and western (Netherlands and Canada) countries. Each tour will be for 2 weeks in western countries and 1 week for African countries.

Activity 13: Organize a study tours in the **Kingdom of Netherlands:** 3 Judges and 1 Registrar from High Court Chamber for International Crimes, 3 Judges and 1 Registrar from Court of Appeal, 1 Inspector from Supreme Court

Activity 14: Organize a study tours in **Kenya:** 6 Judges, 6 Registrars from Intermediate Courts (1 from each court) and 1 Inspector.

Activity 15: Organize a study tours in **Canada:** 1 Judge from Supreme Court, 2 Judges from Court of Appeal, 3 Judges from High Court and 1 Inspector.

1.4.3. Outcome 2: Case backlog reduced

Currently, the case backlog represents 25% of all pending cases by end of June 2018. The target is to achieve the rate of 10% by end of 2024.

In order to support judges to prepare their cases, the Project will provide legal researchers and legal advisors to conduct legal research in various areas of law. They will collect legal documents such as laws, books and precedents related to a legal issue identified in cases; analyze them before they are reviewed by judges. The time a judge takes to analyze one case will be reduced as a result of the research done by researchers and advisors, hence increasing the number of cases judged. Specifically, they will intervene in the following areas:

1. Conducting legal research to collect information on legal issues
2. Drafting legal opinion
3. Drafting bench memos to be used by judges in answering the exceptions/ arguments put forward by litigants

This helps not only to speed up the case processing but also improves the quality of judgment since decisions will be based on fully researched information.

1.4.3.1. Output 2.1: Technical assistance in legal research provided.

The contribution of legal research will be to spare the time of judges during the search of legal documentation that will aid in finding a solution to a legal problem during case processing.

Activities to deliver the output:

Activity 16: Hire local legal researchers

- Supreme Court : 2
- Court Appeal : 10
- High Court : 3

Activity 17: Hire 2 experienced international legal researchers

There will be 1 legal experienced legal researcher in Court of Appeal and 1 in High court Chamber for International Crimes to coach local researchers.

Activity 18: Hire legal translators from Kinyarwanda to English and French

- Supreme Court : 2
- Court Appeal : 2
- High court Chamber for ICC : 2

1.4.3.2. Output 2.2: Improved transparency during court proceedings through the use of court technologies

Transparency in court proceedings increases the quality of judgments and the confidence of citizens in court decisions and enhances the access to justice, as well as supports the knowledge development.

The outcome will be Transparency in court proceedings improved; the output will be the number of cases of which the proceedings are publicly available.

Currently, the Judiciary use technology to manage all processes of cases in courts. The future of the management of Rwanda Judiciary courts activities will be based on the use of technologies. This implies proceedings will also be more transparent if they can be followed by court users and the general public electronically.

In the efforts to fight against corruption and bad practices in courts, Judiciary in collaboration with Transparency International has developed the online system, used by litigants.

The system was initially thought by transparency as a simple system that would allow litigants to file their complaints on corruption into the court inspection which would then process the documents manually and post the conclusion in the system for the litigant to see without any work flows.

It later evolved into a more complex system that would allow litigants to file complaints on corruption and procedure malpractice to inspection who would be able to assign the task to inspection members and such flow is tracked until the document closure. Also, it was expanded to track not only documents submitted by citizens, but also documents submitted by the Bar Association, Prosecution, Correctional services and their heads to track such issues submitted by their staff.

Most importantly, it was evolved to handle requests for special review into all higher courts as defined in the new procedure laws and to be used by both court president and chief registrar. This carries logic, workflows and need for upload of case documents. It also involves the office of ombudsman for litigant to appeal decision to reject their special review cases.

However, although the functionalities were improved and changed and system was being made heavier, there was no upgrade to its underlying technologies and code to better handle increased load in terms of functionality, usability and document files.

It is in this regard that we desire an upgrade to the systems underlying technology such as the data and database structures, code, improved ability to handle upload of big and many documents, purchase needed licenses etc to make the system sustainable.

This system needs to be upgraded to fit for current needs of user and provide training to end users.

The activity to deliver this output will consist of as:

Activity 19: Upgrade ^{10 2 g} System to allow litigants and citizen to file their complaints in Inspection of courts, denounce suspects of corruption practices.

Activity 20: Acquire 2 Digital courts recording for Court of Appeal

Activity 21: Organize training end users (Court staff and citizens) on the use of ^{10 2 g}

system: 3 days training for public users (cyber cafes, facilitators and any other interested citizens) at each TGI around 25 people ie 300 trainees. Whereas for court staff, it would be 3 day training for court presidents and chief registrars (126).

Activity 22: Pay hosting fees of 10 2 g System

Activity 23: Acquire 5 smart screens: 3 in Supreme Court, 2 for Court of Appeal.

Activity 24: Acquire 290 laptops for 145 Judges and 145 Registrars of Primary Courts. The staff in Primary Courts uses old versions of desktop computers for last 10 years. In addition to this, in reform of June 2018, new 25 judges and 25 registrars were recruited in Primary Courts in efforts to reduce case backlog. All of them need new laptop computers capable to use Integrated Case Management System (IECMS) during judgment preparation, court hearing and research.

Activity 25: Acquire 38 projectors and 38 projection screens for Intermediate Courts, High Court and its 5 Chambers and Court of Appeal.

1.4.4. Outcome 3: Adequate and easily accessible Legal information produced and published.

Legal information is a tool which assists judgments in analysis of legal matters and determination of court decisions. It helps to improve the quality of judgments and speeding up case processing especially by referring to previous cases decided by courts

The Judiciary will improve the accessibility to legal information, mainly law libraries both electronic and physical and electronic, production and publication of law reports.

Specifically the law reports will improve the accessibility and adequacy of legal information by:

1. Harmonization of similar cases rendered by different courts of Rwanda
2. Reduction of cases in courts based on the facts that citizens will have access on rendered cases which can results in providing solution on their issues without attending the courts.
3. Advocates will improve they pleadings though the accessibility to precedent and help to speed up cases proceedings.
4. Law reports translated in English facilitates foreigners to easily access Rwandan Case laws to facilitate the knowledge sharing with other EAC judiciaries and other foreigners interested in Rwanda Judiciary performance such as investors.

1.4.4.1 Output 3.1 Technical Assistance in law reporting and small claim procedure provided

Law reports will equip judges and prosecutors and other legal practitioners with information on leading cases decided by higher courts.

The law reporting unit was established in 2015 under the Capacity Building project. At the end of this project, Judiciary recruited 3 permanent Law reporters.

Currently they produce few law reports that do not cover all the different branches of law making their usefulness difficult. The target of Judiciary is produce law reports for each of the following 6 branches of law:

1. Commercial law
2. Criminal law
3. Administrative law
4. Labor law

5. Family law

6. Financial law

Key activities to avail legal information will be:

Activity 26: Hire 4 Law Reporters

Activity 27: Produce, print and publish law reports (4 volume per year), 150 copies for each volume that is 600 copies each year.

Activity 28: Publish law reports electronically for easy sharing among judges and other legal practitioners locally and worldwide as well as archive them electronically.

Hire a consultant to develop small Claim Procedure bench book

Activity 29: Elaborate and produce a bench book on Small Claims Procedure : hire a consultant to develop small claim Procedure bench book

Activity 30: Print and publish 123 (3 for each of 41 Primary Courts) bench book on Small Claims Procedure.

1.4.4.2. Output 3.2. The latest law books acquired and accessibility to online law libraries provided.

In order to help judges to access to useful legal information, Judiciary will acquire latest law books to equip its central library and court libraries and provide access to online law libraries to judges.

The activities to deliver this output:

Activity 31: Acquire 750 latest law books in the following branches of law

1. Commercial law
2. Criminal law
3. Administrative law
4. Labor law
5. Family law
6. Financial law

Activity 32: Subscribe to two online law libraries for three years at 10 2 g and 10 2 g

1.5. PROJECT IMPLEMENTATION ORGANIZATION

This project will be implemented by the Single Project Implementation Unit which will be based in the Judiciary of Rwanda for a period of **three (3) years**. A Steering Committee will be established to closely monitor the project implementation; it will comprise of Secretary General of Judiciary, Secretary General of Prosecution Authority, Inspector General of Judiciary, Representative of Court of Appeal, Representative of ILPD and Single Project Implementation Unit coordinator and a representative of Ministry of Finance and Ministry of Justice, representative of civil society represented by Bar Association; it will be chaired by the Secretary General of the Judiciary of Rwanda. The Steering Committee will meet every semester to monitor Project execution as well as provide leadership and risk management input to the Project team. The JRC Steering Committee will produce and provide regular narrative and financial progress reports to donor.

An already operational Special Projects Management Unit (SPIU) which manages other projects in the Judiciary and NPPA will allocate a dedicated Project manager to this project and has other necessary project staff including a Procurement Specialist, IT officer/ Projects Accountant and Projects Secretary, Quality assurance support and technical advisory services for project execution.

Organization of training:

There will be collaboration with ILPD during development of training programmes for diploma and short courses and deliver them to trainees and a mandated institution in legal training. The project will provide for trainers and ILPD will provide facilities.

Judiciary Experience in integrating gender

Judiciary has experience in integrating gender in its project and it will be considered in the current project in the following areas:

1. In delivery of justice: women and other vulnerable groups are the group of population most impacted when the judgments do not meet the expected quality. This can be classified in GBV related cases, Family and minors cases, land and property litigations. This project will enhance the skills of judges and improve the quality of judgment, benefiting both men and women who have cases in the court.

2. The interventions identified in this project will cover both men and women. The women in Judiciary represent 50% of judges and registrars. Training them will enhance their contribution to the quality of judgment.

Milestones / Disbursement / Procedures / Reporting

The disbursements would be made against predefined milestones on yearly basis. The SPIU would have to provide supporting documentation as confirmation for disbursements. The project would use Rwanda Public Procurement Authority (RPPA) procurement guidelines for all goods and services under the project.

A special Bank account through which all project funds would be channeled will be opened in the

1.6 PROJECT RISK ANALYSIS

Contextual risks

Rwanda has for the second year running ranked third least corrupt country in Africa, according to the latest Corruption Perception Index, 2017, released by Transparency International. Globally, Rwanda ranked 48th least corrupt nation among 180 countries assessed, improving two places from 2016. Project risk analysis of this project is to increase the probabilities and impact of opportunities and to decrease the probability and impact of threats. We are committed to address prospective risks of this project proactively throughout project cycle.

Identify risks	Risks analysis	Plan risk responses
Poor quality of trainers and consultants	Hiring trainers and consultants without a high criteria skills of selection will entail to have trainers and consultants with poor quality	Hiring experienced trainers from recognized training institutions. Hiring experienced consultants on elaborating programs Establishing regular evaluation of trainers and consultants and replace the poor performers as early as possible.
Poor identification of appropriate domain or area that the candidates will be trained	Candidates send their requests about the domain or area to be trained without consulting the heads of the courts who are supposed to know the appropriate area the candidates will be trained.	The candidates will be trained in the domain or area chosen by the heads of the courts because those heads of the courts known well the skills priorities of their institutions.
Lack of basic skills on the use of 10 2 g system by litigants and citizens	10 2 g system will not be successful without acquiring basic skills on the use of it by litigants and citizens	Litigants and citizens will be trained on the use of 10 2 g system in order to solve their legal issues.
Poor quality of equipment and materials purchased to courts	Acquire equipment and materials without a high technical criteria of selection will affect the courts to accommodate equipment and materials with poor quality	To acquire equipment and materials, high technical criteria of selection will be taken into consideration
Lack of easily access on updated legal information	Easily access on updated legal information by the judges is still a big challenge	Legal information updated will be easily accessed to judges
Poor internal financial control system	Without establishment of strong internal financial control system, it will entail negative impact like embezzlement and fraud	Strong internal financial control system is put in place, for instance the payroll is checked by three different persons not involved in its preparation, funds are kept at bank account, audited by other persons than signatories
Poor internal asset control system	Poor internal asset control system will entail negative impact like embezzlement and fraud	Strong internal asset control system is put in place for instance stock is not allowed apart the minimum stationaries controlled by internal auditor
Poor transparency of internal procurement system	Without high technical criteria of selection of successful bidders, embezzlement and fraud will prevail in the procurement system	Procurement of goods and services is done according to Rwanda procurement law. The independent tender committee evaluates the bids and determines the successful bidders. The tendering process is done electronically to avoid collision between bidders and procurement staff
Poor internal procurement plan system	Internal procurement plan system will be established in the beginning of a year in order to avoid unplanned procurement which can cause fraud and embezzlement	Internal procurement plan is prepared on time and monitoring system of its implementation is established

Regular changes of policy and national priorities	Regular changes of policy and national priorities can cause negative impact to implement that project	This project is responding to judiciary mandate through his strategic plan 2018-2024 which means that no other changes expected apart the implementation of strategic plan said above
Lack cooperation of neighboring countries	Without promoting cooperation culture among neighboring countries, may trigger prospective conflicts and hinder proper implementation of this project.	Neighboring countries initiate many covenants to fight against different armed groups specifically based in Republic of Congo
Lack protection of human rights	Without promoting protection of human rights by state may entail injustice among their citizens	The Constitution of the Republic of Rwanda of 2003 revised in 2015 through article 42, guarantees the independence of the National Human Rights Commission
Ethnicity belonging	Without promoting policy of fighting against ethnicity belonging by state, hatred prevail among their citizens	The government of Rwanda instore a policy Ndumunyarwanda to fight against ethnicity belonging which prevent hatred among their citizens

Organizational risk

- 1. Continuity:** Judiciary is one of three arms of Government of Rwanda. There is no risk related to its continuity. With regard to continuity of project activities, the intent of the project is to increase the capacities of judges. The capacity acquired will need to be applied in work. Judiciary is among the institution with low turnover rate in the Country and it is expected that Judiciary will benefit the skills acquired for a sufficient time.
- 2. Expertise and independent status:** Judiciary has expertise in Project management. Over past 17 years, it has worked with the Kingdom of Netherlands, European Union, UNDP, Canadian Cooperation, Investment Climate for Africa and World Bank Projects. It has control systems in place and working properly. It is received unqualified audit opinions from Auditor General and independent auditors of different projects.
- 3. Communication related to fraud and unacceptable behavior:** high standard ethical behavior is required for all Judiciary staff. The management organizes an annual anti-corruption week, and a clear message is communicated to employee on stance of Judiciary with regard to fraud and unacceptable behavior. The policy is zero corruption in courts staff. Due to corruption and other unacceptable behavior, since 2004, up to 2017/2018, 41 judges and registrars were dismissed, 46 were punished with other disciplinary sanctions. According to Citizen Report Card, 2017 published by Rwanda Governance Board, 3.9% of said that they faced corruption practices in courts, while, 4.67% faced the experienced bribe related practices in courts according to Rwanda Bribery index, 2017 published by Transparency International Rwanda.

Judiciary follows National anticorruption Policy available on the following link http://www.minijust.gov.rw/fileadmin/Documents/Policies/Rwanda_Anti_CorruptionPolicy.pdf

With regard to procurement, the breach of procurement law is a criminal act and is punished by Rwanda Criminal law. The procurement law contains the ethical principles. All persons involved in procurement process have to abide with these principles failure to which they are punished.

Sustainability of project and results

This project is a consolidation of what Judiciary has already achieved, mainly by strengthening in-house capacities of Judges. The training will start focus on Judges who will train other in subsequent years. Since the Government of Rwanda has training facilities in ILPD school, once there is skilled people in Judiciary under existing arrangements in Justice sector, there is no doubt that the results will be the milestone over which Judiciary will be able to sustain and make them more fruitful at the end of the Project.

At the end of the project, it is expected that the achievement gained will help Judiciary to control the level of case backlog toward to target of 10% by end 2024. The synergy of efforts gained from this project outcome together with measures taken by Judiciary such as the court restructuring resulted in creation of Court of Appeal to ease the load of cases in Supreme Court and increase the number of judges and registrars in Primary courts is leverage for case backlog projected downward trend.

With regard to additional staff recruited under the project, their contribution will be to support the efforts of permanent staff during project lifetime. As the most of current challenges including case backlog are expected to decrease over the project lifetime, at the end of the project, the permanent staff will be able to manage the remaining workload. Where the workload requires keeping the project staff in position at the end of the project, the Government of Rwanda will include the staff in Judiciary structure and cater for cost involved.

The technology and equipment acquired will be maintained from Judiciary recurrent/ operational budget.

Own contribution

Judiciary will avail the judges and registrars to be trained, the transportation of trainees to the area of training. In collaboration with ILPD training rooms will be provide. Some training facilities such as trainee computers where needed etc. Judiciary will also provide offices and equipment for staff working in project management.

Monitoring and Evaluation

Reports and audit

Reporting will be done semi-annually for the first year and annual report during the subsequent years to the Donor and every year there will be an external audit.

Evaluation of knowledge and skills:

The impact will be evaluated over long term period using the overall indicators used to measure the quality of judgments.

- The Immediate results will be assessed using the criteria already in use in ILPD.
- For diploma programme, the teaching method is module based and at completion of each module, there is a test.
- For continuous legal education (short courses), also ILPD applies the pre and post training test to measure the change resulting from the training.

[illegible]

N°	ACTIVITIES	2019				2020				2021				2022			
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
	6. Provide training to 40 Judges in six branches of law (Practical aspects of contract and tort, International crimes and genocide ideology, Persons and family, Banking legal practice, Practical aspects of economic and financial crimes, Corporate law and insolvency)																
1.3.	Continuing Legal Education for judges																
	Organize training on aspects of new laws to cover following laws																
	7. 3 days training on Law No 68/2018 of 30/08/2018 determining offences and penalties in general (new penal code) : Participants 294 Judges and 294 Registrars from all Courts except Commercial Courts.																
	8 2 days training on law No 30/2018 of 2/6/2018 determining the Jurisdiction of courts (participants 295 Judges and 295 Registrars of High Court, Intermediate Courts and Primary Courts, Commercial Court and Commercial High Court)																
	9. 2 days training on law No 22/2018 of 29/4/2018 relating to the civil, commercial, labor and administrative procedure (participants 295 Judges and 295 Registrars of High Court, Intermediate Courts and Primary Courts, Commercial Courts and Commercial High Court)																
	10. 2 days training on law No 32/2016 of 28/08/2016 governing persons and family (Participants 274 Judges and 244 Registrars from all courts except Commercial Courts, Court of Appeal and Supreme Court)																
	11. 3 days training on Upcoming criminal procedure law (Participants 294 Judges and 294 Registrars from all Courts except Commercial Courts)																

[illegible]

N°	ACTIVITIES	2019				2020				2021				2022			
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
2.2.	Improved transparency during court proceedings through the use of court technologies																
	Acquire court technologies such as:																
	19. Upgrade Q N O System to allow litigants and citizen to file their complaints in inspection of courts, denounce suspects of corruption practices.																
	20. Acquire 2 Digital courts recording for Court of Appeal																
	21. Organize training end users (Court staff and citizens) on the use of Q N O System: 3 days training for public users (cyber cafes, facilitators and any other interested citizens) at each TGI around 25 people ie 300 trainees. Whereas for court staff, it would be 3 day training for court Presidents and Chief Registrars (126)																
	22. Pay hosting fees of Q N O System																
	23. Acquire 5 smart screens: 3 in Supreme Court, 2 for Court of Appeal																
	24. Acquire 290 laptops for 145 Judges and 145 Registrars of Primary Courts																
	25. Acquire 38 projectors and 38 projection screens for Intermediate courts, High Court and its 5 chambers and Court of Appeal																
III.	ADEQUATE AND EASILY ACCESSIBLE LEGAL INFORMATION PRODUCED AND PUBLISHED																
3.1	Technical Assistance in law reporting and small claim procedure provided																
	26. Hire 4 Law Reporters																
	27. Produce, print and publish law reports (4 volume per year), 150 copies for each volume that is 600 copies each year																

1.8. LOGICAL FRAMEWORK

Impact	Outcome	Outcome indicators	Baseline 2017	Target 2022	Output	Output indicators	Baseline 2017	Target 2022	Activities
Improved quality of Judgments	Outcome 1: Legal Knowledge and Skills of judges improved	Increased legal knowledge and skills	Generic legal knowledge and skills	Increase the number of judges and registrars with legal specialized knowledge and skills	Output 1.1 Specialized legal professional training at diploma level provided	Number of judges specialized law branches at diploma level	56 judges trained (24 women and 32 Men)	176 (74 women and 102 men)	Develop Criminal process and sentencing diploma program : 1. To hire consultants to develop Criminal process and sentencing diploma program 2. Provide training to 40 judges on Criminal process and sentencing diploma program Develop civil case management and judging diploma programs: 3. To hire consultants to develop program on civil case management and judging 4. Provide training to 40 Judges on civil case management and judging diploma programs Upgrade the existing short courses programme of specialized courses and transform them into diploma programme for the six existing courses 5. To hire consultants to develop programs on upgrade the existing short courses 6. Provide training to 40 Judges in six branches of law (Practical aspects of contract and tort, International crimes and genocide ideology, Persons and family, Banking legal practice, Practical aspects of economic and financial crimes, Corporate law and insolvency

Impact	Outcome	Outcome indicators	Baseline 2017	Target 2022	Output	Output indicators	Baseline 2017	Target 2022	Activities
					Output 1.4: Enhanced experience of judges and improved court management practices through exchange programs with other Judiciaries	Number of study tours done	none	3 study tours for 29 judges and registrars (12 women and 17 men)	13: Organize a study tours in the Kingdom of Netherlands: 3 Judges and 1 Registrar from High Court Chamber for International Crimes, 3 Judges and 1 Registrar from Court of Appeal, 1 Inspector from Supreme Court 14. Organize a study tours in Kenya: 6 Judges, 6 Registrars from Intermediate Courts (1 from each court) and 1 Inspector 15: Organize a study tours in Canada: 1 Judge from Supreme Court, 2 Judges from Court of Appeal, 3 Judges from High Court and 1 Inspector
	Outcome 2: Case backlog reduced	Percentage of case backlog	25%	21%	Output 2. 1: Technical assistance provided	number of legal re-searchers & translators	NA	15 legal researchers and 6 translators	16. Hire local legal researchers ➤ Supreme Court : 2 ➤ Court Appeal: 10 ➤ High Court :3 17. Hire 2 experienced international legal researchers ➤ Court of Appeal :1 ➤ High court chamber for international crimes :1 18. Hire legal translators from Kinyarwanda to English and French ➤ Supreme Court: 2 ➤ Court Appeal: 2 ➤ High Chamber for ICC: 2

