

## ANNEX 1 PERFORMANCE AGAINST THE JLOS WORK PLAN 2016/17

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
<b>OUTCOME 1: STRENGTHENED LEGAL AND POLICY FRAMEWORK</b>							
<b>Output 1.1: The legal and policy environment underpinning JLOS Service delivery improved</b>							
<b>Indicator 1.1.1 Count studies undertaken</b>							
MIA: 1.1.1.1	Printing of regulations for Prevention of Trafficking in Persons Act 2009	MIA/FA	GOU	20,000,000			No release
MoG: 1.1.1.1	Finalizing of the review of Probation function.	MoGLSD	GOU	32,590,000	32,590,000	32,000,000	Regional consensus meetings held in 3 regions of south central- Masaka, south western- Fort-Portal, and eastern- Mbale. 2nd Draft presented in staff meeting of Department of youth and Children Affairs
MIA 1.1.1.1	Development of Regulations for NGO Act	MIA/NGO	GOU	50,000,000			NGO regulations drafted, consultation meetings on draft regulations held with (donors, NGOs, URSB, NGO Bureau staff, NGO Bureau Board of Directors, Ministry of Internal Affairs) and held validation meeting.
UPS: 1.1.1.1	Development of the Corrections policy	UPS	GOU	60,000,000	45,000,000	20,000,000	The draft Research proposal for conducting a study to assess the Correctional gaps in the three correctional Institutions has been developed pending is data collection which will be handled in Quarter three.
TAT: 1.1.1.1	Review of TAT Act	TAT	GOU	18,000,000	12,000,000		Review on going
ULR: 1.1.1.2	Develop a Criminal Procedure Bench Book	ULRC	EKN	73,900,000	53,500,000	53,000,000	Laptop procured and draft bench book prepared and approved by the Judiciary
LDC: 1.1.1.3	Harmonisation of the Law Council Regulations, Advocates Act and the National Council for Higher Education Act in view of the wider operation of the EA Community	LDC	EKN	33,800,000	29,840,000	29,756,060	Two staff visited Arusha for bench marking. They interfaced with the members of the EAC Legal Education Committee. A validation report is ready for consultation with the stakeholders.
ULR: 1.1.1.3	Amendment of the Arbitration and Conciliation Act, Cap. 4	ULRC	GOU	39,941,000			Inception paper prepared
ULR: 1.1.1.4	Review of the land laws (to address the challenges under mailo land (Succession certificates, Bibanja holders)	ULRC	EKN	110,090,000	23,500,000	23,500,000	Inception paper peer reviewed and discussed

<sup>19</sup> This includes funds that have been committed following commencement of procurement processes.

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LDC: 1.1.4.1	Printing of ready manuscript for (2010), (2011) & (2012) Uganda Law Reports Volume 1 1000 copies each.	LDC	GOU	100,000,000	100,000,000		Procurement process for printing the Uganda Law Reports is on-going
MIA: 1.1.4.1	Review of CEWERU operational guidelines to handle cases related to land, Oil & Gas	MIA/NFP	GOU	28,750,000	28,750,000	28,750,000	Conducted consultations with the peace actors in the 7 districts of Kasese, Kabarole, Ntoroko, Kagadi, Hoima, Masindi and Buliisa on the review of Conflict Early Warning and Early Response Operational Guidelines to include emerging conflict issues like land and oil.
MoJ: 1.1.4.1	Conduct 4 Regional trainings for newly sworn in Councillors in Legislative Drafting ordinances and bye laws.	MoJCA/FPC	GOU	112,000,000	4,000,000		Insufficient release
UPF: 1.1.4.1	Print and Disseminate the UPF gender policy	UPF	GOU	0			No funds released
ULR: 1.1.4.1	Preparation of Grey Book	ULRC	EKN	45,675,000	10,000,000	2,000,000	Final editing carried out.
MoJ: 1.1.4.2	Procurement of legal reference materials for the Headquarters Library and 5 Regional offices	MoJCA/DLAS	GOU	88,480,000	27,980,000	21,380,000	Procured and delivered
ULS: 1.3.1.1	Equipping the ULS Legal Resource Centre with Current Legal Materials, updating and purchase of Law Reports.	ULS	EKN	27,000,000	21,000,000	14,000,000	1 pc of photocopier was purchased, 5 pcs of PC were purchased and 7 pcs of UPS. This has revamped the entity' office equipment which were limited now staff can easily serve the indigent in a quicker manner compared to the previous one of sharing machines and eventually being time wasting.
UPF: 1.3.1.1	Print investigation manuals for investigators & disciplinary court handbook	UPF	GOU	86,000,000		5,000,000	Insufficient release
DCI: 1.3.1.1	Printing National Immigration Policy, laws and guidelines, launch of the national Immigration Policy, Popularization National Immigration Policy through workshops, media etc. Promotion of transparency.	DCIC	GOU	35,000,000	35,000,000	10,800,000	Completed drafting the National Migration Policy due for tabling in Cabinet.
Jud: 1.3.1.1	Facilitate roll out of the Performance Enhancement tool to monitor compliance with the set performance Targets	Judiciary	GOU	100,000,000	50,000,000	32,000,000	Judiciary is finalising the training of trainers program to facilitate the pilot and eventual roll out of the Performance Enhancement Tool. The target setting meetings in the targeted pilot courts have been held and the targets.
UPF: 1.3.1.2	Print 10,000 Police Forms PF3 to facilitate investigations of victims of SGBV	UPF	GOU	50,000,000			No release