Impact	Outcome	Outcome indicators	Baseline 2017	Target 2022	Output	Output indicators	Baseline 2017	Target 2022	Activities
					Output 2.2: Improved Transparency during court proceedings	Increased capacity of application, number of court technologies acquired	Law capacity of application	<p>19. Upgrade low litigants and citizen to file their complaints in Inspection of courts, denounce suspects of corruption practices.</p> <p>20. Acquire 2 Digital courts recording for Court of Appeal</p> <p>21. Organize training end users (Court staff and citizens) on the use of system: 3 days training for public users (cyber cafes, facilitators and any other interested citizens) at each TGI around 25 people ie 300 trainees. Whereas for court staff, it would be 3 day training for court Presidents and Chief Registrars (126)</p> <p>22. Pay hosting fees of System</p> <p>23. Acquire 5 smart screens: 3 in Supreme Court, 2 for Court of Appeal</p> <p>24. Acquire 290 laptops for 145 Judges and 145 Registrars of Primary Courts</p> <p>25. Acquire 38 projectors and 38 projection screens for Intermediate Courts, High Court and its 5 Chambers and Court of Appeal</p>	<p>Acquire court technologies such as:</p> <p>19. Upgrade low litigants and citizen to file their complaints in Inspection of courts, denounce suspects of corruption practices.</p> <p>20. Acquire 2 Digital courts recording for Court of Appeal</p> <p>21. Organize training end users (Court staff and citizens) on the use of system: 3 days training for public users (cyber cafes, facilitators and any other interested citizens) at each TGI around 25 people ie 300 trainees. Whereas for court staff, it would be 3 day training for court Presidents and Chief Registrars (126)</p> <p>22. Pay hosting fees of System</p> <p>23. Acquire 5 smart screens: 3 in Supreme Court, 2 for Court of Appeal</p> <p>24. Acquire 290 laptops for 145 Judges and 145 Registrars of Primary Courts</p> <p>25. Acquire 38 projectors and 38 projection screens for Intermediate Courts, High Court and its 5 Chambers and Court of Appeal</p>

Impact	Outcome	Outcome indicators	Baseline 2017	Target 2022	Output	Output indicators	Baseline 2017	Target 2022	Activities
	Outcome3: Adequate and easily accessible legal information produced and published	Types and frequency of legal information produced and published, lack of small claim procedure and old law books	Generic 4 volume of law report produced annually	Specialized law report produced bi-annually in 6 branches of law, availability of small claim procedure and new version of 750law books acquired	Output3.1: Technical Assistance in law reporting and small claim procedure provided	Specialized law report produced bi-annually in 6 branches of law and number of copies of small claim procedures	Generic law reports and non-existence of small Claim Procedure	600 of law report and 123 copies of small claim procedure produced	26. Hire 4 Law Reporters 27. Produce, print and publish law reports (4 volume per year), 150 copies for each volume that is 600 copies each year 28. Publish law reports electronically for easy sharing among Judges and other legal practitioners locally and worldwide as well as archive them electronically 29. Hire a consultant to develop small Claim Procedure bench book 30. Produce, print and publish 123 (3 for each of 41 Primary Courts) bench book on Small Claims Procedure
					Output 3.2: The latest law books acquired and accessibility to online law libraries provided.	Old law books	New update law books	750 copies of new law books acquired, online law libraries subscription paid for 3 years	following branches of law 1. Commercial law 2. Criminal law 3. Administrative law 4. Labor law 5. Family law 6. Financial law 32. Subscribe to two online law libraries for three years at a N 10 and a N 10

II. NATIONAL PUBLIC PROSECUTION AUTHORITY

II. NATIONAL PUBLIC PROSECUTION AUTHORITY

2.1. GFTU CONCEPT NOTE PERTAINING TO FURTHER DUTCH FUNDING (YEAR 2019-2021)

2.1.1. Introduction: The Creation of the Genocide Fugitive Tracking Unit (GFTU)

Founded on 14 November 2007, the GFTU has been at the forefront of Rwanda's efforts to:

- identify the whereabouts of genocide suspects who have settled abroad;
- investigate allegations against them;
- cooperate with national prosecution services and international justice bodies to bring them to justice in their host countries' jurisdictions or
- Alternatively facilitate their extradition to Rwanda for their trial.

2.1.2. GFTU achievements in general

Since its inception in 2007, the GFTU, through its investigations, managed to send 762 Indictments and Arrest Warrants, which have been issued in 33 countries in Africa, Europe, North America and Australia.

Out of those issued indictments and warrants, 22 genocide suspects have been tried in host countries such as the Netherlands, Belgium, Switzerland, Canada, Norway, Sweden, Germany, Finland and France.

Pursuant to Extradition requirements as stated under Article 7 of the Convention on the Prevention and Punishment of the Crime of Genocide Adopted by Resolution 260 (III) A of the United Nations General Assembly on 9 December 1948, Nineteen (19) fugitives were either extradited by States or referred to Rwanda by the former ICTR based on *Rule 11 Bis* of the ICTR Statute, relating to referral of cases to National Jurisdictions.

These nineteen (19) persons came from United States of America (USA), Canada, Netherlands, Norway, Denmark, Germany, Uganda and referrals from the ICTR. The above nineteen (19) persons, have either been tried by classical courts after the review of decisions rendered by Gacaca; or are on trial or have completed trial proceedings before the International Crimes Chamber (HCICC) of the High Court.

2.1.3. GFTU achievements with the previous Dutch funding

The Netherlands 5 year (2012-2017) funding Project of GFTU activities through the Judiciary, was paramount to the success of GFTU mandate in investigation and tracking 1092 case files of genocide fugitives living abroad. With the previous Dutch Funding, GFTU managed to record the following achievements:

- ❖ Investigators completed 794 out of 1092 case files, and also finalized the investigation of 395 cases files of fugitives co-perpetrators deriving from investigations they conducted in Muhanga, Rubavu, Karongi, Ngororero, Rutsiro, Huye, Gisagara, Nyamagabe, Rusizi, Ngoma, Kayonza, Rwamagana, Bugesera, Gatsibo, and Nyagatare Districts.
- ❖ From those investigations about 762 indictments were issued. From above investigations and upon case file examination, 13 cases were closed and charges dropped against Fugitives living in Belgium, Cameroon, USA and Norway.
- ❖ Rogatory Commissions teams from The Netherlands, France, Norway, Germany, Sweden, Denmark, Belgium, Canada and USA came for further investigations on the indictments that had been served through the work of the GFTU. From those initiatives, 10 fugitives were brought back to Rwanda for trial, whereas 7 cases were prosecuted in host jurisdictions.

- ❖ Regarding 71,658 Gacaca cases handed over to GFTU as a result of the closure in 2012 of Gacaca Service, 300 case files were investigated and indictments issued, while 87 files were found not to be fugitives' cases across the borders as those people were in Rwanda, having either completed serving their sentences, or still serving sentences while others at liberty. The outcome of these investigated cases of persons found in Rwanda were communicated and sent to relevant prosecution offices across the country, for handling them. Consequently, the GFTU has handled 387 cases out of 71,658 cases inherited from Gacaca Service. This means that the remaining workload amounts to 71,271 cases.

2.1.4. Challenges

Upon completion of the previous Dutch Project, the GFTU faced challenges which have impaired on the continuity of its activities. There are as follows:

- a) Sustainability issue at the end of the previous Dutch Funding, investigators stopped going to the field during two months while other alternatives were explored as to cover the shortage of funding due to the non-continuation of the Dutch Project;
- b) Follow-up on actions taken by States in which indictments, international arrest warrants and extradition requests have been sent in order of securing a feedback;
- c) Lack of Translation facilities to avail indictments, international arrest warrants and extradition requests to be sent in country for which German, Portuguese and Spanish are the working languages. In the event a Translator is hired by the Dutch Project, he shall be overloaded if handling alone the translation in English of all needed documents to be sent abroad and in addition; those to be sent to various Embassies before they are being translated in German, Portuguese and/or Spanish;
- d) Capacity building for Prosecutors and Investigators
- e) Retention of investigators who have been already trained;
- f) Big number of issued indictments, in comparison with cases which were tried abroad and those which were extradited to Rwanda;
- g) Change of suspects' identities causing difficulties to track them

The GFTU shall, with the additional Dutch Project, address challenges it faced during the previous Project; in tackling the issue of shortage of funds which are needed for pursuing investigations, tracking and issuance of qualitative Indictments; as well as in closely following-up case files sent abroad.

Also, the impediment of availing documents in German, Portuguese and Spanish shall be address by firstly translating needed documents in English and afterwards relying upon Rwandan Embassies in countries requesting documents in German, Portuguese and Spanish; to assist in providing translation in those languages.

The capacity building of Prosecutors and Investigators shall be addressed with the additional Dutch Funding Project. Moreover, the retention of trained investigators shall be dealt at the decision making level, to ensure that the GFTU does not be hampered by the redeployment elsewhere of trained Investigators

2.1.5. GFTU's on going work

Both the ICTR and National Jurisdiction for Gacaca Services have completed their mandate with a remaining work to be accomplished and falling partly under the jurisdiction of the NPPA's **Genocide Fugitive Tracking Unit (GFTU)**. Although the International Residual Mechanism for Criminal Tribunals

("Mechanism") has taken over tasks left by the ICTR, the GFTU still works in collaboration with the Mechanism to investigate and track the Eight (8) fugitives who are still at large

Upon the completion of its work on 18 June 2012, the National Jurisdiction for Gacaca Services transferred to the GFTU a list of 71,658 genocide fugitives convicted *in absentia*, whose whereabouts are unknown adding to 1189 files which the GFTU was working on. Building on workload inherited from the National Jurisdiction for Gacaca Services, the GFTU plans to reinforce its capacity to enable it bring to justice large numbers of Rwandan genocide suspects who are still enjoying impunity in foreign countries.

2.1.6. Remaining work to be done in ten years' period

Follow-up on cases/indictments sent to various countries. In the 2012-2017 Dutch Project, no follow-up on actions taken by countries in which indictments, international arrest warrants and extradition requests were sent. With the new Dutch Funding, a follow-up of cases shall be made in continents of Africa, Europe and America. In Africa, follow-up missions shall be conducted in countries which have already signed an Extradition Treaty with Rwanda, specifically Uganda, Kenya, Zambia and Malawi. In Europe, France and Belgium will be visited and in America, follow-up missions will be effected in the United States. Those countries in Europe and America have been chosen due to their willingness of actively working on requests sent by Rwanda.

As shown in the previous sections, the GFTU has accomplished commendable achievements with the previous Dutch Funding. Nonetheless, there is a remaining workload inherited mainly from the National Jurisdiction for Gacaca Services and this requires the availability of financial and human resources to enable perform the remaining work which is anticipated to be completed in ten years period as follows:

In addition to significant responsibilities inherited from the National Jurisdiction for Gacaca Services, the GFTU has dealt with 1189 active files which are almost completed with both the GoR funding and previous Dutch Funding. As indicated earlier, with the New Dutch Funding, the GFTU shall embark on investigating some of 71,271 cases tried by Gacaca *in absentia*, for the 10 years period ahead. There are also Five (5) fugitives still at large, which the ICTR before its closure in 2012, transferred to Rwanda.

Concerning the 71,358 files inherited from the National Jurisdiction for Gacaca Services, thorough tracking and investigation need to be conducted in order to determine the current status and possible whereabouts of those tried *in absentia* who are still wanted persons. Besides the work being done with the additional Dutch Funding as indicated in the next paragraph, the NPPA shall work in conjunction with other stakeholders such as (i) the Ministry of Justice at policy level; (ii) the Ministry of Local Government to identify and cross-check from the village level up to the district level across the country, particulars of persons tried *in absentia*, in order to accurately determine those who are in the country and those who had gone abroad; (iii) the CNLG to provide information pertaining to judgments and specific courts which rendered verdicts of persons tried *in absentia*; (iv) the Rwanda National Police to give support for the identification of persons tried *in absentia* and (v) the Rwanda Investigation Bureau for providing more investigators assigned to work on those cases. The whole exercise shall enable to trim the large number of 71,271 files and enable the GFTU mainly focus on cases of persons tried *in absentia* who are abroad.

As a starting point, the GFTU has already tasked its investigators to work on those cases of persons that the National Jurisdiction for Gacaca Services sentenced *in absentia*. In doing so, when on weekly field missions to conduct their planned investigative work, investigators are also assigned each twenty (20) files concerning those that the National Jurisdiction for Gacaca Services sentenced *in absentia*; in order of gathering any information concerning their whereabouts. The following step will be to investigate

cases of persons found to have fled Rwanda and when need be, to issue an indictment, international arrest warrant and extradition request. It is worth to note that the above approach had already enabled the GFTU to send 300 indictments in various countries hosting fugitives and work on 87 cases of persons found in Rwanda, which cases were communicated and sent to relevant prosecution offices across the country, having jurisdiction to handle them.

Therefore, the GFTU is seeking further financial support from The Kingdom of the Netherlands in order to sustain its capacity in investigations and in compiling case files as well as issuing indictments, International arrest warrants and where appropriate, extradition requests.

2.1.7. Information relating to how GFTU work with RIB Investigators

It was through the Cabinet Resolution of 14 November 2007, that GFTU was created and the Resolution in paragraph 7 (b) instructed the Inspector General of Police to assign investigators to the GFTU to work with the newly formed Unit. Investigators were working with the former Criminal Investigation Department (CID) which has now become the Rwanda Investigation Bureau ("RIB").

The Government of Rwanda established RIB through a Cabinet Resolution of 10 August 2016. The latter is fully operational Pursuant to Law N° 12/2017 of 07/04/2017 which establishes its activities. RIB assumed services of CID and it has, *inter alia*, a duty to facilitate the GFTU work, by providing investigators tasked to conduct investigations. Currently, the GFTU has 5 investigators and in a near future, additional 4 investigators will join the team to be 9 investigators working within the GFTU.

2.2. NEED FOR FURTHER FUNDING OF GFTU ACTIVITIES

The GFTU still needs to benefit from the Dutch Funding regarding core support and project support (for project support see the logframe):

- ✓ For core support, the Dutch further funding will enable:
 - ❖ Hiring services of 4 Drivers, 3 Data Entry Clerks, 1 Senior Legal Advisor, and 1 Translator;
 - ❖ Providing support for field investigation activities (Mission fees and fuel for four vehicles);
 - ❖ Providing Insurance policy coverage and maintenance of 4 vehicles;
 - ❖ Providing Communication for investigators and the GFTU Head;
- ✓ For project support, the Dutch further funding will enable:
 - ❖ To organize training and refresher training for Investigators
 - ❖ To conduct two follow up visits per year to 6 countries in total, namely Kenya, Zambia, Uganda, Malawi, one to Belgium & France and USA
 - ❖ To write 10 statements per year and disseminate them via Rwandan embassies to local authorities in host countries
 - ❖ To organize a training and a refresher training for prosecutors
 - ❖ To secure a complete application for a NUFFIC scholarship for Prosecutors to pursue a 12 month Master's Degree
 - ❖ To organize training from ILPD on amended and new relevant laws for Prosecutors
 - ❖ To Organize study tours in The Netherlands for Prosecutors to sharpen their skills

To be more specific, for project support, in modern world, the specialization and training of prosecutors in the field of work is key to success. When combined, the GFTU and the International Crimes Unit ("ICU") have 14 Prosecutors. On one hand, the GFTU carries the conduct of investigations of genocide fugitives' cases. On the other hand, the ICU after being created as a result of extraditions from States and referral cases from the ICTR performs day-to-day tasks of prosecuting extradited and/or transferred cases. Out of the 14 Prosecutors working within the GFTU and the ICU, only one of them has a Masters in International Criminal Law.

In order of enhancing skills to qualitatively draft indictments and extradition requests, as well as improve their written and oral advocacy for effective pleadings before the specialized Chamber (of the High Court) which handles international crimes; the GFTU and ICU Prosecutors need specialization in International Criminal Law, specifically in areas of Relevant Principles of International Criminal Law, Substantive Crimes (Genocide, Crimes against Humanity and War Crime). Short Courses on Modes of Responsibility, Pleading Techniques a Prosecution Perspective, Circumstances Excluding Responsibility, International Criminal Procedure, with a comparative analysis with Rwandan Criminal Procedure, Review of the Transfer Law and its application, Fundamental Procedural Rights in International Criminal Law: Rights of the accused, Examination-In-Chief and Cross-Examination, Witness' protection and vulnerable witnesses, Legal research, written and oral advocacy.

Those programs can be provided by attending trainings in Rwanda and Masters Programs in The Netherlands, France and/or any other country where Prosecutors will be able to secure registrations for Masters Programs.

With the promulgation of newly enacted laws, the GFTU and ICU Prosecutors need also training on New Laws to have a better understanding of them, such the 30 August 2018 Law Determining Offences and Penalties in General, the Law on the Crime of Genocide Ideology and Related Crimes of 22 August 2018 and the Law on Criminal Procedure which will soon be promulgated. Those trainings can be provided by the Institute for Legal Practice and Development, which can also initiate training for trainers identified within the NPPA who would master techniques of training their colleagues on any new law to be enacted in the future. It appears that the Prosecution's mandate is different from the Judiciary one; which justifies that the training for Prosecutors on amended laws need to be tailored to the investigation and prosecution of cases in light of new laws.

As far as study tours are concerned, Prosecutors will travel to The Netherlands to exchange with their peers of international courts (such as the International Criminal Court) in order of sharpening their skills.

Training of GFTU Investigators

There are needs to train investigators in investigation procedures, focusing on modern techniques for investigation, the collecting and processing of evidence from statements, crime scenes data, seized documents, intercepts, imagery and open sources and witness' protection.

The Institute for International Criminal Investigations ("IICI") in The Hague is one of different Institutions which can provide needed training for Investigators working within the GFTU who also need to acquire a deeper understanding of how investigations of International Crimes are conducted from those of ordinary crimes because the latter do not have the same complexities as International Crimes. Notwithstanding the fact that investigators from RIB have knowledge of investigating crimes, however, they still need to be acquainted with specificities of investigating international crimes which fall under the Mandate of the GFTU tasked to handle cases involving Genocide, Crimes against Humanity and War Crimes. In addition, even though Investigators face some challenges while gathering evidence of international crimes due to the fact that many years have elapsed, concepts of gathering evidence remain the same for national and international courts in all times and any challenge caused by the elapse of time is dealt on a case by case basis (For example, conducting exhumations when there

is a necessity of verifying identities of victims, corroboration of various testimonies for attesting the occurrence of crimes, etc.).

Sustainability

As shown in sections related to investigations of cases inherited from Gacaca, at the end of the three years' Project; investigations of those cases will have been done to a large extent and remaining cases will then be dealt with the support of the regular budget.

Also, investigators and prosecutors will have benefited from the capacity building programs during the three years' project, which will provide qualitative investigations, tracking, issuance of Indictments and prosecution cases.

Finally, during the three years' project, mechanisms for following-up case files sent abroad will have been efficiently established, as to ensure the continuation of the said activity, after the three years' project, in a successful manner, with the support of the regular budget.

2.3. CONCLUSION

The second phase of the Dutch Project shall contribute to improve the quality of investigations, the drafting of indictments and the conduct of prosecutions before courts; with strong cases and thus; ensuring the fight against impunity.

2.4. LOGICAL FRAMEWORK

Impact	Outcome 1	Outcome indicators	Baseline 2017	Target 2021	Output	Output indicators	Baseline 2017	Target 2021	Activities
Ensuring the fight against impunity regarding genocide, crimes against humanity and war crimes.	Quality of investigations improved	# of cases completed	1324	2019: 432 Cases completed 2020: 432 Cases completed 2021: 432 Cases completed	1.1 : 9 GFTU investigators are trained on modern investigation techniques, gathering and preserving of evidence and recording witness statements	# of investigators trained on modern investigation techniques # of investigators trained on gathering and preserving of evidence # of investigators trained on recording witness statements	3 investigators trained in modern investigation techniques (50% women & 50% men)	2019: 6 investigators trained on modern investigation techniques in international crimes (50% women & 50% men) 2020: 2021: 9 trained on gathering and preserving of evidence (50% women & 50% men)	33. 12 investigators receive one training on 3 topics in year 1,2,3 34. 12 investigators receive one refresher training in year 3
		# of indictments issued on the basis of cases completed	762	2019: 200 indictments issued 2020: 200 indictments issued 2021: 200 indictments issued			There no investigator who received refresher training	2020: 2021: 9 trained on recording witness statements (50% women & 50% men) 2021: 9 investigators received one refresher training (50% women & 50% men)	

Outcome 2	Outcome indicators	Baseline 2017	Target 2021	Output	Output indicators	Baseline 2017	Target 2021	Activities
Drafting of indictments improved	# of international arrest warrants + indictments issued	762	2019: 200 of international arrest warrants + indictments issued 2020: 200 of international arrest warrants + indictments issued 2021: 200 of international arrest warrants + indictments issued	2.1: 6 Follow-up visits to host countries	# of follow-up visits to host countries	4 follow-up visits (1 Malawi, 1 Mozambique & 2 UK)	2019: 2 follow up visits (Zambia & one visit to Belgium & France) 2020: 2 follow up visits (Uganda & USA) 2021: 2 follow up visits (Kenya & Malawi)	35. 2 follow up visits per year to, in total 6 countries, namely Kenya, Zambia, Uganda, Malawi, one visit to Belgium & France and USA
	# of foreign investigation visits	171 of foreign investigation visits	2019: 86 of foreign investigation visits 2020: 86 of foreign investigation visits 2021: 86 of foreign investigation visits					

Outcome 3	Outcome indicators	Baseline 2017	Target 2021	Output	Output indicators	Baseline 2017	Target 2021	Activities
Conduct of prosecutors before courts improved (& drafting of indictments improved)	% of prosecuted cases which lead to a conviction by the judge	Conviction rate is 100% (Pronounced cases: 14, won: 100, lost: 0)	2019: 100% of Conviction rate 2020: 100% of Conviction rate 2021: 100% of Conviction rate	3.1 All 14 prosecutors trained on basic international criminal law skills 3.2 All 14 prosecutors hold a Master's degree in International Criminal Law	# of prosecutors trained on basic international criminal law skills	7 are trained in basic international criminal law skills	2019: 7 prosecutors trained on basic international criminal law skills 2021: 14 prosecutors received refresher training	36. 7 prosecutors receive one training in year 1 37. 14 prosecutors receive one refresher training in year 3
					# of prosecutors which hold a Master's degree in International Criminal Law	One (1) prosecutor hold a Master's degree in International Criminal Law	2019: 4 prosecutors hold a Master's degree in International Criminal Law 2020: 4 prosecutors hold a Master's degree in International Criminal Law 2021: 5 prosecutors hold a Master's degree in International Criminal Law	38. All 14 prosecutors complete the application for a NUFFIC scholarship to pursue a 12-month Master's Degree
				34. All 9 Prosecutors acquired from study tours in The Netherlands	# of Prosecutors benefited from study tours in The Netherlands	5 Prosecutors benefited from study tours in The Netherlands	9 Prosecutors acquire from study tours in The Netherlands	39. Organize study tours in The Netherlands for 5 National Prosecutors to enhance their skills
								40. Provide support to GFTU field Investigations activities

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2.5. SCHEDULE OF PROJECT ACTIVITIES

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ANNEX 1

BUDGET OF THE PROJECT

A. BUDGET OVERVIEW

		2019	2020	2021	2022		
		TOTAL Y1 FRW	TOTAL Y2 FRW	TOTAL Y3 FRW	TOTAL Y4 FRW	GRAND TOTAL	
me	OUTCOME-SPECIFIC COSTS						
1	Outcome 1: Improved legal knowledge and skills for judges						
2	Outcome 2 : Reduction of case backlogs						
3	Outcome 3: Adequate and easily accessible legal information produced and published						
4	Outcome 4 : Improved practical skills in investigation and prosecution of international crimes and especial in Genocide Crimes						
5	Outcome 5 : Project Management 7.5%						
	TOTAL DIRECT COSTS (1+2+3+4)						
	TOTAL ELIGIBLE COSTS (I + II)						
	Contingency 5%						
	TOTAL COSTS OF THE ACTION						

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B. SUMMARY OF BUDGET PROPOSAL

	Budget year 1	Budget year 2	Budget year 3	Budget year 4	
	2019	2020	2021	2022	
	Total	Total	Total	total	Total 2019-2022 Budget
Outcome 1: IMPROVED LEGAL KNOWLEDGE AND SKILLS FOR JUDGES					
1.1: Specialized legal professional training at diploma level provided					
Activity 1: Develop Criminal process and sentencing diploma program					
Activity 2: Provide training to 40 judges on Criminal process and sentencing diploma					
Activity 3: Develop civil case management and judging diploma programs					
Activity 4: provide training to 40 judges on civil case management and judging diploma					
Activity 5: Upgrade the existing short courses programme of specialized courses and transform it into diploma programme for the six existing courses.					
Activity 6: Provide training to 40 judges in six branches of law (Practical aspects of contract and tort, International crimes and genocide ideology, Persons and family, Banking legal practice, Practical aspects of economic and financial crimes, Corporate law and Insolvency)					
1.2: Continuing Legal Education for judges is provided.					
Organize training on aspects of new laws to cover following laws:					
Activity 7: 3 days training on Law No 68/2018 of 30/08/2018 determining offences and penalties in general (new penal code) : Judges 294 and Registrars 294					
Activity 8: 2 days training on law No 30/2018 of 2/6/2018 determining the Jurisdiction of courts Judges 295 and Registrars 295					
Activity 9: 2 days training on law No 22/2018 of 29/4/2018 relating to the civil, commercial, labor and administrative procedure Judges 295 and Registrars 295					
Activity 10: 2 days training on law No 32/2016 of 28/08/2016 governing persons and family Judges 274 and Registrars 274					

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Activity 11: 3 days training on Upcoming criminal procedure law for Judges 294 and Registrars 294	
Activity 12: Organize a 3 days training on emerging issues namely human trafficking, gender based and sexual violence, money laundering, children rights. The training will target: 6 Judges CoA, 12 Judges HC, 36 Judges Intermediate Courts	
1.3: Enhanced experience of judges and improved court management practices through exchange programs with other Judiciaries	
Activity 13: Organize a study tours in The Kingdom of Netherlands	
Activity 14: Organize a study tours in Kenya	
Activity 15: Organize a study tours in Canada:	
Outcome 2: Case backlog reduced	
Output 2.1: Technical assistance in legal research provided.	
Activity 16: Hire local legal researchers :SC 2, CoA 10, H.C 3	
Activity 17: Hire 2 experienced international legal researchers CoA 1&1 H.C	
Activity 18: Hire legal translators from Kinyarwanda to English and French S.C 2 ,CoA 2, HCCIC 2	
Output 2.2: Improved transparency during court proceedings through the use of court technologies	
Acquisition of court technologies	
Activity 19: Upgrade <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> System to allow litigants and citizen to file their complaints in inspection of courts, denounce suspects of corruption practices.	
Activity 20: Acquire 2 Digital courts recording for Court of Appeal	
Activity 21: Organise training end users (Court staff and citizens) in 3 days on the use of <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> system:	
Activity 22: Pay hosting fees of <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/> System	
Activity 23: Acquire 5 smart screens: 3 in Supreme Court, 2 for Court of Appeal.	
Activity 24: Acquire 290 laptops for 145 judges and 145 registrars of Primary courts.	
Activity 25: Acquire 38 projectors and 38 projection screens for Intermediate courts, High Court and its 5 chambers and Court of Appeal.	
Outcome 3: Adequate and easily accessible Legal information produced and published.	

Output 3.1 Technical Assistance in law reporting and small claim procedure provided			
Activity 26:	Hire 4 law reporters		
Activity 27:	Produce, print and publish law reports (4 volume per year), 150 copies for each volume that is 600 copies each year.		
Activity 28:	Publish law reports electronically for easy sharing among judges and other legal practitioners locally and worldwide as well as archive them electronically.		
Activity 29:	Hire a consultant to develop small Claim Procedure bench book		
Activity 30:	Produce, print and publish 123 (3 for each of 41 Primary Courts) bench book on Small Claims Procedure		
Output 3.2: The latest law books acquired and accessibility to online law libraries provided.			
Activity 31:	Acquire 750 latest law books in the following branches of law		
	2: Subscribe to two online law libraries for three years at	200	and
Prosecution/GFTU Budget			
Provide training to Investigators			
Activity 33:	12 Investigators receive a training on Investigation Techniques on 3 topics in year 1, 2 and 3		
Activity 34:	12 Investigators receive a refresher training in year 3		
Activity 35:	2 Follow up visits per year to in total 6 countries: Kenya, Zambia, Uganda, Malawi, one to Belgium & France and USA		
Activity 36:	7 prosecutors receive a training on International criminal law skills in year 1		
Activity 37:	14 Prosecutors receive one refresher training in year 3		
Activity 38:	14 Prosecutors are trained on amended and new relevant laws		
Activity 39:	Organise study tour in Netherlands for 5 National prosecutors		
Activity 40:	Support to GFTU field Investigation activities		
Project Management Costs			
Activity 41:	Administration, Monitoring and Evaluation, Audit		
Contingency 5%			
Requested Dutch Contribution			

C. DETAILED BUDGET 2019-2022

PROJECT ESTIMATED BUDGET	Budget year 1	QTY	price per unit	Total	Budget year 2	QTY	Price per unit	Total	Budget year 3 2021	Unit	QTY	Price per unit	Total	Budget year 4 2022	Unit	QTY	Price per unit	total	Total 2019-2022 Budget
Budget+2:1021 proposal																			
ITEMS	Unit																		
Outcome 1: IMPROVED LEGAL KNOWLEDGE AND SKILLS FOR JUDGES																			
1.1:Specialized legal professional training at diploma level provided																			
Activity 1: Develop Criminal process and sentencing diploma program																			
To hire consultants to develop training programs	days/ experts	60		9 2 10															1 0 2
Activity 2: Provide training to 40 judges on Criminal process and sentencing diploma																			
Tuition fees & accommodation	days/ 20 Judges																		1 0 2
Activity 3: Develop civil case management and judging diploma programs																			
To hire consultants to develop programs	days/ experts	60	2 0 1																1 0 2
Activity 4: provide training to 40 judges on civil case management and judging diploma																			

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Cost for training	cost per 20 days / person	280	10 2 g									
Transport cost for trainees	days	2										
Activity 39 Organise study tour in Netherlands for 5 National prosecutors												
Transport costs/ Air Tickets	5 Prosecutors	5										
Accommodation costs	6 days / 5 Prosecutors	25										
Per diem costs	7 days / 5 Prosecutors	30										
Visa fees	5 Prosecutors	5										
Activity 40: Provide support to GFTU field Investigation activities												
Drivers	number of drivers	24										
Data Entry Clerks	number of data clerks	24										
Senior Legal advisor	number of experts	6										
Translator												
Salaries	months	6										
Communication	months	6										
Mission fees for field investigators (12 investigators)	number of investigators per days	1,440										
Mission fees for field investigators (4 drivers)	number of drivers	480										
Fuel	kumsum	1										
Insurance vehicles	kumsum	1										

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D. NOTES AND EXPLANATIONS OF THE BUDGET 2019-2022

Outcome and activities	
Outcome 1: IMPROVED LEGAL KNOWLEDGE AND SKILLS FOR JUDGES	
1.1: Specialized legal professional training at diploma level provided	
Activity 1: Develop Criminal process and sentencing diploma program	
To hire consultants to develop training programs	It will take 60 days times 10 Dollars per day at Exchange rate of 905 frw during 2019
Activity 2: Provide training to 40 judges on Criminal process and sentencing diploma	
Tuition fees & accommodation	40 Judges will be trained at ILPD, firstly 20 Judges take 60 days in 2020 and other 20 judges will also be trained in 2021 each cost 10 2 g frw
Activity 3: Develop civil case management and judging diploma programs	
To hire consultants to develop programs	It will take 60 days times 10 Dollars per day at Exchange rate of 905 frw ² during 2019
Activity 4: Provide training to 40 judges on civil case management and judging diploma	
Tuition fees & accommodation	40 Judges will be trained at ILPD, firstly 20 Judges take 60 days in 2020 and other 20 judges will also be trained in 2021 each cost 10 2 g frw
Activity 5: Upgrade the existing short courses programme of specialized courses and transform it into diploma programme for the six existing courses.	
To hire consultants to develop programs	It will take 60 days times 10 Dollars per day at Exchange rate of 10 frw ² during 2019
Activity 6: Provide training to 40 judges in six branches of law (Practical aspects of contract and tort, International crimes and genocide ideology, Persons and family, Banking legal practice, Practical aspects of economic and financial crimes, Corporate law and insolvency)	2
Tuition fees & Accommodation	40 Judges will be trained at ILPD, firstly 20 Judges take 60 days in 2020 and other 20 judges will also be trained in 2021 each cost 10 2 g frw
1.2: Continuing Legal Education for judges is provided.	
Organize training on aspects of new laws to cover following laws:	
Activity 7: 3 days training on Law No 68/2018 of 30/08/2018 determining offences and penalties in general (new penal code) : Judges 294 and Registrars 294	
Tuition fees & Accommodation	294 Judges+ 294 Registrars will be trained at ILPD in 3 days 2019: Cost 10 2 g (294+294)*3 days from all courts except Commercial Courts.
Activity 8: 2 days training on law No 30/2018 of 2/6/2018 determining the Jurisdiction of courts Judges 295 and Registrars 295	
Tuition fees & Accommodation	295 Judges+ 295 Registrars will be trained at ILPD in 2 days 2020: Cost 10 2 g frw (295+295)*2 days from HC, TGIs and TB, CC & CHC
Activity 9: 3 days training on law No 22/2018 of 29/4/2018 relating to the civil, commercial, labor and administrative procedure Judges 295 and Registrars 295	

Tuition fees & Accommodation	295 Judges+ 295 Registrars will be trained at ILPD in 2 days 2020: Cost 10 2 g frw (295+295)*2 days of High Court, Intermediate Courts and Primary Courts, Commercial Courts and Commercial High Court)
Activity 10: 2 days training on law No 32/2016 of 28/08/2016 governing persons and family Judges 274 and Registrars 274	
Tuition fees & Accommodation	274 Judges+ 274 Registrars will be trained at ILPD in 2 days 2020: Cost 10 2 g frw (274+274)*2 days from all TB, TGI and HC.
Activity 11: 3 days training on Upcoming criminal procedure law for 294 Judges and 294 Registrars	
Tuition fees & Accommodation	294 Judges+ 294 Registrars will be trained at ILPD in 3 days 2019: Cost 10 2 g frw (294+294)* 3 days from all courts except commercial courts
Activity 12: Organize a 3 days training on emerging issues namely human trafficking, gender based and sexual violence, money laundering, children rights. The training will target: 6 Judges CoA, 12 Judges HC, 36 Intermediate Courts	
Tuition fees & Accommodation	6+12+36 Judges will be trained at ILPD in 3 days 2020: Cost 10 2 g frw (6+12+36)*3 days
1.3: Enhanced experience of judges and improved court management practices through exchange programs with other Judiciaries	
Activity 13: Organize a study tours in The Kingdom of Netherlands:	
Transport costs/Tickets	We will pay 9 Air ticket for 9 Judges each 10 Dollars times Exchange rate 905 frw in 2020
Accommodation costs	Accommodation fee 10 Euros per day times exchange rate 1050 in 13 days in 2020 for 9 Judges
Per diem costs	Per diem for 1 Euros with exchange rate of 1050, every day times 14 days in 2020 for 9 Judges +Local transport
Visa fees	Visa fees 1 Dollars each times of 10 frw for 9 Judges in 2020
Activity 14: Organize a study tours in Kenya:	
Transport costs	We will pay 13 Airticket for 13 Judges each 10 Dollars times Exchange rate 905 frw in 2019
Accommodation costs	Accommodation fee 10 Euros per day times exchange rate 1050 in 13 days in 2020 for 9 Judges
Per diem costs	Per diem for 1 Euros with exchange rate of 1050, every day times 14 days in 2020 for 9 Judges
Local transport	Local transport 13 Judges in 7 days times 1 Dollars each person times 10 frw in 2019
Visa fees	
Activity 15: Organize a study tours in Canada:	
Air Tickets for 7 Judges	We will pay 7 Airticket for 7 Judges each 10 2 Dollars times Exchange rate 905 frw in 2020
Accommodation costs	Accommodation fee 10 Euros per day times exchange rate 1050 in 13 days in 2020 for 9 Judges
Per diem costs	Per diem for 1 Euros with exchange rate of 1050, every day times 14 days in 2020 for 9 Judges
VISA Fees	Visa fee 10 Dollars each times exchange rate of 905 frw time for 7 Judges in 2020
Outcome 2: Case backlog reduced	

Output 2.1: Technical assistance in legal research provided.	
Activity 16: Hire local legal researchers :S.C 2, CoA 10, H.C 3	
Salaries	Salaries for 15 local legal researchers in 2019-2022
Communication	Communication allowance for 15 local legal researchers
Activity 17: Hire 2 experienced international legal researchers CoA 1&1 H.C	
Salaries	Salaries for 2 experienced international legal researchers 1 of Court of appeal and 1 for high court
Activity 18: Hire legal translators from Kinyarwanda to English and French S.C 2, CoA 2, HCCIC 2	
Salaries	Salaries for 6 legal translators in 2019-2022
Communication	Communication allowance of 6 legal translators
Output 2.2: Improved transparency during court proceedings through the use of court technologies	
Acquisition of court technologies	
Activity 19: Upgrade 10 2 g System to allow litigants and citizen to file their complaints in Inspection of courts, denounce suspects of corruption practices.	In 2019 the System will be upgraded for 10 2 g frw
Activity 20: Acquire 2 Digital courts recording for Court of Appeal	2 Digital Court room each costs 10 2 g frw
Activity 21: Organise training end users (Court staff and citizens) in 3 days on the use of 10 2 g system:	
Court Staff Training 126: Presidents of Courts and Chief Registrars	126 Court Staff will be trained during 3 days 2020 and each staff will receive 10 2 g frw par day as per diem
Cyber Café Holders & Facilitator, Interested citizen	300 Cyber Café Holders & Facilitator ,Interested citizen will be trained each 10 2 g frw Pediem allowance in 3 days 2020
Activity 22: Pay hosting fees of 10 2 g System	Hosting fees 2019-2022 in National Data Center
Activity 23: Acquire 5 smart screens: 3 in Supreme Court, 2 for Court of Appeal.	5 Smart screen each cost 10 2 g frw
Activity 24: Acquire 290 laptops for 145 judges and 145 registrars of Primary courts.	290 Laptops each 10 2 g Rwf will be bought in 2019
Activity 25: Acquire 38 projectors and 38 projection screens for Intermediate courts, High Court and its 5 chambers and Court of Appeal.	38 Projectors each cost 10 2 g frw
Outcome 3: Adequate and easily accessible Legal information produced and published.	
Output 3.1 Technical Assistance in law reporting and small claim procedure provided	
Activity 26: Hire 4 law reporters	
Salaries	Salaries for 4 Law reporters
Communication	Communication allowance 2019-2022
Activity 27: Produce, print and publish law reports (4 volume per year), 150 copies for each volume that is 600 copies each year.	
Printing cost	Copies 150 times 4 volume times 10 2 g frw
Publish online Law	Publication online 2019-2022 the cost is 10 2 \$ per year, exchange rate 905 per \$ contract with 10 2 10 2 g
Activity 28: Publish law reports electronically for easy sharing among judges and other legal practitioners locally and worldwide as well as archive them electronically.	
Activity 29: Hire a consultant to develop small Claim Procedure bench book	it will take 60 days times 10 Dollars per day at Exchange rate of 905 frw during 2019
Activity 30: Produce, print and publish 123 (3 for each of 41 Primary Courts) bench book on Small Claims Procedure	Production cost (10 2 g) frw per each in 2020

Output 3.2. The latest law books acquired and accessibility to online law libraries provided.	
Activity 31: Acquire 750 latest law books in different branches of law	750 latest law books times 1 Dollars times 10 frw
Activity 32: Subscribe to two online law libraries for three years at West law and LexisNexis	Subscription fee for 2019-2021 each year costs 10 2 g frw
Prosecution/GFTU Budget	
Provide training to Prosecutors	
Activity 33: 9 Investigators receive a training on 3 topics in year 1,2 and 3	these lumpsum including all training fees for 5 days of training in three years
Activity 34: 9 Investigators receive a refresher training in year 3	these lumpsum including all training fees for 3 days of training in three years
Activity 35: 2 Follow up visits per year to in total 6 countries: Kenya, Zambia, Uganda, Malawi, one to Belgium & France and USA	The costs, includes Air tickets, per diem, accommodation, Local transportation where needed in Africa countries.
Activity 36: Writing of 10 statements per year and disseminating them via Rwandan embassies to local authorities in host countries	
Activity 37: 7 prosecutors receive one training in year 1	these lumpsum including all training fees for 5 days of training
Activity 38: 14 Prosecutors receive one refresher training in year 3	
Activity 39: All 14 Prosecutors are trained on amended and new relevant laws maximum 12 training days per 2019 and 2020	This include the quotation cost from ILPD, Domestic per diem and transport cost for trainees. and the training will be focused on the first 4 amended and new law in 20 days in 2019 and then the remaining amended and new law will finally trained in 2020 in 30 days
Training cost at ILPD Nyanza	14 Prosecutors times 50 days times 10 2 g
Transport cost for trainees	2 days times 10 2 g of vehicles
Activity 40: Organise study tour in Netherlands for 7 National Prosecutors, and 2 prosecutors	
International Airfares	Air tickets for 5 Prosecutors times 10 Dollars times Exchange rates 905 Frw
Accommodation costs	Accommodation fee 10 Euros per day times exchange rate 1050 in 6 days in 2019 for 5 Prosecutors
Per diem costs	Per diem for 1 Euros with exchange rate of 1050, every day times 7 days in 2019 for 5 Prosecutors +Local transport
Activity 41: Provide support to GFTU field Investigations activities	
Drivers	Salaries of 4 GFTU Drivers in 2019-2020
Data Entry Clerks	Salaries of 4 Data Clerks in 2019-2020
Senior Legal advisor	Salaries of 1 Legal Advisor in 2019-2020
Translator	Salaries of 1 Translator in 2019-2020
Mission fees for field investigators (12 investigators)	Per diem allowance in 2019-2020 20 days per month times months per year times 12 investigators times 10 2 g frw per day
Mission fees for field investigators (4 drivers)	Per diem allowance in 2019-2020 20 days per month times months per year times 4 drivers times 10 2 g frw per day
Fuel	Fuel to be used in 2019-2020
Insurance vehicles	Insurance fees in 2019-2020