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MIA: 1.3.1.3	Quarterly policy and coordination meetings for MIA and allied institutions	MIA/F&A	GOU	0		0	No release
DPP: 1.3.2.1	Strengthening public complaints management function	DPP	GOU	16,800,000	16,000,000	14,000,000	Procurement on-going
MoJ: 1.3.2.1	Conclude 150 cases against errant Lawyers and a 4 day retreat to write Rulings and Judgements.	MoJCA/LC	GOU	78,500,000	46,900,000	42,000,000	The Disciplinary Committee concluded 84 complaints against a target of 150; in 27 sittings.
UPF: 1.3.2.2	Develop Police Sentencing Guidelines to strengthen Police Disciplinary Court legal framework	UPF	GOU	32,448,000			No release
JSC: 1.3.5.1	Conduct quarterly court inspection trips to enable enhancement of work environment of judicial officers	JSC	EKN	112,320,000	20,140,000	20,140,000	Carried out inspections in the districts of Soroti, Bukedea, Ngora, Kumi, Katakwi, Serere, Kabale, Kisoro, Fort Portal, Kyegegwa, Kyenjojo, Kamwenge and Bundibugyo and is ongoing in Buyende, Kamuli, Namayingo, Mayuge, Kaliro, Busembatia, Bugiri, Mityana and Mubende
MoJ: 1.3.5.1	Inspection of 700 Law Firms Country wide	MoJCA/LC	GOU	45,900,000	7,000,000	7,000,000	128 Law firms were inspected because most offices were closed early in Kampala for the festive season and funds for upcountry inspections were not released.
TAT: 1.3.5.1	Digest of tribunal decisions and editorial development of law reports online	TAT	GOU	25,000,000	17,500,000	17,500,000	Online libraries installed on tribunal laptops and desk tops
MoJ: 1.3.5.2	Inspection of 13 Universities offering Law programmes Country wide	MoJCA/LC	GOU	17,900,000	11,500,000	11,000,000	8 Universities were inspected; 3 were accredited bring total number of approved universities to 11.
Jud: 1.3.5.2	Facilitate quarterly reporting by the Registry of planning and development through targeted quarterly M&E visits	Judiciary	GOU	20,000,000	20,000,000	16,500,000	M&E Visits were carried out to Mbarara, kabale, Kiruhura, Ibanda, Mitooma facilitate quarterly Reporting by the Registry of Planning, Development & Performance Management.
Jud: 1.3.5.4	Facilitation for the office of the Chief Registrar for monitoring of compliance with service delivery standards.	Judiciary	GOU	60,000,000	10,000,000	9,500,000	The Office of the Chief Registrar conducted Field visits to various Courts to monitor compliance with the set performance targets and impromptu visits to assess attendance to duty by Judicial Officers.
	Data Collection	Judiciary	GOU	40,000,000	20,000,000	15,600,000	They ensured that reporting standards are complied with by carrying out field visits to Magisterial areas of Gulu and Masaka, Kisoro, Kabale, Lyantonde, Masaka, Kalisizo and Sembabule. There is need to deploy the web based CCAS to ensure real time

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							case reporting so that this focuses on triangulation of returns to improve efficiency.
MoJ: 1.4.1.1	Retool First Parliamentary Counsel to effectively draft legislation	MoJCA/FPC	GOU	50,000,000	21,000,000	20,000,000	Procurement of equipment including Laptops, desktop and selves on going. Evaluation was completed awaiting award.
ULR: 1.4.1.1	Revision of laws (Revision of statutory Instrument 2001-2013)	ULRC	EKN	104,025,000	28,500,000	25,800,000	Peer review meetings held to review 1 volume (volume 27)
MoJ: 1.4.1.2	Print JLOS 15 Priority Bills cleared by Cabinet and 15 Laws by parliament	MoJCA/FPC	GOU	33,750,000	7,000,000	6,000,000	Drafted 6 Bills against a target of 15 bills; published 7 Acts against a target of 10 Acts. Other legislation drafted included 46 Statutory Instruments, 10 Legal Notices and 3 ordinances.
DCI: 1.4.3.1	Hold workshops for review of Cap 66. on the proposed amendment of the Uganda Citizenship & Immigration Control Act - consultation with stakeholders	DCIC	GOU	30,000,000	200,000,000	150,000,000	Reviewed the Uganda Citizenship and Immigration Control Act Cap 66 in consultation with Uganda Law Reform Commission, Ministry of Justice and Constitutional Affairs and the 1st Parliamentary Counsel for amendment in conformity with the East African Common Market Protocol as well as other laws.
TAT: 1.5.1.1	Procure 8 computers for 4 regional registries	TAT	GOU	28,000,000	17,000,000	15,000,000	
ULRC 1.5.1.1	Post enactment advocacy on selected commercial and business laws	ULRC	EKN	325,600,000	180,000,000	96,240,201	Regional implementation Audits carried out targeting duty bearers involved in the implementation of the laws
TAT: 1.5.1.2	Updating and developing a case management manual	TAT	GOU	10,000,000	10,000,000	9,500,000	Online libraries installed on tribunal laptops and desk tops
URS: 1.5.1.2	Stakeholder awareness for all regional duty bears on registration procedures	URSB	GOU	1,250,000	1,250,000		On going
URS: 1.5.1.3	2 Quarterly meetings with 40 duty bearers in regional centres, Mbale, Arua, Gulu and Mbarara	URSB	GOU	16,000,000	13,500,000		Pending procurements
URS: 1.5.1.4	Establish an Intellectual Property enforcement Unit	URSB	GOU	26,200,000	11,200,000		Procurement Unit
URS: 1.5.2.19	3 stakeholder workshops on Chattels Securities Act, Companies Act, Partnership Act, Bankers Association	URSB	GOU	75,000,000			No release
URS: 1.5.2.31	2 stakeholder workshops on Industrial Designs and Geographical Indications bill	URSB	GOU	3,900,000	3,900,000	3,500,000	Intellectual Property
URS: 1.5.2.34	Stakeholder sensitisation to increase number of marriages registered by Faith Based Organisations	URSB	GOU	41,900,000	39,650,000	28,400,000	Printed material for the Directorate of Civil Registration
URS: 1.5.2.35	Equipment for Regional Offices	URSB	GOU	34,750,000	27,750,000		Procurement Unit
URS: 1.5.2.36	Purchase and printing of Registration materials	URSB	GOU	12,525,000	12,525,000		Business Registration
URS: 1.5.2.37	1 Regional Motor Vehicle for Lira	URSB	GOU	180,000,000	180,000,000		Procurement Unit

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URS: 1.5.2.38	Business meetings, training with farmers, traders association and women entrepreneurs in Business formalization	URSB	GOU	11,970,000	6,620,000	6,620,000	Hotel services to facilitate meeting with some members of the business community on compliance of annual returns and business registration
URS: 1.5.2.39	Facilitate Field Outreach Activities on compliance on Annual returns and Business Registration	URSB	GOU	4,840,000	4,840,000	4,000,000	Quarterly Business Committee Meetings Conducted
URS: 1.5.2.42	Improvement of physical file storage and shelf management	URSB	GOU	1,900,000	1,900,000		ICT
URS: 1.5.2.46	Staff retention, Skill Development and team Building	URSB	GOU	16,000,000	8,000,000		Human Resource
URS: 1.5.2.51	Purchase of Disaster recovery & Backup solution 2 Servers	URSB	GOU	45,000,000			No funds released
URS: 1.5.2.52	Re-designing Bridal Receiving room client Ambiance	URSB	GOU	11,100,000			No funds released
URS: 1.5.2.53	Digital Maintenance and Indexing Marriage Archives	URSB	GOU	37,550,000			No funds released
URS: 1.5.3.1	Drafting insolvency practitioner Regulations	URSB	GOU	35,000,000			No funds released
MIA: 1.5.4.1	Pilot community corrections offender rehabilitation model in 2 areas of Mbale and Lira	MIA/NCSP	GOU	60,000,000	31,000,000	30,000,000	210 offender were profiled for orders in Mbale and Lira; all the offenders were followed up, home visits held, reconciliation meeting held and others were placed on skilling projects for rehabilitation
MIA: 1.5.4.2	Preparation of Social Inquiry Reports	MIA/NCSP	GOU	75,000,000	50,000,000	50,000,000	Made 3313social inquiry reports, Central-435, Northern-804, Eastern-411, Kampala Extra-897, and Western-766, 5698 orders were given community service; other orders were got from courts without volunteers.
MoL: 1.7.1.1	Study for local council courts at parish and village levels conducted	MoLG	GOU	65,050,000	35,000,000	35,000,000	
UHR: 1.8.2.1	National Conference to discuss treaty body obligations - FOLLOW UP OF RECOMMENDATIONS ( Government's compliance)	UHRC	EKN	19,034,000			No funds released
MIA: 1.8.3.1	Complete the Joint EAC Non Custodial Training Manual	MIA/NCSP	GOU	59,400,000	48,800,000	27,,000,000	One consultative meeting was held
MoJ: 1.8.3.1	Attendance of AttoEKNy General, Solicitor General and a team( 3 from FPC, DCL, DLAS) in 10 EAC meetings to facilitate development of protocols, drafting legislation, MOUs	MoJCA/DLAS	GOU	82,500,000	82,500,000	30,000,000	Attended 3 meetings in EAC

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TAT: 1.8.3.1	Cooperation with EAC partner states to enhance capacity	TAT	GOU	19,200,000			
UHR: 1.8.3.1	Participation in the EAC meetings	UHRC	EKN	42,975,000			Not funded
ULR: 1.8.3.1	EAC integration	ULRC	EKN	85,950,000	65,000,000	65,000,000	Participated in a meeting of the Expert Sub-Committee on Harmonisation of Laws to the Common Market Protocol (5th November, 2016 and 30th November, 2016)
UPS: 1.8.3.1	Implement the joint Technical committee work plans of EAC Prisons; conduct joint review meetings and host 01 bilateral meeting in Kampala.	UPS	GOU	30,000,000	30,000,000	30,000,000	Participated in a meeting of the Expert Sub-Committee on Free Movement of Persons, Labour and Right of Establishment (6th December, 2016)
URS: 1.8.3.1	Participating in EAC, northern corridor, and international meetings on business formalizations and collateral registries	URSB	GOU	9,000,000			No Release
MoJ: 1.8.3.2	Defend 20 cases against GoU in the East African Court of Justice (E.A.C.J)	MoJCA/DCL	GOU	248,000,000	55,000,000	50,000,000	Twenty two cases were concluded out of which 14 cases were won saving Government UGX. 28.335Bn.
URS: 1.8.3.2	Participation of EAC Intellectual Property law Harmonisation	URSB	GOU	12,640,000			No release
MIA: 1.8.3.3	Support to the Ministry to coordinate the Northern Corridor initiatives under EAC	MIA/FA	GOU	40,000,000	20,000,000	20,000,000	One Consultative meeting was held.
<b>Sub Total Legal and Policy Framework</b>				<b>3,445,141,000</b>	<b>1,570,495,000</b>	<b>1,278,122,261</b>	
<b>OUTCOME 2: ACCESS TO JLOS SERVICES ENHANCED</b>							
DCI: 2.1.1.1	Expansion of e-visa system to more border points, inteEKNt subscription, hosting servers at data centre, system & web portal maintenance, training, sensitization on use of e-visa	DCIC	DANIDA	215,000,000	35,000,000		Inspected borders of Malaba, Busia, Mutukula, Elegu and Cyanika in respect of their suitability and / or connectivity in preparation for the expansion of the E-Visa System. With counterpart funding from MTEF, equipment for disaster recovery and consumables for extension of E-Visa to missions abroad procured. Process of procurement of laptop computers is at evaluation stage
DPP: 2.1.1.1	Construct new regional office premises in Mbale and Arua; 2 new Residential premises in Kotido and Moroto; Renovate 5 premises and install Solar energy in 8 office premises without and/or unreliable Hydro-electricity supply	DPP	GOU	1,210,000,000	285,000,000	50,000,000	Procurement of contractor on- going