Communication	Communication of GFTU Staff
Maintenance of vehicles	Vehicle maintenance Costs
Activity 42: Administration, Monitoring and Evaluation ,Audit	
Monitoring and Evaluation	Salaries for M&E Expert and Communication in 2019-2020
M&E Expert Salaries	Salaries 2019-2022
M&E Expert Communication	Communication allowance for 2019-2022
Professional services fees	Audit fees in 2020-2022
Audit fee	
Project Management Overhead (7.5%)	Project Management Overhead equal to Judiciary budget +Prosecution Budget (this percentage of 7.5% was extracted from previous budget)
Contingency 5%	Contigent liabilities equal 5% Judiciary Budget + Prosecution Budget (this percentage of 5% was extracted from previous budget)

ANNEX 2

LIST OF NEW LAW BOOKS 2019-2020

RWANDAN JUDICIARY: NEW LAW BOOKS LIST 2019 – 2020

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	I. CRIMINAL LAW								
	Criminal Law	Thomas J Gardner, Terry M. Anderson	9781305966369	Oxford UP	13th edition	2017	Hardback	2	\$45.06
	Arguments about Abortion: Personhood, Morality, and Law	Kate Greasley	9780198766780	Oxford PU		19 March 2017		2	\$75.00
	The Trial of the Kaiser	William A Schabas	9780198833857	Oxford PU		2018	Hardcover	2	\$34.95
	Arcs of Global Justice: Essays in Honour of William A. Schabas	Margaret M. deGuzman and Diane Marie Amann	9780190272654	Oxford PU		2018	Hardcover	2	\$120.00
	Atrocity Speech Law: Foundation, Fragmentation, Fruition	Gregory S. Gordon	9780190612689	Oxford PU		2017	Hardcover	2	\$90.00
	Alternative Dispute Resolution: The Indian Perspective	Shashank Garg	9780199483617	Oxford PU	New Edition	26 March 2018	Hardcover	2	\$45.00
	In Search of Criminal Responsibility: Ideas, Interests, and Institutions	Nicola Lacey	9780199248209	Oxford PU		17 May 2016	Hardcover	2	\$105.00
	Ashworth's Principles of Criminal Law	Jeremy Horder	978019875307	Oxford PU	8th Edition	07 June 2016	PB	2	\$59.95
	Treatise on International Criminal Law, Volume I: Foundations and General Part	Kai Ambos	9780199657926	Oxford PU		14 March 2013	Hardcover	2	\$180.00
	Treatise on International Criminal Law, Volume II: The Crimes and Sentencing, Procedure	Kai Ambos	9780199657926	Oxford PU		14 March 2013	Hardcover	2	\$180.00
	Treatise on International Criminal Law: Volume III: International Criminal Procedure	Kai Ambos	9780199665617	Oxford PU		11 October 2016	Hardcover	2	\$180.00
	The New Histories of International Criminal Law	Immi Tallgren and Thomas Skuteris	9780198829638	Oxford PU		21 April 2019	Hardcover	2	\$99.00
	A Duty to Resist: When Disobedience Should Be Uncivil,	Candice Delmas	9780190872199	Oxford PU		04 September 2018	Hardcover	2	\$29.95
	Droit pénal special: Personnes et biens	Thierry Garé	9782390132127	Larcier	5è ed.	2018		2	29,00 €
	Infractions terrorists	Elise Delhaise	9782807912175	Larcier	1re édition	Avril 2019		2	50,00 €

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price € , \$, £
	Droit pénal général et procédure pénale	Claire Sourzat	9782390131960	Larcier		Août 2019		2	39,00 €
	Droit pénal général	Harald Renout	9782390131298	Larcier	19ème édition	Juillet 2019		1	29,00 €
	Droit pénal social	Marc Morsa, Philippe Gosseries	9782804497125	Larcier		2018		1	85,00 €
	Droit pénal spécial	Valérie Malabat	978-2-247-16936-8	Dalloz	8e édition	2018	Broché	2	34,00 €
	Le guide des infractions ; le guide pénal	Jean-Christophe Crocq	9782247179398	Dalloz	20e ed.	2019		1	52,00 €
	Code pénal annoté	Yves Mayaud	9782247177400	Dalloz		2019		1	61,00 €
	Droit pénal général	Xavier Pin	978-2-247-17968-8	Dalloz		2018		1	28,00 €
	Les grands arrêts du droit international pénal	Antonio Cassese, Damien Scalia, Vanessa Thalmann	978-2-247-08491-3	Dalloz	1re édition	September 2010		1	38,50 €
	Les grands arrêts du droit pénal général	Jean Pradel, André Varinard	978-2-247-17913-8	Dalloz	11e édition	September 2018		1	42,00 €
	Justice Penale et Proces equitable, Tome 1	Franklin Kuty	978-2804423872	Larcier		septembre 2017	Broché	1	80,00 €
	Anti-blanchiment et financement du terrorisme	Alexandra El-Khoury, Philippe De Koster, Michaël Fernandez-Bertier		Larcier	1ere	2019		2	50,00 €
	Code de droit international pénal	Eric David, Vaïos Koutroulis, Anne Weyembergh		Bruylant		2018	Broché	2	75,00 €
	Code pénal	Hervé Pelletier	978-2-7110-2926-6	LexisNexis		2019		2	53,00 €
	Criminalité organisée, terrorisme et cybercriminalité - Réponses de politiques criminelles	Papa Gueye	978-2-14-010527-2	L'Harmattan		2018		1	34,99 €
	Droit pénal général	Frédéric Desportes , Francis Le Guehec	978-2717857641	Economica	16e édition	2009	Relié	1	39,00 €

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	Droit pénal général	Yves Mayaud	978-2-13-080348-5	PUF	6e édition	2018		2	45,00 €
	Droit pénal spécial	Michel Danti-Juan, Jean Pradel	978-225-417405-8	Cujas	7e édition	Octobre 2017		2	45,00 €
	Law and Lies: Deception and Truth-Telling in the American Legal System	Sarat, Austin	9781107108783	Cumbridge		July 2015	Hardback	2	£75.99
	Homicide in Criminal Law: A Research Companion	Alan Reed, Michael Bohlander	9781138498419	Routledge	1st Edition	2018	Hardback	1	£148.75
	Preventive Detention of Terror Suspects: A New Legal Framework	Diane Webber	9781138335653	Routledge	1st Edition	2018	Paperback	2	£31.44
	Criminal Law	Charles P. Nemeth	9781138374515	Routledge	2nd Edition.	2018	Paperback	2	£43.35
	Defendant Participation in the Criminal Process	Abenaa Owusu- Bempah	9780367075545	Routledge	1st Edition	2018	Paperback	2	£31.44
	Surveillance, Counter-Terrorism and Comparative Constitutionalism	Fergal Davis, Nicola McGarrity, George Williams	9781138094314	Routledge	1st Edition	2017	Paperback	1	£32.29
	Counter-Terrorist Financing Law and Policy	Burke Ugur Başaranel	9781138592636	Routledge	1st Edition	2019	Hardback	1	£97.75
	Droit pénal spécial : personnes et biens	Thierry Garé	978-2-39013-212-7	Bruylant	5e édition	2018		2	29,00 €
	Droit pénal spécial	Michel Véron	978-2-247-17039-5	Sirey	16e édition	08/2017		2	35,00 €
	Droit pénal spécial	Philippe Conte	978-2-7110-2517-6	LexisNexis	5e édition	08/2016		1	38,00 €
	Droit pénal spécial	Emmanuel Dreyer	978-2-340-01401-5	Ellipses	3e édition	08/2016		2	40,00 €
	Droit pénal général	M.-L. Rassat	978-2-340-02044-3	Ellipses	4e édition	07/2017		1	44,00 €
Total Books									73
Total Price									€
									\$
									£

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	II. TRANSNATIONAL CRIMES								
	Transnational Organised Crime : A Comparative Analysis	Tom Obokata, Brian Payne	9781138618565	Routledge	1st Edition	2018	Paperback	1	£31.44
	Police Cooperation and Sovereignty in the EU : Norway's Lessons for Europe	Synnøve Ugelvik	9781472486776	Routledge	1st Edition	2018	Hardback	1	£97.75
	Transnational Crime : Law, Theory and Practice at the Crossroads,	Jessica Roher, Nicola Dalla Guarda, Maryam Khalid	9780367029852	Routledge	1st Edition	January 2019	Paperback	1	£31.44
	Environmental Crime in Transnational Context Global Issues in Green Enforcement and Criminology	Toine Spapens, Rob White, Wim Huisman	9781138606562	Routledge	1st Edition	2018	Paperback	1	£31.44
	Transnational Crime and Human Rights: Responses to Human Trafficking in the Greater Mekong Subregion	Susan Kneebone, Julie Debeljak	978-0415594257	Routledge	1st Edition	2013	Hardback	1	107,60 €
	Droit des crimes internationaux	Florence Bellivier, Marina Eudes	978-2130617761	PUF		2018	Broché	1	39,00€
	la problématique de la répression des crimes de guerre et des crimes de génocide en afrique	Taïcha Maïga	978-2-343- 12934-1	L'Harmattan		2017	Broché	1	37,50€
	Transnational Crime and Criminal Justice	Marinella Marmo; Nerida Chazal	9781473966185	SAGE Publications	1st Edition	2016		2	\$30.00
	International and Transnational Crime and Justice	Mangai Natarajan,	9781108708838	Cumbridge	2nd Ed.	May 2019	Paperback	1	£ 29.99
Total Books									10
Total Price									€ 184.1
									\$ 60\$
									£ 222.06

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	III. MEDICAL LAW								
	Médicament et droit	Alexandra Mendoza-Caminade	9782804481148	Larcier	1ere	2018		2	75,00 €
	Les données génétiques	CNIL	9782111451872	Documentation Française (La)		2017	Broché	2	9,70 €
	Blackstone's Statutes on Medical Law	Anne E. Morris and Michael A. Jone	978019880265	Oxford UP	Ninth Edition	10 October 2017	Paperback	2	\$19.95
	Access to Medicine in the Global Economy: International Agreements on Patents and Related Rights	Cynthia Ho	9780195390124	Oxford UP		05 April 2011	Hardcover	2	\$88.00
	Competition Law and IP Rights in Pharmaceuticals and Biotechnology,	Bjorn Lundqvist, Timo Minssen, and Justin Pierce	9780198724827	Oxford UP		30 June 2020	Hardcover	2	\$245.00
	Medical LawText, Cases: and Materials	Emily Jackson	9780198825845	Oxford UP	Fifth Edition	July 2019	Paperback	2	£39.99
	Mason and McCall Smith's Law and Medical Ethics	Graeme Laurie, Shawn Harmon, and Edward Dove	9780198826217	Oxford UP	Eleventh Edition	April 2019	Paperback	2	£35.99
	Medical Law Concentrate:Law Revision and Study Guide	Jo Samanta and Ash Samanta	9780198815204	Oxford UP	Third Edition	August 2018	Paperback	2	£12.99
	Tax, Medicines and the Law: From Quackery to Pharmacy	Chantal Stebbings	9781108716994	Cumbridge		2018	Paperback	2	£ 22.99
	Text, Cases and Materials on Medical Law and Ethics	Marc Stauch, Kay Wheat	9781138051287	Routledge	6th Edition	2018	Paperback	2	£43.99
Total Books									20
Total Price									€ 169.4
									\$ 704.7
									£ 311.9

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price \$, £
	IV. INTERNATIONAL LAW								
	Drug Control and International Law	Daniel Wishart	9781138486041	Routledge	1st Edition	2018	Hardback	2	£97.75
	Concepts, intérêts et valeurs dans l'interprétation du droit positif	Association Henri Capitant	9782802763550	Larcier	1re	Février 2019		1	100,00 €
	Law, Norms and Freedoms in Cyberspace: Droit, normes et libertés dans le cybermonde	Liber Amicorum Yves Poulet	9782807906259	Larcier	1ere	2018		1	155,00 €
	L'essentiel du droit international public	Catherine Roche	978-2-297-06892-5	Gualino		2018	Broché	1	15,50 €
	Droit international public	Pierre-Marie Dupuy, Yann Kerbrat	978-2-247-17867-4	Dalloz	14e édition	2018	Dos carré collé	1	42,00 €
	Droit international économique	Dominique Carreau, Patrick Juillard, Régis Bismuth, Andrea Hamann	978-2-247-17063-0	Dalloz	16e édition	2017	Broché	1	45,00 €
	Le droit américain	Alain Levasseur	978-2-247-16811-8	Dalloz	2e édition	2018	Broché	1	12,90 €
	Grands systèmes de droit étrangers	Michel Fromont	978-2-247-17855-1	Dalloz	8e édition	2017	Broché	1	15,00 €
	Droit international privé	Bernard Haefel	978-2-247-16100-3	Dalloz	7e édition	2018	Broché	1	27,00 €
	Les grands textes de droit international public	Pierre-Marie Dupuy, Yann Kerbrat	978-2-247-17829-2	Dalloz	10e édition	September 2018		1	46,00 €
	Droit international privé	Thierry Vignal	978-2-247-17174-3	SIREY	4e édition	2017	Broché	1	36,00 €
	La Cour suprême, le droit américain et le monde	Stephen Breyer, Guy Canivet, Renaud Beauchard	978-2-7381-3313-7	ODILE JACOB (EDITIONS)		2015	Broché	1	45,90 €
	Droit international privé	François Mélin	978-2-297-06822-2	Gualino	8e édition	2018	Broché	1	20,50 €
	Droit international privé	Dusan Kitic	9782340022966	Ellipses Marketing	2e édition	2018	Broché	1	30,50 €
	Introduction au droit privé	Marie-Hélène De Laender, Morane Keim-Bagot	978-2-36341-173-0	Archétype 82	6e édition	2018	Broché	1	26,00 €

	A Continental Distinction in the Common Law: A Historical and Comparative Perspective on English Public Law	J. W. F. Allison	9780198258773	Oxford UP		23 May 1996	Hardcover	2	\$165.00
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	Anti-Bribery Laws in Common Law Jurisdictions	Stuart H. Deming	9780199737710	Oxford UP		16 July 2014	Hardcover	2	\$270.00
	American Courts and the Judicial Process	G. Larry Mays and Laura Woods Fidelie	9780190278892	Oxford UP		19 January 2016	Paperback	2	\$105.95
	International Law	Malcolm N. Shaw,	9781316638538	Cambridge	8th Edition	2017	Paperback	2	£ 39.99
Total Books									24
Total Price									€
									\$
									£
									617.3
									1080
									275.48

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	VI. CIVIL PROCEDURE								
	Procédure civile	Yves Strickler	9782390132370	Larcier	9th edition	2019		2	29,00 €
	Droit de la responsabilité : Questions choisies	François Glansdorff Collectif	978-2-8044-7549-9	Larcier		2015	Broché	2	94,00 €
	Droit et pratique des procédures collectives	Pierre-Michel Le Corre	9782247180448	Dalloz	10e ed.	2019/2020		2	136,00 €
	Droit et pratique des voies d'exécution	Serge Guinchard, Tony Moussa Collectif	978-2-247-16817-0	Dalloz		2018-2019		2	116,00 €
	Droit et pratique de la procédure civile	Serge Guinchard	978224732324	Dalloz	8e ed.	2014		2	112,00 €
	Droit et pratique de la procédure civile. Droit interne et européen	Serge Guinchard Collectif	978-2-247-16062-4	Dalloz	9e ed.	2017-2018		4	114,00 €
	Droit processuel. Droits fondamentaux du procès - 10e éd. - Droits fondamentaux du procès	Serge Guinchard	978-2-247-19027-0	Dalloz		2019		2	44,99 €
	Droit de la responsabilité et des contrats ; régimes d'indemnisation	Philippe Le Tourneau	9782247160655	Dalloz		2018/2019		4	114,00 €
	Procédure civile ; droit interne et droit de l'union européenne	Cécile Chainais, Frédérique Ferrand, Serge Guinchard, Lucie Mayer	9782247178810	Dalloz	34e édition	2018		2	50,00 €
	L'essentiel de la procédure civile	Natalie Fricero	9782297068710	Dalloz	15e édition	2019		1	15,50 €
	Procédures civiles d'exécution	Natalie Fricero	9782297068161	Dalloz	8e édition	2018		2	19,50 €
	Procédure civile	Serge Guinchard, Frédérique Ferrand, Cécile Chainais	978-2-247-16939-9	Dalloz	5e édition	2017		2	34,00 €
	Responsabilité civile extracontractuelle	Philippe Brun	978-2-7110-2949-5	LexisNexis	5e édition	2018	Broché	2	40,00 €
	Procédure civile	Aurélien Bergeaud-Wetterwald, E. Bonis, Y. Capdepon	978-2-254-18305-0	Cujas		Octobre 2018		2	40,00 €

	Les référés: Procédure civile, contentieux administratif, procédure pénale	Jacques Vuitton, Xavier Vuitton	978-2-7110-2995-2	LexisNexis	4e édition	Decembre 2018		1	62,00 €
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price € , \$, £
	Le juge administratif, juge du référé-suspension	Assem Sayede Hussein Jean-Marie Pontier	978-2-7314-0959-8	PU Aix-Marseille		2014	Broché	1	40,00 €
	Petit traité du procès administratif - Contentieux administratif, juridictions générales et spéciales	Rémi Rouquette	978-2-247-17942-8	Dalloz-Sirey		June 2018	Broché	1	62,00 €
	Guide des procédures d'urgence 2019-2020	Collectif	978-2-7110-2993-8	LexisNexis		Decembre 2018		1	55,00 €
	Stuart Sime and Derek French, Blackstone's Civil Practice	Stuart Sime and Derek French	9780198829386	Oxford UP	19th edition	2019		2	34,00 €
	Auctions Law and Practice,	Brian Harvey and Frank Meisel	9780199266166	Oxford UP	Third Edition	01 June 2006		2	\$167.47
	Droit judiciaire privé	Jacques Héron	978-2-275-04156-8	Montchrestien	6e édition	Septembre 2015		2	49,00 €
	Droit judiciaire privé	Thierry Le Bars	978-2-275-04941-0	LGDJ	7e édition	Avril 2018	Broché	2	49,00 €
	Procédure civile	Natalie Fricero	978-2-297-06814-7	Gualino		Sptembre 2018	Broché	2	19,50 €
	Procédures civiles d'exécution	Natalie Fricero	978-2-297-06816-1	Gualino		Sptembre 2018	Broché	1	19,50 €
	Cost and Fee Allocation in Civil Procedure - A Comparative Study	Mathias Reimann	9789400763456	Kluwer Academic Publishers		2013	Broché	1	74,89 €
	Commonwealth Caribbean Civil Procedure	Gilbert Kodilinye, Vanessa Kodilinye	9781138021624	Routledge	4th Edition	2016	HB	2	£79.89
	Procédure civile et nouvelles technologies	Delphine de Lorgetil	978-2-343-12694-4	L'Harmattan		2017	Broché	1	18,5 €
Total Books								50	
Total Price								€	3340.76
								\$	334.94
								£	159.78

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	VII. LAW OF FAMILY								
	Régimes matrimoniaux: Régime légal	Sauvage, Jim	9782807908147	Larcier	1ere	2019		1	65,00 €
	La régionalisation du bail	Étienne Beguin, Isabelle Durant	9782807904705	Larcier	1ere	2019		1	110,00 €
	Le droit familial et le droit patrimonial de la famille dans tous leurs états	Thomas Van Halteren	9782804498450	Larcier		2017		1	83,00 €
	Droit des personnes et des familles	Guy Hiernaux, Didier Carré, Nicole Gallus	9782807900202	Larcier	1re édition	Jun 2018		1	210,00 €
	Putting Children's Interests First in US Family Law and Policy: With Power Comes Responsibility	Helen M. Alvaré, George Mason	9781316629635	Cambridge University Press		2018	PB	1	£19.99
	The Cambridge Companion to Comparative Family Law	Shazia Choudhry, Jonathan Herring	9781316618059	Cambridge University Press		2019	PB	2	£ 26.99
	Reforming Family Law; Social and Political Change in Jordan and Morocco	Dörthe Engelcke	9781108496612	Cambridge University Press		2019	HB	1	£ 75.00
	Determining Legal Parentage: Between Family Law and Contract Law	Yehezkel Margalit	9781108422727	Cambridge University Press		2019	HB	2	£ 85.00
	Church, State, and Family: Reconciling Traditional Teachings and Modern Liberties	John Witte, Jr	9781107184756	Cambridge UP		2019	HB	2	£ 95.00
	Routledge Handbook of International Family Law	Barbara Stark, Jacqueline Heaton	9781472483829	Routledge	1st Edition	2019	HB	2	£148.75
	Droit de la famille	Alain Bénabent	978-2-275-04497-2	LGDJ	4e édition	2018	Broché	2	39,00 €
	Droit de la famille	Philippe Malaurie, Hugues Fulchiron	978-2-275-04263-3	LGDJ	6e édition	2018	Broché	2	43,00 €
	Droit des personnes - La protection des mineurs et des majeurs	Philippe Malaurie	978-2-275-06153-5	LGDJ	10e édition	2018	Broché	1	36,00 €
	Family Law	Jane Sendal	9780198787716	Oxford UP		2018	PB	2	\$45.00
	De la famille aux familles		978-2-343-11560-3	L'Harmattan		2017	Broché	1	29 €

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	VIII. LAW OF SUCCESSION								
	Successions et libéralités	Stéphane Piedelièvre	9782390132219	Larcier	2e ed	2019		2	39,00 €
	Manuel des droits de succession	André Culot	9782807900172	Larcier	8ème	2018		2	115,00 €
	Droit des successions et des libéralités	Philippe Malaurie	978-2-275-05496-4	LGDJ	8e édition	2018	Broché	2	43,00 €
	La succession	Jean-Paul Dubois	978-2-7578-9406	Points		2017	Broché	2	7,40 €
	Droit civil - successions	Michel Grimaldi	978-2711005628	LexisNexis		2017	Broché	2	49,00 €
	Liquidation des successions	Nathalie Levillain, Marie-Cécile Forgeard, Alexandre	978-2-247-17935-0	Dalloz		Juin 2018	Broché	2	78,00 €
	Successions et libéralités	Collectif	9782368934050	Francis Lefebvre		4/2019		2	149,00 €
	Patrimoine	Collectif	9782368934265	Francis Lefebvre		5 Juin 2019		2	145,00 €
Total Books									16
Total Price									€ 1250.8