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JSC: 2.1.1.1	Recruitment of Judicial Officers at all levels	JSC	EKN	86,964,800	50,000,000		Recruitment of magistrates and registrars delayed due to absence of commissioners
Jud: 2.1.1.1	Facilitate and equip the new High Court circuits of Mukono, Iganga, Rukungiri, Mpigi and Mubende	Judiciary	GOU	410,000,000	180,000,000	170,000,000	The Evaluation of the framework contract is now complete and a call off order has been raised. The Furniture will be delivered in two weeks' time.
TAT: 2.1.1.1	Equip and operationalise the tribunal registries	TAT	DANIDA	43,500,000	33,500,000	33,500,000	Chairs acquired for customer care. 5 staff trained at head office Mbarara, Mbale, Arua
UPF: 2.1.1.1	Open 3 marine detachments on border waters of Victoria, Albert & Edward.	UPF	GOU	82,000,000	50,000,000	50,000,000	
MIA: 2.1.1.2	Establishment of the District Peace Committees in the Albertine and Rwenzori regions	MIA/NFP	GOU	9,850,000	4,000,000	4,000,000	Established District peace committees in Ntoroko and Bundibugyo
UPF: 2.1.1.2	Construct 10 dog kennels at Kakiri, Nakaseke, Gomba, Katakwi, Busia, Kumi, Kyenjojo, Amuria, Apac and Nebbi police stations.	UPF	GOU	100,000,000	100,000,000		
LDC: 2.1.1.4	Ongoing Consultant for streamlining Planning and Policy Analyst	LDC	EKN	75,000,000	50,000,000	50,000,000	PPU staff paid
MIA: 2.1.1.6	Capacity development of NGO Monitoring Committees in line with NGO Policy 2010	MIA/NGO	GOU	180,000,000			
UPF: 2.1.2.1	Construction of a Min-Max Prison at Kitalya - Phase 2	UPS	GOU	4,000,000,000	1,000,000,000	1,000,000,000	The foundation for wards, fencing and administration block is on-going (40% of the work has so far been done.
MoG: 2.1.3.1	Continue with construction of Kabale regional remand home phase 2 (4 semi-detached staff houses(one block	MoGLSD	GOU	55,894,000	55,894,000	30,850,000	Complete construction of 2 juvenile dormitories in Kigungiri Kabale district ( <i>contractor working on compounds and other snags</i> ) Department of youth and Children Affairs inspected final stages of construction works (Kabale remand home phase 1)
Sec: 2.1.3.1	Contractual obligations on ongoing construction projects	Sector wide	GOU	950,000,000	220,000,000	220,000,000	Paid contractors for KIRUHURA and Kiboga
MIA: 2.1.3.2	Remodelling of Ministry Headquarters Administration offices	MIA/FA	GOU	350,000,000	350,000,000		Procurement process ongoing, at bidding stage
UPS: 2.1.3.2	Completion of construction at Ndoorwa Prison	UPS	GOU	845,000,000			no funds released
Jud: 2.1.3.3	Completion of ongoing construction	Judiciary	GOU	1,550,000,000	268,000,000	268,000,000	Construction on completed in Kiruhura and ongoing in Buyende, Mitoma and Masindi
Jud: 2.1.4.1	Transformation of Chief Magistrates courts into High Court Circuits at Mpigi, Iganga, Rukungiri, Mubende and Mukono	Judiciary	GOU	700,000,000			no funds released