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	IX. LAW OF PROPERTY								
	Modern Land Law	Martin Dixon	9781138555860	Routledge	11th Edition	2018	PB	1	£28.04
	Unlocking Land Law	Judith Bray	9781138437326	Routledge	5th Edition	2017	Hardback	1	£127.50
	Land Law: A Problem-Based Approach	Rebecca Kelly, Emma Hatfield	9780415844895	Routledge	1st Edition	2017	Hardback	1	£97.75
	The Commons in a Global World: Global Connections and Local Responses	Tobias Haller, Thomas Breu, Tine De Moor, Christian Rohr, Heinzpeter Znoj		Routledge	1st Edition	2019	HB	1	£102.00
		Traité de l'expropriation des biens	Michel Huyghe, Isidro Perez Mas	978-2-281-12932-8	Le Moniteur Editions	12e édition	2014	Broché	1 89,00 €
		L'expropriation	Bernard Betsch	978-2-8186-0229-4	Territorial éditions		2011	1	70,00 €
		Code de l'expropriation	René Hostiou	978-2-7110-2929-7	Lexis Nexis		2019	Broché	1 60,00 €
		Les biens de l'administration	David Renders, Benoit Gars	978-2-8027-4624-9	Bruylant		2014	Broché	1 86,00 €
		L'expropriation pour cause d'utilité publique	David Renders, Hélène Pauliat	978-2-8027-4077-3	Bruylant		2014	Broché	1 215,00 €
		Traité de l'expropriation pour cause d'utilité publique	Hachette BNF	978-2-01-306976-2	Hachette BNF		2017	Broché	1 21,50 €
		Droit des drones : Belgique, France, Luxembourg	Alexandre Cassart	9782802758617	Bruylant		2017	1	52,00 €
		Droit des biens	Gérard Mémeteau	9782390131847	Bruylant	11ème édition	2018	1	29,00 €
		Droit des biens	Isabelle Durant	9782804463649	Larcier	1re édition	2017	1	155,00 €
		Droit civil: Les biens	François Terré, Philippe Simler	978-2-247-18363-0	Dalloz	10e édition	2018	Broché	1 43.00 €

	Manuel des sûretés mobilières	Jean Caeymaex, Thierry Cavenaile	9782807912953	Larcier		Mars 2019		1	170,00 €
	Les ventes judiciaires d'immeubles	Georges de Leval, Laurent Barnich	9782807912199	Larcier	2e édition	Février 2019		1	200,00 €
	Le nouveau droit de l'insolvabilité	Cédric Alter	9782807900103	Larcier	1re édition	2017		1	72,00 €
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	A Casebook on Roman Property Law	Herbert Hausmaninger, Richard Gamau	9780199791118	Oxford UP		07 February 2012	Hardcover	1	\$135.00
	Access-Right: The Future of Digital Copyright Law	Zohar Efroni	9780199734078	Oxford UP		17 December 2010	Hardcover	1	\$125.00
	A Practical Approach to Landlord and Tenant	Simon Garner and Alexandra Frith	9780198802709	Oxford UP	8th Edition	15 August 2017	PB	1	\$74.00
Total Books									20
Total Price									€ 1242.5
									\$ 334\$
									£ 355.29

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £	
	X. INTELLECTUAL PROPERTY LAW									
	Intellectual Property Rights and Competition in Standard Setting : Objectives and tensions	Valerio Torti	9781138614482	Routledge	1 st Edition	2018	PB	1	£31.44	
	Intellectual Property, Medicine and Health	Johanna Gibson	9781472470102	Routledge	2nd Edition	2017	HB	1	£102.00	
	The Right To Parody :Comparative Analysis of Copyright and Free Speech	Amy Lai	9781108427388	Cambridge UP		2019	HB	1	£ 80.00	
	Copyright and International Negotiations An Engine of Free Expression in China?	Ge Chen, Durham Law SchoolDATE	9781316615218	Cambridge UP		2018	PB	1	£ 22.99	
	The Global Regime for the Enforcement of Intellectual Property Rights	Xavier Seub	9781108400893	Cambridge UP		2019	PB	1	£ 27.99	
	A Practical Guide to Trade Mark Law	Amanda Michaels and Andrew Norris	9780198702030	Oxford UP	5 th Ed	20 May 2014		1	\$150.00	
	Antitrust and Patent Law	Alan Devlin	978019872897	Oxford UP		17 May 2016		1	\$245.00	
	Droit des propriétés intellectuelles	Jean-Michel Bruguière	978-2-340-02739-8	Ellipses Marketing.	3e édition	2018	Broché	1	16,00 €	
	L'essentiel du droit de la propriété littéraire et artistique	Yann Basire, Caroline Le Goffic	978-2-297-05276-4	Gualino		2018	Broché	1	15,50 €	
	Droit des activités numériques	Luc Grynbaum, Caroline Le Goffic, Lydia Morlet-Haïdara	978-2-247-07607-9	Dalloz		2014	Broché	1	45,00 €	
	Internet Intermediaries and Trade Mark Rights	Althaf Marsoof	9780815382461	Routledge	1st Edition	June 2019	Hardback	1	£115.00	
	Copyright Law and Derivative Works Regulating Creativity	Omri Rachum-Twaig	9781138343276	Routledge	1st Edition	June 2018	Hardback	1	£115.00	
Total Books									12	
Total Price									€	153€
									\$	590
									£	988.84

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XI. LAW OF CONTRACT								
	Droit des obligations	Marjorie Brusorio Aillaud	9782390132448	Larcier	10e ed	2019		2	29,00 €
	Contract Law: Principles and Context	Andrew Stewart Warren, Swain, Karen Fairweather	9781107687486	Cambridge University Press		September 2019	PB	2	£ 74.99
	Commercial Remedies: Resolving Controversies	Virgo, Graham Worthington, Sarah	9781316622148	Cambridge University Press		2018	PB	2	£ 32.99
	Obligations :Law and Language	Martin Hogg,	9781107458215	Cambridge University Press		2018	PB	2	£ 25.99
	Droit civil: Les obligations	François Terré , Philippe Simler , Yves Lequette	2247170307	Dalloz	12ème édition		2018	Broché	2 44€
	Droit des contrats spéciaux	Philippe Malaurie, Laurent Aynès, Pierre-Yves Gautier	978-2-275- 06169-6	LGDJ	10e édition		2018	Broché	2 44€
	Droit des obligations	Philippe Malaurie, Laurent Aynès, Philippe Stoffel- Munck	978-2-275- 06168-9	LGDJ	10e édition		2018	Broché	2 45,00 €
	Droit des obligations	Alain Bénabent	978-2-275- 06162-7	LGDJ	17e édition		2018	Broché	2 38,00 €
	Droit des obligations	Bertrand Fages	978-2-275- 06053-8	LGDJ	8e édition		2018	Broché	2 35,00 €
	Droit des contrats spéciaux civils et commerciaux	Alain Bénabent	978-2275049380	LGDJ	12e édition		22 août 2017	Broché	2 38€
	Contrats civils et commerciaux	François Collart Dutilleul, Philippe Delebecque	9782247181681	Dalloz	11e édition		Fevrier 2019	Broché	2 43€
	Global Commercial Contracts: Introduction to CISG, PICC and other International Instruments	Ingeborg Schwenzer	9780198826514	Oxford UP			28 February 2020	PB	2 \$60.00
	Buying your Self on the Internet: Wrap Contracts and Personal Genomics	Andelka M. Phillips	9781474422598	Oxford UP			01 June 2019	Hardcover	2 \$110.00

	Damages Under the Convention on Contracts for the International Sale of Goods,	Bruno Zeller	9780198822493	Oxford UP		13 February 2019	Hardcover	2	\$215.00
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	Fundamental Concepts of Commercial Law: 50 Years of Reflection	Sir Roy Goode, QC	9780198825807	Oxford UP		14 January 2019	Hardcover	2	\$125.00
	Commentaries on European Contract Laws	Nils Jansen and Reinhard Zimmerman,	9780198790693	Oxford UP		12 September 2018	Hardcover	2	\$510.00
	Droit civil: Les obligations	Marie-Thérèse Kenge Ngomba Tshilombayi	978-2-343-11930-4	L'Harmattan		2017		2	42 €
Total Books									
Total Price									
								34	
								€	676
								\$	2040
								£	267.94

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XII. LABOR LAW								
	Droit du travail	Gilles Auzero	9782247178834	Dalloz	32e édition	2018	Broché	2	50.00 €
	Chômage ; tous vos droits	Catherine Doleux	9782809513523	Dalloz		2019		1	23.00 €
	Droit du travail	Jean Pélissier, Gilles Auzero, Emmanuel Dockès	9782247120574	Dalloz		2013		2	49.00 €
	Code du travail	Christophe Radé, Caroline Dechristé, Magali Gadrat	978-2-247-17717-2	Dalloz		Edition 2018	Relié	1	69,00 €
	Droit du travail	François Gaudu, Florence Bergeron-Canut	978-2-247-15180-6	Dalloz	6e édition	2018	Broché	2	26,00 €
	Droit du travail	Alain Coeuret, Jean-Philippe Lieutier	978-2-247-18113-1	Dalloz		2018	Broché	2	18,50 €
	Sécurité et prévention sur les chantiers	Mélanie Baumea, Julie Boisserie, Charlene Gauthier	978-2-86891-691-4	CSTB	2e édition	2018	Broché	1	26,00 €
	Rupture conventionnelle individuelle du contrat de travail	Francis Lefebvre	978-2-36893-414-2	Francis Lefebvre		2018	Broché	1	89,00 €

	Accident du travail: Vos droits en tant que victime	Zoé Trusgnach, Steve Gilson	9782807912465	Larcier	1ere	2019		1	19,00 €
	Droit du travail	Jean Mouly	978-2-7495-3807-5	BRÉAL	8e édition	2018	Broché	2	17,00 €
	Préparer et bien vivre sa retraite	Anna Dubreuil, Agnès Chambraud Collectif	978-2-8095-1339-4	PRAT		2019	Broché	1	23,00 €
	Contrats de travail : l'essentiel	Vincent Neuprez, Michel Deprez	978-2-87496-365-0	Edipro		2018-2019	Broché	1	47,00 €
	Les religions et le droit du travail: Regards croisés, d'ici et d'ailleurs	Bernard Callebat, Hélène De Courrèges, Valérie Parisot	978-2-8027-5913-3	Bruylant		2018		1	40,00 €
	Droit pénal social: Droit pénal du travail et de la sécurité sociale	Agnès Martinel, Renaud Salomon	978-2-7178-7051-0	Economica	5e édition	02/2019		1	69,00 €
	Social; Les points clés du droit du travail et de la protection sociale	D. Grandguillot	978-2-297-07404-9	Gualino	1 ^e édition	01/2019		1	4,95 €
	Social	Collectif	9782368934166	Francis Lefebvre		2019		1	170,00 €
	Droit du travail	Françoise Favennec-Héry, Pierre-Yves Verkindt	978-2-275-04914-4	L.G.D.J	6e édition	2018	Broché	2	39,00 €
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	Code du travail	Bernard Teyssié	978-2-7110-2887-0	LexisNexis		2019	Relié	1	59,00 €
	Droit du travail - Relations collectives	Bernard Teyssié	978-2-7110-2945-7	LexisNexis	11e édition	2018	Broché	1	48,00 €
	Global Justice and International Labour Rights	Yossi Dahan; Hanna Lerner; Faina Milman-Sivan	9781107458154	Cambridge University Press		2018	PB	2	£ 23.99
	The Supreme Court's New Workplace :Procedural Rulings and Substantive Worker Rights in the United States	Joseph A. Seiner,	9781316502808	Cambridge University Press		2017	PB	1	£ 27.99
	Enterprise Liability and the Common Law	Douglas Brodie	9781107630109	Cambridge UP		2014	PB	1	£ 23.99

	Discrimination Laundering The Rise of Organizational Innocence and the Crisis of Equal Opportunity Law	Green, Tristin K	9781316506998	Cambridge University Press	2016	PB	1	£21.99
	A Purposive Approach to Labour Law	Guy Davidov	9780198824244	Oxford PU	24 July 2018	PB	2	\$39.95
	Blackstone's Employment Law Practice		9780198835165	Oxford University	9 June 2019	PB	1	\$135.00
	Le droit du travail	Alain Supiot	978-2-13-081588-4	P.U.F.	7e édition 02/2019		1	9,00 €
Total Books								
Total Price								
							34	
							€	1094.95
							\$	214.9
							£	106.96

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
XIII. LAW OF SECURITIES									
	Manuel des sûretés mobilières	Jean Caeymaex, Thierry Cavenaille	9782807912953	Larcier	3e ed.	2019		2	170,00 €
	Rules of Evidence in International Arbitration: An Annotated Guide	Nathan D. O'Malley	9781138674738	Routledge	2nd Edition	2019	HB	2	£233.75
	Shipping Law	Simon Baughen, Simon Baughen	9781138045378	Routledge	7th Edition	2018	PB	2	£29.74
	Marine Pollution Control: Legal and Managerial Frameworks	Iliana Christodoulou-Varotsi	9781138856684	Routledge	1st Edition	2018	HB	2	£140.25
	Global Data Protection in the Field of Law Enforcement: An EU Perspective	Cristina Blasi Casagran		9781138614178	Routledge	1st Edition	2018	HB	2
	Droit des sûretés	Christophe Albiges, Marie-Pierre Dumont-Lefrand		978-2-247-16934-4	Daloz		2017	Broché	2
	Droit des sûretés	Laurent Aynès, Pierre Crocq		978-2-275-05494-0	LGDJ	12e édition	2018	Broché	2

34,00 €

38,00 €

	La bilatéralisation du cautionnement? le caractère unilatéral du cautionnement à l'épreuve des nouvelles contraintes du créancier	Michel Séjean	9782275036892	Lgdj	2011	2	51.75 €
	L'essentiel du droit des sûretés	Gaël Piette	978-2-297-06885-7	Gualino	2018/2019	2	13,50 €
	Droit du cautionnement	Laetitia Bougerol;Géraud Mégret	9782901626671	Gazette Palais	2018	2	28,00 €
	Cautionnement: Garanties autonomes - Garanties indemnitaires.	Philippe Simler	978-2711021307	LexisNexis	2015	2	99,00 €
	The Logic of Securities Law	Nicholas L. Georgakopoulos	9781316610992	Cambridge University Press	2018	2	£ 21.99
Total Books							24
Total Price							€ 868.5
							£ 914.34

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XIX. ADMINISTRATIVE LAW & CONSTITUTIONAL LAW								
	Droit administratif	Pierre-Laurent Frier, Jacques Pétit		L.G.D.J		2019		1	35,00 €
	Droit administratif	Martine Lombard, Gilles Dumont, Jean Sirinell	978-2-247-16927-6	L.G.D.J	12e édition	2018	Broché	1	30,00 €
	Droit constitutionnel	Francis Hamon, Michel Troper	978-2-275-05449-0	LGDJ	39e édition	2018	Broché	2	35,00 €
	Droit administratif	Yves Gaudemet	978-2-275-04526-9	LGDJ	22e édition	2018	Broché	1	35,00 €
	Contentieux administratif	Camille Broyelle	978-2-275-05444-5	LGDJ	2018-2019	2018	Broché	1	36,00 €
	Droit administratif des biens	P. Bourdon, J. Morand-Deviller, F. Poulet	978-2-275-05690-6	LGDJ	10e édition	2018	Broché	1	39,00 €
	Droit administratif des biens	Norbert Foulquier	978-2-7110-2777-4	Lexis Nexis	4e édition	2018	Broché	2	41,00 €

	Droit administratif	Martine Lombard, Gilles Dumont, Jean Sirinelli	978-2-247-16927-6	Dalloz	12e édition	2017	Broché	2	30,00 €
	Droit administratif	Jean Waline	978-2-247-17917-6	Dalloz	27e édition	2018	Broché	1	340,00 €
	Droit administratif	André Maurin	978-2-247-17958-9	Dalloz	11e édition	2018	Broché	1	19,00 €
	Petit traité du procès administratif - Contentieux administratif, juridictions générales et spéciales	Rémi Rouquette	978-2-247-17942-8	Dalloz		2018-2019	Broché	1	62,00 €
	Droit administratif	Serge Velley	978-2-311-40552-1	Vuibert		2018	Broché	1	29,90 €
	Contentieux administratif	Olivier Le Bot	978-2-39013-190-8	Bruylant	5e édition	2018	Dos carré collé	1	29,90 €
	Contentieux administratif	Marie-Christine Rouault	978-2-39013-188-5	Bruylant	2e édition	2019	Broché	1	34,00 €
	Code administrative	David Renders		Larcier	10e éd	2019		1	80,00 €
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	Government Accountability Sources and Materials: Australian Administrative Law	Bannister, Judith Olijnyk, Anna	9781316643976	Cambridge University Press		2019	PB	1	£ 89.99
	Unconstitutional Constitutional Amendments: The Limits of Amendment Powers	Yaniv Roznai	9780198768791	Oxford UP		2017	Hardcover	2	\$81.00
	A Cosmopolitan Legal Order: Kant, Constitutional Justice, and the European Convention on Human Rights	Alec Stone Sweet and Clare Ryan	9780198825340	Oxford UP		17 July 2018	Hardcover	2	\$65.00
	A Foucauldian Interpretation of Modern Law: From Sovereignty to Normalisation and Beyond	Jacopo Martire	9781474445726	Oxford UP		01 February 2019	PB	2	\$29.95
	Droit administratif des obligations contrats, quasi-contracts, responsabilité	Jean-Claude Ricci, Frédéric Lombard	9782247181148	Sirey	1e édition	2018		1	38€
	Administrative Law	Steven Cann	9781138739482	Routledge	1st Edition	2018	HB	1	£125.00
	Constitutional & Administrative Law	Hilaire Barnett, Hilaire Barnett	9781138208797	Routledge	12th Edition	2017	PB	1	£33.99

	Douglas and Jones's Administrative Law	Roger Douglas, Michael Head, Yee-Fui Ng	9781760021733	Routledge	8th Edition	2018	PB	1	£105.99
	Administrative Law :Context and Critique	Michael Head	9781760020842	Routledge	4th edition	2017	PB	1	£48.99
Total Books									24
Total Price									€ 1019.8
									\$ 351.9
									£ 403.96

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XX. BANKING LAW								
	Law and Economics of Public Procurement Reforms	Gustavo Piga, Tunde Tatrai	9781138296480	Routledge	1st Edition	2017	HB	1	£93.50
	Law and Economics:Philosophical Issues and Fundamental Questions	Aristides N. Hatzis, Nicholas Mercuro	9781138081628	Routledge	1st Edition	2017	PB	1	£32.29
	Law and Regulation of Mobile Payment Systems: Issues arising 'post' financial inclusion in Kenya	Joy Malala	9781138739987	Routledge	1st Edition	2017	HB	1	£102.00
	Law and Finance after the Financial Crisis	Abdul Karim Aldohmi	9780367075491	Routledge	1st Edition	2018	PB	1	£31.44
	The Regulation and Supervision of Banks The Post Crisis Regulatory Responses of the EU	Chen Chen Hu	9781138291881	Routledge	1st Edition	2018	HB	1	£102.00
	Value Added Tax Fraud	Marius-Cristian Frunza	9781138298293	Routledge	1st Edition	2018	HB	2	£97.75
	Banking and Finance:Perspectives on Law and Regulation	Ann Wardrop	9781862879645	Routledge	1st Edition	2014	PB	2	£37.99
	Opérations de crédit	Dominique Legeais	978-2-7110-2818-4	LexisNexis	2e édition	2018	Relié	1	119,00 €
	Droit des sûretés et garanties du crédit	Dominique Legeais	978-2-275-05452-0	LGDJ	12e édition	2018	Broché	1	35,00 €
	Droit des finances publiques	Aurélien Baudu	978-2-247-16932-0	Dalloz	2e édition	2018	Broché	1	34,00 €
	Droit bancaire	Nicolas Eréséo, Jean-Paul Laborde	978-2247130283	Dalloz	1ère édition	2017	Broché	1	44€
	Banking Litigation	Gregory Mitchell; Charles	9780414055322	9780414055322	4th Edition	2017	4th Edition	2	£308.00

	Droit financier	Collectif	978-2-247-16943-6	Dalloz	3e édition	Mai 2019		1	45,00 €
	Droit bancaire et financier	Nicolas Cayrol	978-2-39013-098-7	Bruylant		Juin 2019		1	45,00 €
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price € , \$, £
	Droit bancaire	Thierry Bonneau	978-2-275-04937-3	L.G.D.J	12e édition	2017		4	40,00 €
	Droit bancaire	Georges, Decocq Yves, Gérard Juliette , Morel-Maroger	978-2863257418	Banque		Fevrier 2019		1	35,00 €
	Principles of Banking Regulation	Kern Alexander,	9781108447973	Cambridge UP		June 2019	PB	2	£ 32.99
	Internet Banking and the Law in Europe Regulation, Financial Integration and Electronic Commerce	:Apostolos Ath, Gkoutzini, Shearman & Sterling LLP	9780521153232	Cambridge UP		June 2010	PB	2	£ 31.99
	Banks and Financial Crime:The International Law of Tainted Money	William Blair, Richard Brent, and Tom Grant	9780198716587	Oxford UP	Second Edition	26 March 2017	Hardcover	2	\$285.00
	Principles of Banking Law	Sir Ross Cranston, Emiliós Avgouleas, Kristin van Zwieten	9780199276080	Oxford UP	Third Edition	25 March 2018	Paperback	2	\$65.00
Total Books									30
Total Price									€ 1332
									\$ 700
									£ 762.67

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price € , \$, £
	XXI. BUSINESS LAW & COMPANY LAW								
	Le petit droit des sociétés ; les notions indispensables	Laure Siné	9782100788705	Dalloz	12e édition	2019		1	4.90 €
	Droit des sociétés	Bruno Dondéro	978-2-247-16933-7	Dalloz	5e édition	2017	Broché	2	34 €
	Droit de l'entreprise	Lamy/Wolters Kluwer		Dalloz		2017/2018		1	43.00 €
	Droit commercial: actes de commerce, commerçants, fonds de commerce, concurrence, consommation	Piedelievre S	9782247169931	Dalloz	11e édition	2017		2	27.00 €

	Droit de la consommation	Jean-Calais Auloy, Henri Temple	97822247139491	Dalloz	9e édition	2015		2	43,00 €
	Sociétés coopératives: Création. Organisation. Fonctionnement	David Hiez	97822247158775	Dalloz	1e édition	2018/2019		1	72€
	L'innovation prédatrice en droit de la concurrence	Thibault Schrepel		Larcier	1ere	2018		1	175,00 €
	Droit des sociétés	Maurice Cozian, Alain Viandier, Florence Deboissy	978-2-7110-2948-8	LexisNexis	31e édition	2019	Broché	2	48,00 €
	Corporate Liability for Insider Trading	Juliette Overland	9781138299023	Routledge	1st Ed.	2019	PB	1	£97.75
	Ownership, Financial Accountability and the Law: Transparency Strategies and Counter-Initiatives	Paul Beckett	9781138359888	Routledge	1st Edition	2019	HB	1	£97.75
	Commercial Agency Law: A Comparative Analysis	Séverine Saintier	9781138742413	Routledge	1st Edition	2019	HB	1	£76.50
	Droit commercial et des affaires - Le commerçant, Les actes de commerce, Le fonds de commerce, Le bail commercial, Les contrats commerciaux, Les règles de droit de la concurrence	Michel Menjuca	978-2-297-06823-9	Gualino	11e édition	2018	Broché	2	19,50 €
	Droit des sociétés - Gestion juridique des entreprises sociétaires	Marie-Hélène De Laender	978-2-7178-7000-8	Economica		2018	Broché	1	23,00 €
	Droit des sociétés	Paul Le Cannu, Bruno Dondero	978-2-275-04502-3	LGDJ	7e édition	2018	Broché	1	45,00 €
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price € , \$, £
	Droit des entreprises en difficulté	Corinne Saint-Alary Houin	978-2-275-05474-2	LGDJ	11e édition	2018	Broché	2	49,00 €
	Droit des affaires : Commerçants, concurrence, distribution	Jean-Bernard Blaise , Richard Desgorges	978-2275049182	LGDJ	9e édition	29 août 2017	Broché	2	36,00 €
	Droit de la concurrence : Droit interne et droit de l'Union européenne	André Decocq, Georges Decocq	978-2275054551	LGDJ	8e édition	28 août 2018	Broché	1	36,00 €
	Droit public de la concurrence	Benoît Delaunay	978-2275054582	LGDJ	2e édition	11 septembre 2018	Broché	1	37,00 €

	Commercial Applications of Company Law	Pamela Hanrahan, Ian Ramsay, and Geof Stapledon	9780190310271	Oxford University Press		2018		2	\$90.00
	Materials on European Union Law of Competition,	Andrew Macnab	0198786441	Oxford	9 th edit	2015		1	\$195.00
	EU Competition Law: Cases, text and context	Eleonor M. Fox & Damien Gerard	9781786430830	Oxford		2017		1	\$72.50
	Business Law 2018-2019	J. Scott Slorach and Jason Ellis	9780198823230	Oxford UP	26 th edition	2018		1	\$50.00
	Arbitration Under International Investment Agreements: A Guide to the Key Issues	Katia Yammacou-Small	9780198758082	Oxford UP		19 September 2018		2	\$220.00
	Competition Law	R. Whish, D. Bailey	9780198779063	Oxford UP	9 th Edition	2018		2	\$50.00
	Competition Law : Analysis, Cases, & Materials	Ioannis Lianos	9780198826545	Oxford UP		22 April 2019. PB		2	\$65.00
	Public Law:Text, Cases, and Materials	Andrew Le Sueur, Maurice Sunkin, and Jo Eric Khushf Murkens	9780198820284	Oxford UP	Fourth Edition	22 October 2019	PB	1	\$55.00
	Droit de la consommation	Yves PICOD	97822447179268	Sirey		2018		2	38€
	Droit commercial et des affaires	Dominiques Legeais	978-2247179244	Sirey	25e ed	2018		2	34,00 €
	Droit européen de la consommation	Yves PICOD	9482849343555	Sirey		2018		2	20.00 €
	Doit du consommateur	Jean- Denis Pellier	978-2-13-079460-8	PUF		2019		2	9,00 €
	Droit des sociétés	François Duquesne	978-2-39013-208-0	Bruylant	5e ed.	2018		2	29,00 €
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	French Competition Law	Louis Vogel , Joseph Vogel	978-2802754107	Bruylant	2nd edition	19 juin 2019	Broché	1	145,00€
	The Interaction Between Competition Law and Corporate Governance	Florence Thépot,	9781108422499	Cambridge UP		February 2019	HB	1	£ 80.00

	Reconciling Efficiency and Equity: A Global Challenge for Competition Policy	Damien Gerard, Cleary Gottlieb Steen & Hamilton LLP,	9781108498081	Cambridge UP	April 2019	HB	1	£ 110.00
Total Books								
							50	
							€	1353.9
							\$	1222.5
							£	462

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price € , \$, £
	XXII. COMMERCIAL LAW								
	Le nouveau droit de l'insolvabilité	Cédric Alter	9782807900103	Larcier	1ere	2017		1	72,00 €
	Damages Under the Convention on Contracts for the International Sale of Goods	Bruno Zeller	9780198822493	Oxford UP	3rd Edition	2018	Hardcover	2	\$215.00
	The Supervisory Jurisdiction Over Trust Administration	Daniel Clarry	9780198813651	Oxford UP	1 st ed	Dec 2018	Hardcover	2	\$175.00
	International Arbitration in the Energy Sector	Maxi Scherer	9780198805786	Oxford UP		Feb 2018	Hardcover	2	\$195.00
	Corruption, Social Sciences and the : LawExploration across the disciplines	Jane Ellis	9780367186418	Routledge	1st Edition	2019	HB	1	£97.75
	Financial Crime and Corporate Misconduct : A Critical Evaluation of Fraud Legislation	Chris Monaghan, Nicola Monaghan	9781138557093	Routledge	1st Edition	2018	HB	1	£97.75
	Combining Mediation and Arbitration in International Commercial Dispute Resolution	Dilyara Nigmatullina	9781138478404	Routledge	1st Edition	2018	HB	1	£97.75
	Code de commerce	Philippe Pétel	978-2-7110-2884-9	LexisNexis		2018	Broché	1	51,00 €
	Droit commercial et des affaires	Dominique Legeais	978-2-247-17924-4	Sirey	25e édition	2018	Dos carré collé	2	34,00 €
	Le bail commercial	Jean-Pierre Dumur, Joël Monéger	978-2-919782-07-9	LEGITECH	1re édition	Janvier 2019		1	52,00 €
	International Commercial Litigation: Text, Cases and Materials on Private International	Trevor C. Hartley,	9781107479562	Cambridge UP	2nd Edition	2015	PB	1	£ 52.99
	Droit commercial	Michel Dupuis	9782340026216	Ellipses		2018		2	30.00 €
	Droit commercial ; sociétés commerciales	Philippe Merle, Anne Fauchon	9782247178803	Dalloz		2018		2	43.00 €
	Droit commercial	Francis Lefevre	9782368934258	Francis Lefevre	27e ed.	2019		1	179€

Total Books										20	
Total Price										€	922 €
										\$	1170 \$
										£	£ 862.46
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £		
	XXIII. TAX LAW										
	Procédures fiscales	Jacques Grosclaude, Philippe Marchessou	978-2-247-17972-5	Dalloz	9 ^e édition	2018		1	30,00 €		
	Droit fiscal des affaires	Patrick Serlooten, Olivier Debat	978-2-247-17877-3	Dalloz		2018	Broché	1	60,00 €		
	Droit fiscal	Aurélien Baudu	978-2-297-07133-8	Gualino		Septembre 2019	Broché	2	19,50 €		
	Droit fiscal général	Emmanuel de Crouy - Chanel	9782802751076	Bruylant	1 st ed	Septembre 2019		2	60,00 €		
	Les impôts dans les affaires internationales	Bruno Gouthière	978-2-36893-368-8	Francis Lefebvre	12e édition	Novembre 2018		1	155,00 €		
	Droit fiscal des affaires	Daniel Gutmann	978-2-275-05468-1	L.G.D.J	9e édition	septembre 2018		1	45,00 €		
	Tax-funded Politics	James T. Bennett	9781138515239	Routledge	1st Edition	2017	PB	2	£30.59		
	Controversies in Tax Law :A Matter of Perspective	Anthony C. Infanti	9781138089839	Routledge	1st Edition	2017	PB	1	£32.29		
	Australian Taxation Law 2018	Robin Woellner, Stephen Barkocz, Shirley Murphy, Chris Evans, and Dale Pinto	9780190310653	Oxford UP	28 th Edition	12 June 2018	PB	1	\$130.00		
	Tax, Inequality, and Human Rights	Philip G. Alston and Nikki R. Reisch	9780190882228	Oxford UP		09 May 2019	Hardcover	1	\$150.00		
	Droit fiscal	Charles Aimé, Marc Rochedy	978-2-247-18788-1	Sirey	17e édition	02/2019		2	22,00 €		
	Tax, Medicines and the Law	Stebbings, Chantal	9781108716994	Cambridge UP		2018	PB	1	£22.99		
	Figuring Out the Tax Congress, Treasury, and the Design of the Early Modern Income Tax	Zelenak, Lawrence	9781108421508	Cambridge UP		April 20A18	HB	1	£85.00		

	Double Taxation and the League of Nations	Jogaraian, Sunita	9781108421447	Cambridge UP		May 2018	HB	1	£110.00
	International Tax Policy: Between Competition and Cooperation	agan, Tsilly	9781107531031	Cambridge UP		December 2018	PB	1	£22.99
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price € , \$, £
	Tax Credits for the Working Poor A Call for Reform	Drumbl, Michelle Lyon	9781108400206	Cambridge UP		November 2019	PB	1	£26.99
Total Books									20
Total Price									€ 493 €
									\$ 280\$
									£ 361.44

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price € , \$, £
	XXIV. E-COMMERCE LAW/ E-BUSINESS LAW								
	Commerce électronique Canada-Union européenne	Chantal Bernier, Etienne Wéry, Xavier Van Overmeire		Larcier	1ere	2018		1	75,00 €
	Droit du commerce électronique et équivalents fonctionnels	Marie Demoulin	9782804473853	Larcier	1re édition	2014		1	139.00 €
	The Regulation of Internet Pornography : Issues and Challenges	Abhilash Nair	9780415745772	Routledge	1st Edition	2018	HB	1	£89.25
	Lawless: The Secret Rules That Govern Our Digital Lives	Nicolas P. Suzor	9781108740470	Cambridge University Press		2019	PB	2	£ 22.99
	Managing Cyber Attacks in International Law, Business, and Relations :In Search of Cyber Peace	Scott J. Shackelford,	9781316600122	Cambridge University Press		2016	PB	2	£ 24.99
	The International Dimensions of Cyberspace Law	Bruno De Padirac	9781138743175	Routledge	1st Edition	12/2017	Hardback	1	£75.99
	Droit du commerce électronique	Agnès Rabagny-Lagoa	9782729863258	Ellipses		2011		2	12,70 €
	Social Media and Electronic Commerce Law	Alan Davidson	9781107500532	Cambridge University Press	2nd Edition	2016	PB	1	£ 84.99

	Quel régime juridique du commerce électronique dans les pays francophones d'Afrique subsaharienne?	Joseph Emmanuel YAYI LIPEM	978-2-343-12159-8	L'Harmattan		2018	Broché	1	45 €
	Le droit douanier, le commerce électronique et la dématérialisation	Alioune Dione	9782343062877	L'harmattan		2015		1	31.00 €
	Droit du commerce électronique	Cedrick Manara	9782275037868	L.G.D.J		2013		1	23.00 €
	La responsabilité civile des acteurs de l'internet: Du fait de la mise en ligne de contenus illicites	Elise Ricbourg-Attal	978-2-8044-6293-2	Larcier	1ere	2014		1	112,00 €
	Droit du commerce électronique.: Guide pratique	Romain v. Gola	978-2297024785	Gualino		2013	Broché	1	39.00 €
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	Cyber Operations and the Use of Force in International Law	Marco Roscini	9780199655014	Oxford UP		2014	Hardcover	2	\$125.00
	Buying your Self on the Internet: Wrap Contracts and Personal Genomics	Andelka M. Phillips	9781474422598	Oxford UP	First Edition	01 July 2019	Hardcover	2	\$110.00
Total Books									20
Total Price									€ 489.4 €
									\$ 470\$
									£ 346.44

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXV. LAW OF PROCUREMENT								
	L'essentiel du droit des marchés publics	Frédéric Allaire	978-2-297-06855-0	Gualino	11e édition	2018	Broché	1	15,50 €
	Marchés publics - La notion, les procédures, les contrôles et voies de recours	Dominique Mabin	978-2-7590-3691-2	Studyrama	2e édition	2018	Broché	1	19,90 €
	Code pratique des marchés publics	Nicolas Charrel	9782281132717	Le Moniteur Editions	10e édition	2017	Broché	1	49,00 €
	Le jugement des offres dans les marchés publics	Hervé Huguet, Yves-Simon Le Naëlou	978-2-8186-1421-1	Territorial Editions		2018	Broché	1	35,00 €
	Les marchés publics pas à pas Méthode théorique et pratique	Didier Batselè, Alex Yerna	978-2-8072-0394-5	Anthemis	1re édition	2018		1	159,00 €
	Coulson on Construction Adjudication	Lord Justice Peter Coulson	9780198822110	Oxford UP	4th Edition	February 2019	Hardcover	1	\$320.00

	L'intérêt dans le contentieux des marchés public	Eric Thibaut, Kris Wauters	9782804469221	Larcier		2015		1	67,00 €
	Droit des marchés publics	Christophe Lajoye	9782297039932	Gualino		2017		1	58,00 €
	Le droit des marchés publics	Florian Linditch	9782247167210	Dalloz	7e édition	2016		1	12,90 €
	Droit des marchés financiers et droit des contrats	Anne-Catherine Muller Hervé Synvet	978-2-7178-5467-1	Economica		2007	Broché	1	65,00 €
	Droit des marchés financiers	Thierry Bonneau, France Drummond	978-2-7178-5755-9	Economica	3 ^{ème} édition	2010	Broché	1	49,00 €
	Procurement by International Organizations : A Global Administrative Law Perspective	Morlino, Elisabetta	9781108415750	Cambridge UP		January 2019	Hardback	1	£85.00
	Handbook of Procurement	Dimitri, Nicola Piga, Gustavo Spagnolo, Giancarlo	9781107402317	Cambridge UP		May 2011	Paperback	1	£53.99
	Public Procurement Regulation in Africa	Geo Quinot, Arrowsmith, Sue	9781316642511	Cambridge UP		February 2017	Paperback	1	£ 22.99
	Bien passer ses marchés publics	Erwan Royer	978-2-247-18190-2	Dalloz	1re édition	09/2019		1	59,00 €
	Droit de la commande publique	François Benchendikh	9782247190003	Dalloz	1re édition	08/2019		1	60,00 €
Total Books									16
Total Price									€ 649.3€
									\$ 320.00\$
									£ 161.98
No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXVI. HUMAN RIGHTS LAW								
	International Humanitarian Law and Justice: Historical and Sociological Perspectives	Mats Deland, Mark Klamberg, Pål Wrange	9781138477551	Routledge	1st Edition	2018	HB	1	£97.75
	Child Rights and International Discrimination Law Implementing Article 2 of the United Nations Convention on the Rights of the Child	Marit Skivenes, Karl Harald Sævig	9780367074630	Routledge	1st Edition	2019	HB	1	£97.75
	The Child's Right to Development	Peleg, Noam	9781107094529	Cambridge		August 2019	HB	1	£85.00
	International Human Rights Law : Cases, Materials, Commentary	Olivier De Schutter	9781108463560	Cambridge	3rd Edition	July 2019	PB	2	£ 45.99
	Droit des libertés fondamentales	Charlotte Denizeau	978-2-311-40553-8	Vuibert		2018-2019	Broché	1	29,90 €

	Droit européen et international des droits de l'homme	Laure Milano, Hélène Surrel	978-2-13-080791-9	PUF	14e édition	2019	Broché	1	49,90 €
	Libertés et droits fondamentaux	Yannick Lécuyer	978-2-297-06566-5	Gualino		2018	Broché	1	4,95 €
	Comparative Human Rights Law	Sandra Fredman	9780199689408	Oxford UP		January 2019		1	\$155.00
	International Human Rights Law	Rhona Smith	9780198805212	Oxford UP	Eighth Edition	2018	PB	1	\$45.00
	Dialogue déferent des juges et protection des droits de l'homme	Ioana Pelin Raducu	9782804473112	Larcier	1re édition	2014		1	99,00 €
	Les droits de l'enfant	Françoise Dekeuwer-Defossez	978-2-13-081247-0	P.U.F.	10e édition	09/2018		1	9,00 €
Total Books									12
Total Price									€ 195.75€
									\$ 200\$
									£ 326.49

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXVII. LAW OF INSURANCE								
	Code essentiel – Droit des assurances	Caroline Manesse, Bernard Dubuisson, Vincent Callewaert	9782807911918	Larcier	1e éd	Février 2019		1	90,00 €
	Commonwealth Caribbean Insurance Law	Lesley Walcott	9781138491885	Routledge	1st Edition	2019	PB	1	£25.49
	Droit des assurances	Bernard Beignier, Sonia Ben Hadj Yahia	978-2-275-04495-8	L.G.D.J	3e édition	Novembre 2018		1	45,00 €
	Assurances - Acteurs, contrat, risques des consommateurs, risques des entreprises	Luc Grynbaum Collectif	978-2-35474-303-1	L'Argus de l'assurance		Edition 2019-2020		1	175,00 €
	Droit des assurances	Yvonne Lambert-Faivre, Laurent Leveneur	9782247160853	Dalloz	14e édition	2017		1	48,00 €
	Professional Indemnity Insurance	Mark Cannon QC and Brendan McGurk	9780198725183	Oxford UP	Second Edition	2016	HB	1	\$330.00

	Insurance Law for the Construction Industry	Robert Hogarth, Alexandra Anderson, and Simon Goldring	9780199662906	Oxford UP	Second Edition	2013	HB	1	\$395.00
	Droit des assurances	Sabine Abravanel-Jolly	9782340016002	Ellipses	2e édition	2017		1	36.00 €
	Insurance Risk and Ruin	David C. M. Dickson,	9781107154605	Cambridge UP	2nd Edition	October 2016	HB	1	£ 49.99
Total Books									9
Total Price									€ 394 €
									\$ 725 \$
									£ 75.48

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price € , \$, £
	XXVIII. JUDICIAL ETHICS								
	L'huissier de justice : normes et valeurs - Ethique, déontologie, discipline et normes professionnelles	Thierry Guinot	978-2-910326-99-9	Editions juridiques techniques		2017	Broché	1	39,00 €
	L'éthique du juge	Epineuse, Denis Salas	978-2-247-05585-2	Daloz		2003		1	55,00 €
	Le juge d'instruction	Renaud Van Ruymbeke	978-2130635116	PUF	6e édition	2016		1	9,00€
	Being a Judge in the Modern World	Jeremy Cooper	9780198796602	Oxford UP		09 May 2017	Paperback	1	\$39.95
	Levinas, Ethics and Law	Matthew Stone	9781474432542	Edinburgh University Press	First Edition	2018	Paperback	1	\$29.95
	Judicial Ethics	Keith Swisher	9781472443366	Routledge	1st Edition	2016	HB	1	£260.00
	Judicial Dialogue and Human Rights	Müller, Amrei	9781316625859	Cambridge UP		December 2018	Paperback	1	£32.99
	Judicial Review in an Age of Moral Pluralism	Den Otter, Ronald C.	9781107404540	Cambridge UP		May 2012	Paperback	1	£ 36.99
	Reputation and Judicial Tactics: A Theory of National and International Courts	Dothan, Shai	9781316621141	Cambridge UP		September 2016	Paperback	1	£22.99
	Déontologie de l'avocat	Raymond Martin	978-2-7110-2480-3	LexisNexis	12e édition	2018		1	25,00 €
Total Books									10
Total Price									€ 196.9 €
									\$ 69.9 \$
									£ 352.7