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LDC: 2.1.4.1	Information Management System improved	LDC	EKN	50,000,000	50,000,000	50,000,000	Procurement process for the power inverter is on-going.
MIA: 2.1.4.1	Purchase of 1 motor vehicle for early warning information collection and verification	MIA/NFP	GOU	180,000,000	48,000,000		Procurement process ongoing, at bidding stage
MoJ: 2.1.4.1	Construction of MOJCA Regional office in Fortportal	MoJCA/FA	GOU	350,000,000		5,220,000	Awaiting release of funds
UPF: 2.1.4.1	Construct two police stations in Pakwach and Paidha	UPF	GOU	600,000,000			No funds released
UPS: 2.1.4.1	Construct of Perimeter wall in Paidha Prison	UPS	GOU	100,000,000	50,000,000		So far no release
UPF: 2.1.5.1	Procure uniports for 10 sub county police posts without adequate office space	UPF	GOU	245,000,000	120,000,000	110,000,000	
Sec: 2.2.1.1	Due diligence on JLOS House PPP.	Sector wide	GOU	250,000,000	100,000,000	91,500,000	Conducted in Mauritius and South Africa
LDC: 2.3.1.1	Support 3 Reconciliators in 12 courts of Iganga, Lira, Makindye, Entebbe, Mwangi II, Nabweru, Nakawa, KCCA, Kajansi, Kira, Matuga and Luzira	LDC	GOU	137,220,000	53,220,000	53,000,000	525 cases were handled in the 12 courts. Out of these 399 cases were completed out of which 187 were successful and 112 cases failed and were handed back to the courts.
MoJ: 2.3.1.1	Fast track conclusion of Estates recorded in Vol 1 and Vol II of the Succession Register.	MoJCA /AdminGen	GOU	168,000,000	93,500,000	86,000,000	Wound up 47 estates, issued 1343 certificates of No Objection, issued 106 certificates of land transfers and handled;
Sec: 2.3.1.1	Working Group Management support supervision visits to identify and share best practices on case disposal, processes and standards	Sector wide	GOU	160,000,000	100,000,000	95,000,000	
TAT: 2.3.1.1	Handle case backlogged tax disputes	TAT	GOU	80,000,000	80,000,000		Outstanding files cleared by Secretariat
DCI: 2.3.2.1	Support to enforcement of immigration laws through prosecution of offenders of immigration laws for headquarters and the regions	DCIC	GOU	180,000,000	180,000,000		Procurement of vehicle on going
MoJ: 2.3.1.2	Retooling the Civil Litigation directorate to enhance Court attendance and Case administration	MoJCA/DCL	GOU	37,500,000	30,500,000	28,000,000	Awaiting release of funds

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Jud: 2.3.1.2	Support to JSI to train Commercial Court Judicial Officers in modern adjudication of Commercial Court Disputes; Family Division in Child friendly services and Anti-Corruption Judicial Officers in modern adjudication of ACD Cases	Judiciary	DANIDA	80,000,000			no funds released
Jud: 2.3.1.4	Support to JSI to train Registrars and Magistrates in new innovative methods of case disposal; 120 G1s in small claims; 200 G1s in mediation and ADR skills; 120 Magistrates in land matters; 50 registrars in land matter adjudication	Judiciary	GOU	160,000,000			no funds released
Jud: 2.3.1.5	Joint training of 200 court clerks and police officers in interpretation skills and sign language at Judicial Studies Institute	Judiciary	GOU	50,000,000			
Jud: 2.3.1.6	Support to JSI Training for Judicial officers and other authorised legal officers in Principles, Practices and Challenges in Land Management and Execution in Uganda	Judiciary	DANIDA	50,000,000			
Jud: 2.3.1.7	Overhaul of the JSI curriculum to bring it in tandem with the overall objective of the JLOS strategic framework	Judiciary	DANIDA	50,000,000	2,000,000		The funds were not enough to complete the procurement of a Consultant. But the evaluation report is ready for submission to contracts Committee to award the contract pending release of additional funds
DCI: 2.3.2.5	Reduce the congestion at Kampala Passport Control Office through holding Public Awareness clinics for Mbale, Mbarara, Gulu and Arua: drive advertising, Radio and TV talk shows, meetings with Government stakeholders, outdoor Public sensitization meetings.	DCIC	GOU	80,000,000	67,000,000	60,000,000	No progress reported
	Completion of projects started under DANIDA support to judiciary	Judiciary	DANIDA	1,000,000,000			Funds released to the judiciary in January 2017
Jud: 2.3.2.1	Plea Bargaining roll out to all courts targeting 2000 cases	Judiciary	GOU	350,000,000	315,000,000	315,000,000	Plea bargaining session was carried out. 1007 Cases have been disposed of.

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UHR: 2.3.2.1	Case back log reduction and expedition of disposal of cases at tribunal through facilitation of Commissioners and witnesses.	UHRC	EKN	262,680,000	160,000,000	90,398,927	110 cases disposed of
Jud: 2.3.2.2	Conducting JLOS open days and meetings for court users	Judiciary	GOU	105,000,000	24,000,000	24,000,000	Court User's meetings were held in selected High Court Circuits
MIA: 2.3.2.2	Remodelling and Partitioning of office space for NGO Board	MIA/NGO	GOU	43,342,637	43,342,637	43,342,637	Paid the contractual obligation
MoG: 2.3.2.2	Build the capacity of staff in Remand Homes, Kampiringisa NRC and of probation officers to effectively collect, assemble and store Juvenile data, (Naguru, Mbale, Fort-Portal, Arua, Gulu, Masindi, Reception centre, and Kampiringisa NRC.	MoGLSD	GOU	39,340,000	39,340,000	35,000,000	Juveniles in remand homes were produced in various high courts.
MoJ: 2.3.2.3	Procure 4 motor vehicles to support Court Attendance, Contract Management, district legislative support and ICT support services at Regional office and Headquarters	MoJCA/FA	GOU	540,000,000	180,000,000		Awaiting release of funds Contract awarded and signed. Awaiting delivery for DLAS
Jud: 2.3.2.4	Popularisation of new initiatives by the Public Relations Office	Judiciary	GOU	80,000,000	10,000,000	10,000,000	The Chief Justice inaugurated a Sentencing guidelines Committee that has embarked on the development of Sentencing guidelines for Magistrate Courts and review of the guidelines for the High Court.
Jud: 2.3.2.5	Facilitate sessions at all court levels namely Supreme Court, Court of Appeal, High Court and Magistrate Courts	Judiciary	GOU	2,890,000,000	1,297,000,000	1,250,000,000	The Court had session in Lira where 16 cases disposed. The Coram of the court comprises the two Judges sitting with a representative of the workers, representative of the employer and an independent member of the panel. By appointment, the panellists are entitled to a sitting allowance of UGX.110, 000 per Court sitting in Kampala but in case of an outside station, an additional per diem of UG 110,000 is paid. Since these cases are civil in nature, they are often protracted and a facilitation of UGX.30, 000,000 is insufficient requiring UGX 66,000,000. The Anti-Corruption Court conducted. Case Backlog Reduction was carried out at Civil Division. Case Backlog Reduction was carried out Commercial Division

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
							In station Court sessions were carried out. Criminal Court sessions were carried out Land sessions were carried out at High Court 3 out of Court Stations were carried out
Sec: 2.3.4.1	Study on impact of phasing out GII and the introduction of LCC in the Judiciary	Sector wide	GOU	100,000,000			No funds released
Jud: 2.3.5.1	Enhance capacity to clear cases in courts by purchasing transport and ICT equipment and supporting periodic inspection	Judiciary	GOU	820,000,000	125,000,000	125,000,000	Two Monthly Law digest were produced and distributed to Courts. The Evaluation of the framework contract is now complete and a call off order has been raised. The Furniture will be delivered in two weeks' time.
MIA: 2.3.5.1	Provide expert opinion to courts of law	MIA/DGAL	GOU	500,000,000	290,000,000	250,000,000	Paid contractual obligation for DNA reagents acquired in the FY15/16. Procured DNA reagents; 548 new forensic cases were received while a total of 312 cases were analysed and reported (56.9% of received cases); Analysis of exhumed bodies and sexual assault cases; 24 courts attended out of 29 court summons received; 3 fire scenes in Matugga and Wakiso were visited and investigated.
MoL: 2.3.5.1	Translation and printing of the revised Information Education and Communication (IEC) materials on LCCs	MoLG	GOU	94,140,000	3,500,000	3,500,000	
UPF: 2.3.5.1	Procure 100 office cabinets for safe storage of files for Land Protection Units/Anti-Corruption Departments SIU/10 new districts of Nwoya, Amuru, Kanungu, Mitooma, Sheema, Buyende, Abim, Buliisa, Ngora & Serere	UPF	GOU	60,000,000	30,000,000		Procurement on going
UPS: 2.3.5.1	Linking remand prisoners to other social actors reduce remand population in prisons	UPS	GOU	150,000,000	70,000,000	70,000,000	2,596 inmates linked to various stakeholders to enable them access justice.
UPF: 2.3.5.2	Facilitate and protect vital state witnesses of Counter terror, transitional justice and violent crime cases	UPF	GOU	64,800,000	21,000,000		On going

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
MoL: 2.3.5.2	Training of Local Council Courts Desk Officers on records data collection and management	MoLG	GOU	110,310,000	56,500,000		
MoL: 2.3.5.3	Capacity of Local Council Court members built at all levels	MoLG	GOU	64,600,000	54,600,000	25,000,000	685 local council court members trained from 117 local council courts
MoG: 2.3.5.3	Staff allowances on resettlement activity	MoGLSD	GOU	15,120,000	15,120,000		
UPF: 2.3.5.3	Support investigations of 1,000 homicide cases through post-mortem and 5,000 examinations of SGBV victims	UPF	GOU	175,000,000	95,000,000		On going
MIA: 2.3.5.3	Servicing and calibration of specialized equipment	MIA/DGAL	GOU	50,000,000	20,000,000	18,000,000	Carried out servicing and calibration of the genetic analyser for DNA Analysis. Repaired and serviced 02 Autoclaves for DNA Laboratory and Microbiology laboratory.
DPP: 2.3.5.3	Data collection management, collection, collation and processing	DPP	GOU	52,000,000	26,000,000	20,000,000	Data collection carried out in 15 DPP Regions per Qtr
MoL: 2.3.5.4	Printing of the Local Council Courts register	MoLG	GOU	100,500,000	500,000		
UPF: 2.3.5.4	Complete investigations of identified 14 International crimes cases in Northern, Western, and Mid Eastern Uganda	UPF	GOU	300,000,000	10,000,000		On track
UPF: 2.3.5.5	Reduce 4,000 case backlog from the system	UPF	GOU	700,000,000	100,000,000	100,000,000	All district CID facilitated
DPP: 2.3.5.6	Prosecution of cases at Supreme Court Prosecution of International crimes cases	DPP	GOU	820,000,000	370,000,000		No supreme court session was held.
	Prosecution of cases at Magistrates' Courts	DPP	DANIDA	400,000,000	200,000,000	200,000,000	46,036 cases were handled
	Prosecution of cases in High Court sessions	DPP	DANIDA	300,000,000	150,000,000	150,000,000	1,359 cases handled
	Prosecution of cases at Court of Appeal sessions; Anti-Corruption Division of High Court; and under Plea-Bargain initiatives	DPP	GOU	450,000,000	183,000,000	183,000,000	79 cases were handled by two sessions 141 cases were handled 2017 cases in 47 plea bargain sessions