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXX. ENVIRONMENTAL LAW								
	The 'Ecosystem Approach' in International Environmental Law: Genealogy and Biopolitics	V'ito De Lucia	9781138557260	Routledge	1st Edition	2019	HB	1	£80.75
	Ecological Integrity, Law and Governance	Laura Westra, Klaus Bosselmann	9780815394631	Routledge	1st Edition	2018/	HB	1	£97.75
	Legal Rights for Rivers: Competition, Collaboration and Water Governance	Erin O'Donnell	9781138603257	Routledge	1st Edition	2018	HB	1	£97.75
	The International Law of the Sea	Yoshifumi Tanaka	9781108545907	Cambridge UP	3rd edition	August 2019	PB	1	£ 39.99
	Principles of International Environmental Law	Philippe Sands, Jacqueline Peel	9781108431125	Cambridge UP	4th Edition	2018	PB	1	49.99£
	Santé et environnement - Expertise et régulation des risques	Béatrice Parance	9782271091758	CNRS		2018	Broché	1	23,00 €
	Droit international de l'environnement	Jean-Marc Lavieille, Hubert Delzangles	9782340023918	Ellipses Marketing	4e édition	2018	Broché	1	33,00 €
	Environmental Law	Stuart Bell, Donald McGillivray	9780198748328	Oxford UP	Ninth Edition	2017	PB	1	\$50.00
	Environmental Law: A Very Short Introduction	Elizabeth Fisher	9780198794189	Oxford UP		2018	PB	1	\$11.95
	Allocating the Earth: A Distributinal Framework for Protecting Capabilities in Environmental Law and Policy	Breena Holland	9780199692071	Oxford UP		2014	Hardcover	1	\$88.00
	A quoi sert le droit de l'environnement?	Delphine Misonne	978-2-8027-61624	Bruylant		02/2019		1	85,00 €
	Vulnérabilités et droits dans l'environnement numérique	Marc Nihoul, Hervé Jacquemin	9782807910522	Larcier	1ere	2018		1	105,00 €
	Les grands arrêts du droit de l'environnement	Philippe Billet, Eric Naim-Gesbert	978-2-247-152902	Dalloz	1re édition	2017		1	42,00 €
	La contractualisation du droit de l'environnement	Anne Pélissier	978-2-247-168910	Dalloz		2017		1	75,00 €
	Droit de l'environnement	Pascal Planchet	978-2-247-139736	Dalloz	1re édition	2015		1	18,50 €
Total Books									15
Total Price									€ 381.5€
									\$ 149.95\$
									£ 366.23

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXXII. ENERGY LAW								
	Nouvelles tendances en droit de l'énergie: Sécurité et flexibilité	Pascal Boucquey	978-2-8072-0390-7	Anthemis	1 ^{re} édition	11/2018		1	80,00 €
	Energie solaire: Aspects juridiques	David Bailleul	978-2915797930	Université de Savoie		12/2010	Broché	1	38,55 €
	Petroleum Contracts and International Law	Rudolf Dolzer	978-0-19-871597-9	Oxford University Press		11/2018		1	117,11 €
	Droit de l'énergie 2014/2015	Pierre Sablière	9782247130481	Dalloz	1 ^e édition	11/2013		1	128€
	Droit nucléaire: Nucléaire et transition énergétique	Jean-Marie Pontier, Emmanuel Roux	978-2-7314-1045-7	Presses Universitaires d'Aix-Marseille		09/2016		1	13,00 €
	L'accès aux énergies fossiles en droit international économique	Thierry Lauriol Etienne Marque	978-2-7314-1105-8			09/2018		1	38,00 €
	Les sources du droit des hydrocarbures en Afrique	Emmanuel Jeuland Stéphane Essaga	978-2-343-16218-8	L'Harmattan		12/2018		1	39,00 €
	Droit du nucléaire	Jean-Marie Rainaud J.-L. Pissaloux, A. Rainaud	978-2-8027-6247-8	Bruylant		10/2019		1	25,00 €
	Interlaw Book: On Nuclear Energy and Nuclear Wastes - Worldwide Review	Guy Block	978-2-8027-5661-3	Bruylant		08/2018		1	125,00 €
	Offshore Energy and Marine Spatial Planning	Katherine L. Yates, Corey J. A. Bradshaw	9781138954533	Routledge	1 st Edition	2018	Hardback	1	£100.00
	International Energy Law	Rex J. Zedalis	9781138264014	Routledge	1 st Edition	11/2016	Paperback	1	£41.99
	In Search of Good Energy Policy	Ozawa, Marc Chaplin, Jonathan Pollitt, Michael	9781108455466	Cambridge University Press		May 2019	Paperback	1	£ 25.99
Total Books									12
Total Price									€ 673.55€
									\$ 0
									£ 227.97

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXXIV. SPORT LAW								
	Sports Law	Mark James	9781137559258	Palgrave	3rd Ed.	2017		1	€38.99
	Droit du sport	Frédéric Buy, Jean-Michel Marmayou, Didier Poracchia, Fabrice Rizzo	978-2-275-04925-0	LGDJ	5e édition	2018	Broché	1	46,00 €
	Les enjeux juridiques de l'e-sport	Gaylor Rabu, Morgane Reverchon-Billot Fabrice Rizzo	978-2-7314-1070-9	PU Aix-Marseille		2017	Broché	1	55,00 €
	Le droit du sport	Jean-Pierre Karaquillo	978-2-247-17814-8	Dalloz	4e ed.	2019	Broché	1	12,90 €
	Le droit des baignades	Christian Belhache	978-2-7013-1973-5	Berger-Levrault	7e ed.	2018	Broché	1	69,00 €
	Le sport à l'épreuve de l'assurance	Olivier Georges	978-2-247-17681-6	Juris éditions		2018		1	25,00 €
	Droit, sport et médias	Alma Signorile	978-2-37032-185-5	Institut Universitaire Varenne	1re édition	2018		1	45,00 €
	Women's Sports	Jaime Schultz	9780190657703	Oxford UP		September 2018	Paperback	1	\$16.95
	The Ethics of Sport	Arthur L. Caplan and Brendan Parent	9780190210984	Oxford UP		October 2016	Hardcover	1	\$115.00
	The Ethics of Sport	Robert L. Simon	9780190270193	Oxford UP		August 2016	Paperback	1	\$16.95
	Sports Medicine for the Emergency Physician: A Practical Handbook	Anna L. Waterbrook	9781107449886	Cambridge University Press		July 2016	Paperback	1	£57.99
	Commonwealth Caribbean Sports Law	Jason Haynes, J. Tyrone Marcus	9780815356851	Routledge	1st Edition	December 2018	Paperback	1	£29.99
Total Books									12
Total Price									€ 291.89€
									\$ 226.95\$
									£ 87.98

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXXV. MEDIA LAW								
	Le droit des médias	Emmanuel Derieux	97822247188772	Dalloz	6e Ed.	03/19		1	12,90€
	Droit des médias et de la communication: Presse, audiovisuel et Internet	Alain Strowel, François Jongen	9782804461171	Larcier	1re édition	2017		1	93,00 €
	Information Technology Law	Ian Lloyd	9780198787556	Oxford UP	8th Ed.	01 June 2017	Paperback	1	\$50.00
	Intellectual Privacy: Rethinking Civil Liberties in the Digital Age	Neil Richards	9780190623388	Oxford UP		01 June 2017	Paperback	1	\$19.95
	Journalism Ethics and Law: Stories of Media Practice	Janine Little	9780195522259	Oxford UP		02 January 2014	Paperback	1	\$89.95
	Law and New Media: West of Everything	Christian Delage, Peter Goodrich, and Marco Wan	9781474445825	Oxford UP	First Edition	01 June 2019	Hardcover	1	\$130.00
	McNae's Essential Law for Journalists	Mike Dodd and Mark Hama	9780198809579	Oxford UP	24th ed.	01 August 2018	Paperback	1	\$34.95
	The Free Speech Century	Geoffrey R. Stone and Lee C. Bollinger	9780190841379	Oxford UP		04 December 2018	Hardcover	1	\$99.00
	Media Law and Ethics in the 21st Century	J. Lewis, P. Crick	9780230301870	Palgrave		30 May 2014	Hardcover	1	€89.99
	Media Freedom as a Fundamental Right	Oster, Jan	9781107098954	Cambridge UP		May 2015	Hardback	1	£85.99
	Social Media and Electronic Commerce Law	Alan Davidson	9781107500532	Cambridge UP	2nd Edition	February 2016	Paperback	1	£84.99
	Mediating Human Rights: Media, Culture and Human Rights Law	Lieve Gies	9781138644847	Routledge		Dec. 2015	Paperback	1	£41.99
	The Press Clause and Digital Technology's Fourth Wave : Media Law and the Symbiotic Web	Jared Schroeder	9781138281172	Routledge	1st Edition	February 2017	Hardback	1	£110.00
Total Books									13
Total Price									€ 195.89€
									\$ 423.85\$
									£ 322.97

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXXVI. IT & COMMUNICATIONS LAW								
	Digital Justice: Technology and the Internet of Disputes	Ethan Katsh and Orna Rabinovich-Einy	9780190464585	Oxford University Press		06 April 2017	Hardcover	1	\$90.00
	Data Protection: A Practical Guide to UK and EU Law	Peter Carey	9780198815419	Oxford University Press	Fifth Edition	01 May 2018	Paperback	1	\$125.00
	The Internet and the Law	Kevin Rogers	9780230235670	Palgrave		2011	Paperback	1	€42.99
	Digital Business Models: Concepts, Models, and the Alphabet Case Study		9783030130046	Palgrave		01 June 2019	Hardcover	1	€89.99
	The International Dimensions of Cyberspace Law	Bruno De Padirac	9781138743175	Routledge	1st Edition	Dec. 2017	Hardback	1	£94.99
	Law and Society Approaches to Cyberspace	Paul Schiff Berman	9780815390176	Routledge	1st Edition	Nov. 2017	Hardback	1	£110.00
	Mobile Wireless Communications	Mischa Schwartz,	9781107412712	Cambridge University Press		2013	Paperback	1	€44.99
	Creative (Climate) Communications: Productive Pathways for Science, Policy and Society	Boykoff, Maxwell	9781316646823	Cambridge University Press		September 2019	Paperback	1	£22.99
	Cycle de formations en communication non violente	Jean Yves Lagasse de Lochet, Patrick Kiles	9781101011508	Larcier		September 2019		1	290,00 €
Total Books									9
Total Price									
									€
									\$
									£
									467.97€
									215\$
									£227.27

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXXXVIII. DICTIONARIES								
	Dictionnaire des expressions juridiques	Henri Roland	9782711029396	Lexisnexis	2e Ed.	2018		1	25.00 €
	Dictionnaire du vocabulaire juridique	Rémy Cabrillac	9782711029402	Dalloz		Juin 2018		1	15.00 €
	Lexique des termes juridiques	Serge Guinchard	9782247178490	Dalloz		2018		1	19.50 €
	Vocabulaire juridique	Gérard Cornu	9782130799108	PUF	12e édition	2018		1	26.00 €
	Dictionnaire encyclopédique de théorie et de sociologie du droit	André-Jean Arnaud, Collectif	9782275056012	LGDJ		2018		1	48.00 €
	A Dictionary of Oil & Gas Industry Terms	Peter Roberts	9780198833895	Oxford UP		February 2019	PB	1	\$34.95
	A Dictionary of Law	Jonathan Law	9780198802525	Oxford UP	Ninth Edition	August 2018	PB	1	\$18.95
	Black's law dictionary	Collectif, M. Garner	978-0314613004	Thomson West	10 Edition	2014	PB	1	\$71.80
	The Language of Law and Economics: A Dictionary	Francesco Parisi,	9780521697712	Cambridge UP		2013	PB	1	£ 29.99
	Dictionnaire de droit penal general et procedure penale	Beziz Ayache	9782340013360	Ellipses Marketing	6e edition	2016		1	32.00 €
Total Books									10
Total Price									€ 165.5 €
									\$ 125.7 \$
									£ 29.99

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXXIX. GENOCIDE & GACACA COURTS								
	Genocide Never Sleeps:Living Law at the International Criminal Tribunal for Rwanda	Nigel Eltringham	9781108485593	Cambridge UP		October 2019	Hardback	1	£ 85.00
	North American Genocides: Indigenous Nations, Settler Colonialism, and International Law	Whitt, Laurelyn Clarke, Alan W	9781108425506	Cambridge UP		July 2019	Hardback	1	£ 85.00
	Rwanda's Gacaca Courts: Between Retribution and Reparation	Paul Christoph Bornkamm	9780199694471	Cambridge UP		2012	Hardcover	1	\$ 140.00
	Rwanda After Genocide:Gender, Identity and Post-Traumatic Growth	Caroline Williamson Sinalo	9781108426138	Cambridge UP		2018	Hardback	1	£ 75.00
	Political Governance in Post-Genocide Rwanda	Filip Reyntjien	9781107678798	Cambridge UP		2015	Paperback	1	£ 19.99
	Memory and Justice in Post-Genocide Rwanda	Timothy Longman	9781107678095	Cambridge UP		2017	Paperback	1	£ 23.99
	Investing in Authoritarian Rule: Punishment and Patronage in Rwanda's Gacaca Courts for Genocide Crimes	Anuradha Chakravarty	-	Cambridge UP		2015	Relié	1	200,04€
	Genocidal Gender and Sexual Violence: The legacy of the ICTR, Rwanda's ordinary courts and gacaca courts	Usta Kaïtesi		Intersentia		2014	Broché	1	183,59€
	Les tribunaux populaire Gacaca au Rwanda,une justice compromise	Ruyenzi Schadrack	978-3841674043	Univ Européenne		2016	Broché	1	64,89€
	Pouvoir et genocide: Dans l'oeuvre du Tribunal pénal international pour le Rwanda	Rafaëlle Maison	978-2-247-15963-5	Dalloz		2017		1	25,00 €
	Un génocide au tribunal: Le Rwanda et la justice internationale	Ornella Rovetta	978-2-7011-9759-3	Belin		03/2019		1	25,00 €
	L'infraction-obstacle en droit international penal: Innovation ou révélation?	Mojtaba Hosseini Nassab	978-2-343-16952-1	L'Harmattan		02/2019		1	33,00 €
Total Books								12	
Total Price								€	531.52€
								\$	140\$
								£	£288.98

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXXX. REFUGEE LAW								
	Children's Rights and Refugee Law: Conceptualising Children within the Refugee Convention	Samantha Arnold	9780367280819	Routledge	1st Edition	03/2019	Paperback	1	£29.59
	Conflict Displacement and Legal Protection: Understanding Asylum, Human Rights and Refugee Law	Charlotte Lülf	9781138326835	Routledge	1st Edition	2/2019	Hardback	1	£92.00
	Refugee Law and Durability of Protection: Temporary Residence and Cessation of Status	Maria O'Sullivan	9781138303461	Routledge	1st Edition	5/2019	Hardback	1	£92.00
	UNHCR and International Refugee Law From Treaties to Innovation	Corinne Lewis	9781138016873	Routledge	1st Edition	2014	Paperback	1	£23.99
	Étrangers. Quels droits?	Gisti	9782247151110	Dalloz	1e Ed.	01/2017		1	4,00 €
	Le droit des étrangers	Xavier Vandendriessche	978-2-247-16990-0	Dalloz	6e édition	06/2019		1	12,90 €
	The Regional Law of Refugee Protection in Africa	Marina Sharpe	9780198826224	Oxford UP		2018	Hardcover	1	\$90.00
	The Health of Refugees: Public Health Perspectives from Crisis to Settlement	Pascale Allotey and Daniel Reidpath	9780198814733	Oxford UP	Second Edition	03/2019	Paperback	1	\$45.95
	What is a Refugee?	William Maley	9780190652388	Oxford UP		2016	Paperback	1	\$21.95
	International Refugee Law and the Protection of Stateless Persons	Michelle Foster and Hélène Lambert	9780198796015	Oxford UP		06/2019	Hardcover	1	\$99.00
	The Refugee in International Law	Guy Goodwin-Gill and Jane McAdam	9780198808572	Oxford UP	Fourth Edition	05/2020	Paperback	1	\$65.00
	Housing and Property Restitution Rights of Refugees and Displaced Persons: Laws, cases, and Materials	Scott Leckie	9781107682566	Cambridge UP		2014	Paperback	1	£ 46.99
Total Books									12
Total Price									€ 16.9€
									\$ 321.9\$
									£ 284.57

[illegible]

No.	Title	Author	ISBN	Publishing House / Editor	Edition	Year of Publication	Binding	Qty	Unit Price €, \$, £
	XXXXXII. GENERAL BOOKS								
	International and EU Data Protection Law	Gert Vermeulen, Willem Debeuckelaere	9782807912946	Larcier	1ere	2019		1	130,00 €
	Secret professionnel	Pierre Lambert	9782807909199	Larcier	1ere Ed.	Septembre 2019		1	90,00 €
	Judging Statutes	Robert A. Katzmann	978019026329	Oxford UP		01 April 2016,	PB	2	\$18.95
	Public Law : Text, Cases, and Materials	Andrew Le Sueur, Maurice Sunkin, and Jo Eric Khushf Murkens	9780198820284	Oxford UP	Fourth Edition	22 October 2019	PB	1	\$55.00
	Legitimacy and Trust in Criminal Law, Policy and Justice: Norms, Procedures, Outcomes	Nina Peršak	9781138270596	Routledge	1st Edition	2016	Hardback:	1	£35.69
	Socialisation juridique et conscience du droit	Collectif	2-7384-6656-7	L'Harmattan		1998	Broché	1	23, 9 €
	L'intérêt de l'enfant: Genèse et usages d'une notion équivoque en protection de l'enfance	Gueguang Ghomo	978-2-343-14112-1	L'Harmattan		2017	Broché	1	23 €
	Techniques de critique d'une décision "définitive "	Tennessee Caen	978-2-343-14335-4	L'Harmattan		2018	Broché	1	18,5 €
	Le droit public	André Legrand, Céline Wiener	978-2110103604	La Documentation Française		2017	Broché	1	19.00€
Total Books								10	
Total Price								€	304.4€
								\$	73.95\$
General Total								£	£35.69
								750	

RWANDAN JUDICIARY: SUMMARY OF THE NEW LAW BOOKS LIST FOR YEARS 2019 - 2020

BOOKS/DOMAIN			QUANTITIES / Currency				TOTAL PRICE/ Currency		
No	Domain	Total	€	\$	£		€	\$	£
1	CRIMINAL LAW	73	36	26	11		1777.49	2487.82	643.23
2	TRANSNATIONAL CRIMES	10	3	2	5		184.1	60	222.06
3	MEDICAL LAW	20	4	6	10		169.4	704.7	311.9
4	INTERNATIONAL LAW	24	14	6	4		617.3	1080	275.48
5	CRIMINAL PROCEDURE	32	20	4	8		1233.9	489.88	666.48
6	CIVIL PROCEDURE	50	46	2	2		2537.37	334.94	159.78
7	LAW OF FAMILY	30	18	2	10		1195	90	804.88
8	LAW OF SUCCESSION	16	16	0	0		1250.8	0	0
9	LAW OF PROPERTY	20	13	3	4		1242.5	334	355.29
10	INTELLECTUAL PROPERTY LAW	12	3	2	7		76.5	195	494.42
11	LAW OF CONTRACT	34	18	10	6		676	2040	267.94
12	LABOR LAW	34	26	3	5		1094.95	214.9	106.96
13	LAW OF SECURITIES	24	14	0	10		868.5	0	914.34
14	ADMINISTRATIVE LAW & CONSTITUTIONAL LAW	30	19	6	5		1019.8	351.9	403.96
15	BANKING LAW	30	11	4	15		517	700	1378.67
16	BUSINESS LAW & COMPANY LAW	50	33	12	5		1353.9	1222.5	462
17	COMMERCIAL LAW	20	10	6	4		568	1170	346.24
18	TAX LAW	20	10	2	8		493	280	461.44
19	E-COMMERCE LAW/ E-BUSINESS LAW	20	9	4	7		489.4	470	346.44
20	LAW OF PUBLIC MARKET	16	12	1	3		649.3	320	161.98
21	HUMAN RIGHTS LAW	12	5	2	5		192.75	200	326.49
22	LAW OF INSURANCE	9	5	2	2		394	725	75.48
23	JUDICIAL ETHICS	10	4	2	4		128	69.9	352.97
24	GENDER LAW	12	4	4	4		126.4	329.9	294.98
BOOKS/DOMAIN			QUANTITIES / Currency				TOTAL PRICE/ Currency		
No	Domain	Total	€	\$	£		€	\$	£
25	ENVIRONMENTAL LAW	15	7	3	5		381.5	149.95	366.23
26	TOURISM LAW	10	5	3	2		252.5	124.95	137.99
27	ENERGY LAW	12	9	0	3		603.66	0	147.98

28	TRANSPORT LAW	12	6	1	5	174	49.95	408.97
29	SPORT LAW	12	7	3	2	291.89	226.95	87.98
30	MEDIA LAW	13	3	6	4	195.89	423.85	322.97
31	IT & COMMUNICATIONS LAW	9	4	2	3	467.97	215	227.98
32	COMPARATIVE LAW	12	9	1	2	317.9	49.95	64.98
33	DICTIONARIES	10	6	3	1	165.5	125.7	29.99
34	GENOCIDE & GACACA COURTS	12	6	1	5	531.52	140	288.98
35	REFUGEES LAW	12	2	5	5	16.9	321.9	284.57
36	ENCYCLOPÉDIE	3	3	0	0	14407.33	0	0
37	GENERAL BOOKS	10	6	3	1	304.4	73.95	35.69
	GENERAL TOTAL	750	426	142	182	36966.32	15772.59	12237.72
BNR exchange rate today (on May 15th 2019)								
						1018.5404	903.51	1174.03
						37,651,690	14,250,693	14,367,450
Total (Frws)		66,269,833Frws						

102g
102g

Activity Appraisal Document ODA

€ 1.000.000 or more

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I REQUESTED DECISION CONCERNS

Application number	4000002774
Short name application	Support to Judiciary and GFTU
Long name application	Capacity Building of the Judiciary & Prosecution for extradited suspects of Genocide, Phase II
Description application	The project is a follow up on a previous project with both the Judiciary and the Prosecution, to improve all round quality of judgement and sentencing, as well as specifically improving prosecution of genocide suspects.
Budget holder	KIG
Date of receipt of application	7 June 2019
<u>Business Partner</u>	The Supreme Court
Number business partner	10 2 g
Implementing organisation(s)	Supreme Court and the National Public Prosecution Authority
<u>Legal relationship</u>	Arrangement
<u>Commitment</u> in foreign currency (if applicable)	EUR 5.429.857 (RWF 5.540.669.967)
Corporate rate	N/A
<u>Commitment</u> in euros	EUR 5.429.857
Funds centre	10 2 g rechtsorde
Activity start date	1 July 2019
Activity end date	31 December 2022
Contract start date	1 July 2019
Contract end date	30 June 2022
Has an evaluation been planned?	No
<u>Aid modality</u>	Other aid
<u>Donor role</u>	Single donor
<u>Technical assistance</u>	N.a. Not applicable

<u>Beneficiary's country/region</u>	Rwanda		
Countries within the region (if applicable)	-		
Location within the country (be as specific as possible)	Province	Name location(s)	All provinces.
<u>CRS Code</u>	15130 Legal and judicial development		
<u>Policy marker weight is 'principal'</u> (no minimum or maximum amount)	InsOntw		
<u>Policy marker weight is 'significant'</u> (no minimum or maximum amount)	PubSct		
<u>Special pledges made by the Minister or State Secretary</u> / and/ or special marks regarding sensitive information	n.a.		

II. ACTIVITY APPRAISAL

2.1 Contribution made by the activity to BZ policy objectives (policy relevance)

2.1.1 Description policy relevance

The Netherlands has a longstanding relationship with the Justice sector in Rwanda and the Judiciary in particular. During the genocide, the Judiciary of Rwanda as well as other organs of State lost human resources, infrastructure and materials. From 1998, Rwanda initiated the process of reconstruction and reform of State organs and public institutions. The Judiciary was part of this process. The first reform of the Judiciary was funded by the Kingdom of the Netherlands. It proposed a new structure of courts in Rwanda. Laws were revised to accommodate the new structure. This reform was integrated in the 2003 Constitution that was revised in 2015.


To support this reform in the Judiciary, the first project called " *Projet d'Appui aux Cours et Tribunaux, PACT1*" financed by the Kingdom of Netherlands, helped the Judiciary to have adequate infrastructure and 4 new court buildings. The support received through PACT 1 also funded the continuous training of new judges and registrars to make them conversant with new laws. It further provided basic court equipment and IT infrastructure. All higher courts were equipped with computers and printers while lower courts (Tribunaux de District et Ville) received one computer and one printer for each court. This project supported the elaboration of the first Judiciary Strategic Plan 2005-2007 and provided the transport equipment (13 vehicles) for all new High Court Chambers, Inspectorate of Courts and Intermediate courts.

At the completion of PACT 1, the Judiciary had to tackle the remaining challenges mainly related to IT infrastructure, access to justice and administration of justice and strengthening independence of the Judiciary. To address these challenges, the Kingdom of the Netherlands provided an additional support which resulted in PACT 2 "Support project to the Rule of Law" that started in 2007 and ended in 2011. In 2012 new challenges emerged notably the trial of genocide cases transferred to Rwanda by ICTR and foreign countries.

In order to handle these challenges, a third Project called "Capacity Building of Judiciary and Prosecution for Extradited Suspects of the Genocide" funded by the Kingdom of the Netherlands was initiated and aimed at strengthening national capacities of the Rwandan judiciary and prosecution to deal with the trials of extradited suspects of the genocide in a manner that fully complies with all international and UN standards for fair trial.

In 2018 the decision was made to phase out bilateral development cooperation in Rwanda. This meant that any new project would be also the last. Where the previous project still had a strong infrastructural component, the current project will focus more strongly on building capacity and improving quality and consolidating what has been achieved in the past three projects as planned in the MACS. As the Netherlands transitions out of development cooperation in Rwanda, ensuring continuation of past results is important, especially regarding the relations with government institutions. Results so far are expected to be sustainable, as Dutch interventions have for the most part been embedded in Rwandan institutions.

2.1.2 Appraisal

No.	Criteria 2.1 Policy relevance	Indicators (score 0, 1, 2)	Score	EXPLANATION/ REFERENCES
2.1.1	The proposed intervention ties in with the operational objectives in the Explanatory Memorandum and the related policy memorandum (policy theory	 The proposed intervention ties in with both the main objective and the secondary objectives .	2	

	and intervention logic).			
2.1.2	The proposed intervention ties in with the ODA priorities	<input type="checkbox"/> <p>The proposed intervention ties in with more than one of the result areas of the BH&OS priorities.</p>	2	
2.1.3	The proposed intervention ties in with the annual plan and the result chain of the MIB/MASP	<input type="checkbox"/> <p>The intervention is specifically mentioned in the result chain of the MIB/MASP.</p>	2	
2.1.4	The relevance of the proposed intervention to the crosscutting themes of women's rights and gender equality / climate / PSD / coherence and strengthening of civil society organisations	<input type="checkbox"/> <p>The proposed intervention is relevant to more than one of the crosscutting themes.</p>	2	
Total score (maximum 8 out of 8 points)			8	

2.2 Problem analysis and lessons learned

2.2.1 Description

10.2 a

[REDACTED]

[REDACTED]

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[REDACTED]

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2.2.2 Appraisal

No.	Criteria 2.2	Indicators (score 0,1,2)	Score	EXPLANATION/ REFERENCES
	Contextual analysis			
2.2.1	The proposal is based on a careful and thorough contextual analysis, from which a logical problem definition and objective are generated.	<input type="checkbox"/> <p>The proposal is based on a careful and thorough analysis and results in a logical problem definition and objective.</p>	2	
2.2.2	Based on the problem formulated, the proposal explains in a logi-	<input type="checkbox"/>	0	

	cal manner why the intervention is aimed at the specified geographical location.	Not applicable.		
2.2.3	The proposal justifies the choice of target group .	<input type="checkbox"/> The proposal clearly justifies the choice of target group.	2	
2.2.4	The proposal sets out which relevant actors were involved in formulating the proposal and what influence they had on the content of the proposal.	<input type="checkbox"/> Not applicable.	0	
2.2.5	A stakeholder analysis (incl. women and youth) has been carried out and the results incorporated in the proposal.	<input type="checkbox"/> Not applicable.	0	
2.2.6	The proposal describes how the results of evaluations and/or studies feed into formulation of the proposal.	<input type="checkbox"/> The proposal refers to results from evaluations and/or studies but does not specify how these contributed to formulation of the proposal.	1	
Total score (maximum ⁶ out of 12 points)			5	

2.3 Objectives (outcomes), results (outputs), activities and resources, based on the SMART principle

2.3.1 Description

See the logical framework for objectives, results and activities (p.43 of the proposal)

Sustainability

This project is a consolidation of what Judiciary has already achieved, mainly by strengthening in-house capacities of judges. The training will focus on judges who will train other in subsequent years. At the end of the project, it is expected that the achievement gained will help the Judiciary to control the level of case backlog toward to target of 10% by the end of 2024. The synergy of efforts gained from this project outcome together with measures taken by Judiciary such as the court restructuring resulted in creation of Court of Appeal to ease the load of cases in Supreme Court and increase the number of judges and registrars in Primary courts is leverage for case backlog projected downward trend.

With regard to additional staff recruited under the project, their contribution will be to support the efforts of permanent staff during project lifetime. As the most of current challenges including case backlog are expected to decrease over the project lifetime, at the end of the project, the permanent staff will be able to manage the remaining workload. Where the workload requires keeping the project staff in position at the end of the project, the Government of Rwanda will include the staff in Judiciary structure and cater for cost involved. The technology and equipment acquired will be maintained from Judiciary recurrent/operational budget.



2.3.2 Appraisal

No.	Criteria 2.3 Outcomes, outputs, activities and resources based on the SMART principle	Explanation of score (1 point per indicator)	Score	
2.3.1	The objectives at outcome level are clearly formulated, fall within the proposal's span of influence and are realistic. The outcomes follow logically from the problem formulated.	<input checked="" type="checkbox"/> The outcomes are specifically formulated. <input checked="" type="checkbox"/> The objectives follow logically from the problem formulated. <input checked="" type="checkbox"/> The objectives fall within the proposal's span of influence and are realistic (taking account of its duration and local circumstances). <input checked="" type="checkbox"/> The objectives are acceptable to the target group and other stakeholders. <input checked="" type="checkbox"/> The objectives formulated are realistic bearing in mind the scope of the activities and the capacity of the (local) organisation(s).	5	
EXPLANATION/REFERENCES Reference to men/women is made.				
2.3.2	Progress in achieving the outcomes can be determined objectively on the basis of measurable performance indicators.	<input checked="" type="checkbox"/> Relevant performance indicators have been formulated for each outcome.	2	

		<p><input checked="" type="checkbox"/> A baseline measurement and a measurable target (quantitative and/or qualitative) have been formulated for each performance indicator.</p> <p><input type="checkbox"/> The verification method (the means by which data is collected and the sources of that data) is realistic and feasible.</p>		
EXPLANATION/REFERENCES				
<p>Additional appreciation gender indicator 1:</p> <p>N.a. as all the judges are part of this project and all benefit.</p>				
2.3.3	<p>The outputs formulated are concrete and fall within the proposal's span of control. The outputs follow logically from the outcomes formulated.</p>	<p><input checked="" type="checkbox"/> The project proposal is divided into clear phases, each having concretely formulated outputs.</p> <p><input checked="" type="checkbox"/> The outputs are specific.</p> <p><input type="checkbox"/> There is a clear link between the outputs and the out-comes, i.e. the outputs can be expected to contribute to achievement of the outcomes.</p> <p><input checked="" type="checkbox"/> The outputs are acceptable to the target group and other stakeholders.</p> <p><input checked="" type="checkbox"/> The outputs formulated are realistic bearing in mind the scope of the activities and the capacity of the (local) organisation(s) .</p>	5	
EXPLANATION/REFERENCES				
2.3.4	<p>Progress in achieving the outputs can be determined objectively on the basis of measurable performance indicators.</p>	<p><input checked="" type="checkbox"/> Relevant performance indicators have been formulated for each output.</p> <p><input checked="" type="checkbox"/> A baseline and a measurable target (quantitative and/or qualitative) have been formulated for each performance indicator.</p>	3	

		<input checked="" type="checkbox"/> The verification method (the means by which data is collected and the sources of that data) is realistic and feasible.		
EXPLANATION/REFERENCES				
<p>Additional appreciation gender indicator 1 and 2:</p> <ul style="list-style-type: none"> • Number of judges specialized law branches at diploma level. Baseline: 56 judges trained (24 women and 32 Men). Target: 176 (74 women and 102 men). • Number of training organized and number of participants. Baseline: none. Target: 315 judges and 315 registrars trained on new aspect of law. (100% women & 100% men) • 54 judges trained on emerging issues (23 women and 31 men). • Number of study tours done: Baseline: none Target: 3 study tours for 29 judges and registrars (12 women and 17 men). 				
2.3.5	There is a logical link between the proposed activities and the outputs formulated.	<input checked="" type="checkbox"/> The proposal sets out the nature of the activities and explains how the activities formulated will contribute to achieving the outputs.	1	
EXPLANATION/REFERENCES				
2.3.6	There is a logical link between the activities and the project budget (efficiency).	<input checked="" type="checkbox"/> The budget is supported by figures on price and quantity (p x q). <input checked="" type="checkbox"/> The budget is broken down by output and/or outcome.	2	
EXPLANATION/REFERENCES				
The budget has been thoroughly checked multiple times and the Judiciary received 1-1 assistance in the formulation of the budget.				
2.3.7	When the activity ends, its envisaged outputs will have a lasting effect for the ultimate target group.	<input checked="" type="checkbox"/> The proposal contains a clear vision (with objectives) as to how the activities will be continued when the intervention comes to an end. <input type="checkbox"/> To achieve these objectives, specific measures will be taken during implementation of the activities to ensure that the target group will help continue the activities.	1	

		<input type="checkbox"/> The proposal contains suitable criteria against which progress in continuing the activities can be		
		<input type="checkbox"/> The proposal includes a transition plan or exit strategy, identifying the various actors.		
EXPLANATION/REFERENCES				
2.3.8	At the end of the activity, the envisaged outputs will have a lasting effect on the local partners.	<input checked="" type="checkbox"/> The proposal contains a clear vision (with objectives) as to how the quality of the activities and/or financial independence of the local partner will be enhanced. <input checked="" type="checkbox"/> To achieve these objectives, specific measures will be taken during implementation of the activity. <input type="checkbox"/> The proposal devotes attention to the capacity of the local partner to generate income from various sources <input type="checkbox"/> The proposal sets out suitable criteria against which progress in regard to institutional sustainability can be measured.	2	
EXPLANATION/REFERENCES				
Total score (maximum score 27 points)			2	

2.4 Cooperation, harmonisation and added value

The activity does not involve cooperation with other Dutch organisations or other donors. For training components the institution will make use of ILPD training school for many of the training programs as well as other international training agencies. This project is single donor financed.

The complementarity with other donors is visible: other projects of the Embassy of the Kingdom of the Netherlands have targeted other areas for qualitative improvement for the Judiciary. F

In addition, 10.2 a will support the Judiciary to:

- train IECMS users, for which the judges can use the laptops which are provided in this project.
- Support the implementation of a court performance management module, which will complement the visibility of the qualitative improvement of individual judges.
- Implement a Law reporting module in IECMS which will be linked to the law reports and precedence system, which is favourable for this project as many new law reports are expected to be produced.
- Provide specialized training in economic and financial crimes and cybercrimes, which is different than the training that we are providing.

2.5 Channel and aid modality (including alignment)

As the Judiciary is part of the government, the most logical option is to work with the government if you want to improve the work of the Judiciary. Instead of providing budget support as we used to do until 2018, this project support allows us to better target the problems we wish to address as well as better monitor the use of funds and achieved results.

The Judiciary will avail the judges and registrars to be trained and the transportation of trainees to the area of training. In collaboration with ILPD training rooms will be provided. Some training facilities such as trainee computers where needed will be provided. The Judiciary will also provide offices and equipment for staff working in project management.

V. IMPLEMENTATION

5.1 Budget

5.1.1 Breakdown of costs

Outcome/direct costs	Year 1	Year 2	Year 3	Year 4	Total
Outcome 1: Improved legal knowledge and skills for judges	416.196.544	728.039.764	336.052.800	0	1.480.289.108
Outcome 2: Reduction of case backlogs	432.327.350	601.199.100	491.517.100	243.189.750	1.768.233.300
Outcome 3: Adequate and easily accessible legal information produced and published	70.829.825	195.224.075	106.808.825	44.979.000	417.841.725
Outcome 4: Improved practical skills in investigation and prosecution of international crimes	514.521.988	293.382.107	256.343.396	125.068.348	1.189.315.839

Overheads 7.5%	119.000.678	164.258.378	117.224.159	41.722.782	442.205.997
Contingency 5%	71.693.785	90.892.252	59.536.106	20.661.855	242.783.998
Total	1.624.570.170	2.072.995.676	1.367.482.386	475.621.735	5.540.669.967

5.1.2 Financing

Total budget		5.540.669.967
Implementing organisation's and partners' own contribution	0	
Firm commitments by other donors (itemise by donor)	0	
Dutch contribution	5.540.669.967	
Still to be financed		0
Soft commitments by other donors		0
Uncovered balance		0

5.1.3 Other contributions

Judiciary will avail the judges and registrars to be trained and facilitate the transportation of trainees to the area of training. In collaboration with ILPD training rooms will be provided. Training facilities such as trainee computers where needed will be provided. The Judiciary will also provide offices and equipment for the staff working in project management.

5.1.4 Budgetary risks

N.a.

5.1.5 Statement on the budget presented

The budget presented does satisfy the following requirements:

Budget is arithmetically correct	YES
<u>Overheads</u> are proportional to the outputs to be delivered NB: What is included? What is recharged? Are costs entered twice (e.g. as indirect costs and in the AKV)?	YES
Are the other amounts/rates in the budget acceptable in relation to the activity?	YES
Is the budget suitable as a management tool (linking of outputs – budget)	YES
Amended budget is condition for implementation	NO

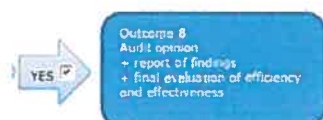
The arrangement will include that the contribution to all flights under this project are according to economy class tariffs. In addition, Terms of Reference of the different study trips will have be approved by the Embassy before the funds on these budget lines can be used.

5.3 Monitoring

5.3.1 Narrative and financial reports

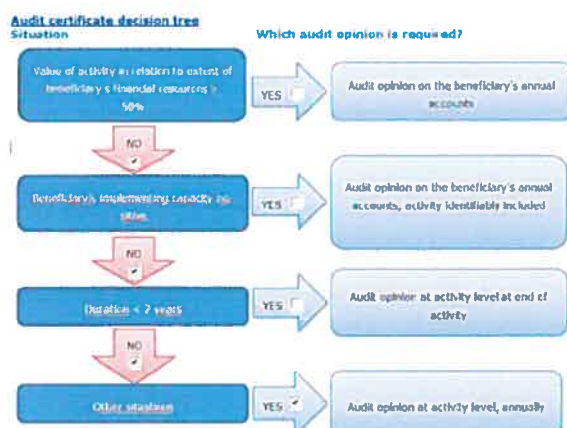
Outcome of completing the performance assessment decision tree is outcome 8, an audit report + report of findings +final evaluation. The organisational capacity is regarded as adequate, the risks

at activity level considered low. As the value of the contribution is > EUR 5 million, an audit report is needed.



5.3.2 Audit opinion

An annual audit of the activity is required due to the size of the project. Special attention will be paid to the procurement of items in this project. The contracting party can decide whether the audit will be performed by the Auditor General or an external company.



5.3.3 IATI - International Aid transparency Initiative

Questions	Explanatory notes
1. The contract partner will provide a narrative progress report on the activity using an IATI data set based on the BZ publication guidelines on the IATI standard.	No
2. Explain why reporting by the contract partner is not in accordance with the BZ publication guidelines on the IATI standard.	Explanatory notes: we cannot oblige the Government of Rwanda to report in IATI.
3. Within what timeframe will the contract partner be able to report in accordance with the BZ publication guidelines on the IATI standard?	Explanatory notes: N/A
4. What additional arrangements have been made to ensure that the organisation will achieve IATI-compliant reporting within the given timeframe?	Explanatory notes: N/A

5.3.4 Annual plans and other reports

5.3.5 Monitoring calendar

Set out the reporting requirements in the table below, to ensure they are accurately incorporated in the decision/agreement.

Type of report	From	To	Due
Annual plan	1 July 2020	30 June 2021	1 May 2020
	1 July 2021	30 June 2022	1 May 2021
Annual narrative, annual financial and annual audit report	1 July 2019	30 June 2020	1 October 2020
	1 July 2020	30 June 2021	1 October 2021
	1 July 2021	30 June 2022	1 October 2022
Final Narrative + financial report	1 July 2019	30 June 2021	1 October 2022

Drafts of ToR's for the following study trips or training must be submitted in softcopy to the policy officer for approval two months before the envisaged start date of the trips, with subject line "Terms of Reference visit <number> + departure and return date" :

1. Study tour to the Netherlands for 9 judges
2. Study tour to Kenya for 13 judges
3. Study tour to Canada for 7 judges
4. Follow-up visit to Kenya for 3 prosecutors
5. Follow-up visit to Zambia for 3 prosecutors
6. Follow-up visit to Uganda for 3 prosecutors
7. Follow-up visit to Malawi for 3 prosecutors
8. Follow-up visit to USA for 3 prosecutors
9. Follow-up visit to France & Belgium for 3 prosecutors
10. Study tour to the Netherlands for 5 prosecutors
11. International Criminal Law skills (7 prosecutors) + refresher training (14 prosecutors)

5.3.6 Evaluations

Officially, because the value of the activity is >5 million EUR, an activity should be planned. However considering the nature of the activities as well as the objectives of the project, an evaluation at the end of the project will not give a clear idea of whether they have been achieved, it is too soon.

In addition, the project aligns very well with the Sector Strategic Plan of the Justice, Reconciliation, Law and
sector. 10.2 a

10.2 a

5.5 Role of mission / role of the ministry in The Hague

5.6 Quality@Entry (Q@E) – for Development Cooperation only

A Q@E review has been carried out. 10.2 e

have provided comments. The organisation has been requested to respond to those questions or comments which the responsible policy officer seemed relevant. Some were not taken into account, as the policy officer had knowledge about why things were done a certain way or because activities were according to agreements with EKN and hence did not have to be changed. The comments and responses of the organisation have been annexed. The responsible policy officer deems the responses of the organisation satisfactory.

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From: 10 2 e
To: 10 2 e; @judiciary.gov.rw; 10 2 e; 10 2 e
10 2 e; @rsc.gov.rw; 10 2 e
Cc: 10 2 e
Subject: Signed arrangements, first payment and bank details
Date: woensdag 19 juni 2019 08:31:48
Attachments: [4000002774 Arrangement Judiciary signed.pdf](#)

Dear all,

Please find attached the scanned signed arrangements. Hardcopies are on their way to MINECOFIN. On our side, we will start processing them. To ensure a smooth start of both projects and to speed up payment I need the following from you:

From Supreme Court:

- An updated supplier form which indicates that you now have a EUR account in addition to your RWF account. Please submit the attached form (you only need to fill line 9 to 35, the rest will be done by the Embassy). Once received we can update our administration and proceed with payment on the basis of the signed agreement.

For RCS:

- A letter in which a first payment is requested of EUR 1.500.000 for the project appended to the letter of 11 June 2019, ref. no. 671/CG/RCS/MC/19. This letter should also include all bank details of the account that the payment should be transferred to.
- In addition, you also need to fill and submit the supplier form. Please submit the attached form (you only need to fill line 9 to 35, the rest will be done by the Embassy). You also need to submit a copy of a bank statement showing that the bank account indeed belongs to RCS. Once received we can update our administration and proceed with payment on the basis of the signed agreement as well as the payment request and bank details.

Met vriendelijke groet, / Kind regards,

10 2 e

**Second Secretary Justice & Good Governance
(Communication & Public Diplomacy)**

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