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
MIA: 2.3.5.6	Train staff in specialized skills in scientific investigation of forensic cases mainly crimes involving Arson/fire, DNA , Poison, explosives analysis	MIA/DGAL	GOU	80,000,000	40,000,000	40,000,000	Trained all 07 DNA Laboratory staff in DNA extraction and Analysis from bones of exhumed bodies..
MIA: 2.3.5.7	Development of Electronic Data Management System (EDMS)	MIA/NGO	GOU	152,116,473	103,870,000	103,780,000	Paid part of the contractual obligation
MoJ: 2.3.5.8	Training 5 state Attorneys in procurement Negotiations, mediation, Contracts management and ADR	MoJCA/DLAS	GOU	125,000,000	36,500,000	12,000,000	Three State Attorneys trained.
MIA: 2.3.5.8	Support to GAL to setup Policy Planning Unit	MIA/DGAL	GOU	53,500,000	26,800,000	26,000,000	Acquired Furniture and Desktop computer for the Planning unit. DGAL acquired a (01) contract staff to set up a planning Unit.
MoJ: 2.3.5.10	Equip and resource the monitoring and evaluation function	MoJCA/PPU	GOU	32,000,000	11,000,000	11,000,000	Procurement processes commenced
MoJ: 2.3.5.11	Train 2 officers in strategic Planning, Budgeting and public policy formulation to enhance coordination	MoJCA/PPU	GOU	40,000,000	30,000,000	30,000,000	Awaiting release of funds
MoJ: 2.3.5.12	Install LAN at MoJCA Regional offices and an Intranet portal at Headquarters	MoJCA/FA	GOU	50,000,000	10,000,000	10,000,000	Procurement ongoing. Quotations received
MoG: 2.3.7.4	Support juveniles for attendance of both lower and high court sessions (transportation of juveniles in 6 homes to and fro)	MoGLSD	GOU	114,284,000	72,630,400		Juveniles delivered to court, reduced over stay on remand
<b>Output 2.4: User empowerment services</b>							
DCI: 2.4.2.1	Procurement of office equipment to facilitate awareness creation and reporting	DCIC	GOU	45,000,000	10,000,000	10,000,000	Insufficient release
JSC: 2.4.2.1	Develop and produce IEC materials (Brochures, Pupils handbook)	JSC	GOU	80,000,000			No funds released
MIA: 2.4.2.1	Conduct mass sensitisation using multi-approach campaign	MIA/NCSP	GOU	34,000,000	10,000,000	10,000,000	26896 ( 24413 males, 2483 females) offenders sensitized from Prisons, Police and Court cells; 102 community meetings involving 3815 (2216 males and 1599 females);
Sec: 2.4.2.1	Grassroots communication in the targeted areas sensitized on the DVA/R	Sector wide	GOU	50,000,000			
TAT: 2.4.2.1	Conduct 8 tax dispute awareness seminars in four regions	TAT	GOU	47,800,000			

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
UHR: 2.4.2.1	Conducting Human Rights sensitization meetings through Barazas and the Civic Education van, 50 community meetings and vehicle	UHRC	EKN	457,800,000	255,000,000	200,000,000	Sensitisation programmes at regional level on going
ULR: 2.4.2.1	Advocacy on pre-enacted bills (Marriage and Divorce Bill and Witness Protection Bill)	ULRC	EKN	339,315,000	122,000,000	120,000,000	Meeting held with Minister of Justice and Constitutional Affairs for Marriage and Divorce bill - Peer review meetings held
UPF: 2.4.2.1	Train 258 district desk officers (Counter staff) on customer care	UPF	EKN	77,400,000			
ULS: 2.4.2.2	Annual Rule of Law commemoration week, Sensitisation of Lawyers and other Stakeholders on the observance of Rule of Law, Legal and human rights to create awareness in the General Public.	ULS	EKN	32,050,000	32,000,000		
UPF: 2.4.2.2	Conduct community policing in selected schools in the Regions of Greater Masaka, Rwenzori, Savannah and Aswa	UPF	GOU	218,760,000	13,300,000	13,300,000	
MIA: 2.4.2.2	Printing of pamphlets, brochures and posters on Anti human trafficking	MIA/FA	GOU	30,000,000	10,000,000	10,000,000	5000 Posters and 5000 brochures printed
MoJ: 2.4.2.2	Awareness creation programs to enhance knowledge and information on law rights obligation and duties by users of Administrator Generals services	MoJCA/AdminGen	GOU	59,000,000	48,000,000	32,000,000	Administrator General's department conducted sensitization the public about the work under the Department in the media on television and radio talk shows. 9 radio talk shows have been conducted in Mbarara, Fort Portal, West Nile and Kampala. 2 TV talk shows have been conducted in Mbarara and Kampala. 1,000 Will writing guides procured
UHR: 2.4.2.2	UHRC institutional media campaign through Radio talk shows and spot messages	UHRC	EKN	124,800,000	30,000,000		
ULR: 2.4.2.2	Pre enactment Advocacy for quick passage of the Prisons Act	ULRC	EKN	25,550,000	19,500,000	19,000,000	Concept paper and advocacy materials prepared and peered reviewed.
JSC: 2.4.2.2	Conduct radio talk shows	JSC	GOU	85,600,000	14,000,000	14,000,000	held radio talk shows in Kasese and on- going in Jinja and Iganga
Jud: 2.4.2.2	Branding (signage)	Judiciary	GOU	137,500,000	90,000,000	80,000,000	
MIA: 2.4.2.3	Carry out media talk shows	MIA/FA	GOU	36,000,000	9,000,000	9,000,000	Held 2 TV and 2 Radio talk shows on how to prevent trafficking in persons.

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
ULR: 2.4.2.3	Post enactment awareness of enacted laws (Children Act, Domestic Violence Act, EAC CMA, POMA, Anti torture Act)	ULRC	EKN	282,000,000	50,000,000	40,000,000	Some radio talk shows about the Rule of Law were done within the regions. More activities are to take place in quarter Jan-March, 2017.
DPP: 2.4.2.3	Printing and dissemination of Victim Rights and Friendly Procedures guide	DPP	GOU	60,000,000		60,000,000	
JSC: 2.4.2.4	Conduct District public sensitisation workshops on the administration of Justice	JSC	GOU	15,000,000	10,000,000	10,000,000	conducted district Public sensitization in the district of Kaliro and on-going in Kisoro, Rukungiri and Mitooma
UHR: 2.4.2.4	Capacity building to equip UHRC Staffs on Human Rights knowledge	UHRC	EKN	19,492,000	5,000,000		
JSC: 2.4.2.5	Purchase of Motor vehicles for Civic education activities	JSC	EKN	180,000,000	180,000,000	2,500,000	procurement process initiated
JSC: 2.4.2.6	Equip and retool the resource centre this also envisages creation of an e-resource centre linked to JSC website.	JSC	GOU	19,000,000	10,000,000	10,000,000	procured 03 Desk Top Computers and 06 pieces of UPS
MoJ: 2.4.2.7	Publication of both approved and non approved law chambers, licensed lawyers and universities in New vision and Monitor newspapers.	MoJCA/LC	GOU	50,000,000	14,000,000	14,000,000	Awaiting full release of funds
ULR: 2.4.3.3	Simplification of the Customs Management Act	ULRC	EKN	121,400,000	15,000,000	15,000,000	Consultant procured
LDC: 2.5.1.1	Procure bicycles for 80 fit persons in the operational districts of Kyenjonjo, Gulu, Mbarara, Jinja, Bugiri, Soroti and Arua.	LDC					
UPF: 2.5.1.2	Develop a central database for tracking juvenile justice	UPF	GOU	56,500,000	36,000,000	36,000,000	
UPF: 2.5.1.3	Procure motorcycles for CFPUs in the 10 districts of Kole, Entebbe, Kalangala, Bukwo, Oyam, Isingiro, Hoima, Katakwi, Kiruhura and Kamwenge	UPF	GOU	100,000,000			
LDC: 2.5.2.1	Training of 280 fit persons in Kamuli, Kyenjonjo, Gulu, Mbarara, Jinja, Bugiri, Soroti and Arua	LDC	EKN	46,500,000	40,500,000	39,900,000	180 Fit persons have been trained in the districts of Kamuli, Kyenjojo, Mbarara, Jinja, Bugiri and Soroti. They were trained on how to handle the juveniles and also writing reports that they submit to courts.
UPF: 2.5.2.1	Train 100 SGBV desk officers in 5 regions	UPF	GOU	49,500,000			

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
UPF: 2.5.2.2	Construct 3 CFPU offices for counselling of SGBV victims in the districts of Rukungiri, Kitgum and Ngora.	UPF	GOU	250,000,000	150,000,000		
LDC: 2.5.2.2	Support to 13 social workers to visit remand homes and resettlements.	LDC	GOU	150,800,000	60,600,000	60,600,000	Social workers have continued to compiling reports on juveniles in remand homes and send them to courts. They have linked up with the LDC Reconciliatory at the 12 courts to follow up cases of juveniles.
LDC: 2.5.2.3	Training of 40 social workers on the Diversion Programme	LDC	EKN	3,100,000	3,100,000	3100,000	40 Social Workers including Probation Officers and Community Development Officers were trained on the diversion programme.
LDC: 2.5.2.7	Public Awareness and Sensitisation on Women and Children's Rights and obligations	LDC	EKN	106,000,000	38,000,000	38,000,000	Staff conducted radio talks in on 4 radio stations in Runyoro-Kitara, Luo, Luganda and English. 1020 radio jingles were aired in 4 major languages of Runyoro Kitara, Luo, Luganda and English.
LDC: 2.5.2.8	Support to Legal Aid Service Provision.	LDC	EKN	31,000,000	30,000,000	30,000,000	Furniture has been delivered; supplier is yet to be paid. A moot court has been set up for pro bono legal aid practice.
LDC: 2.5.2.8	Community dialogue on land matters and family justice	LDC	EKN	193,760,000	122,000,000	122,000,000	20 barazas were conducted in the districts of Bugiri, Soroti, Kampala, Gulu, Adjuman, Kabalore, Jinja, Kamuli, Kamwenge, Lira, Mbarara, Masindi and Kyenjojo.
JSC: 2.6.1.2	Train 10 JSC investigators	JSC	EKN	11,115,000	9,730,000		
UPF: 2.6.1.1	Induct 60 officers in scenes of crime management	UPF	GOU	53,504,000	30,500,000	25,000,000	
UPF: 2.6.1.5	Procure vehicles to enhance investigations	UPF	GOU	240,000,000			
UPF: 2.6.1.20	Conduct Training of Trainers for 40 canine handlers	UPF	GOU	216,000,000	81,000,000	75,000,000	
UPF: 2.6.1.26	Carry out onspot roadside sensitization on road safety in all districts	UPF	GOU	10,000,000	10,000,000	10,000,000	
MIA: 2.6.2.1	Support psycho-social and counselling services to reporters and victims in affected areas in the DRTs of Kitgum, Arua, Gulu, Kasese, Mbale and Central	MIA/AC	GOU	53,400,000	53,300,000	43,000,000	Provided psychosocial/counselling to 120 beneficiaries in 6 DRTs as follows; Central :(20) at Kayunga TC, Kasese (20) at Kasese TC, Arua (20) at Odravu, Gulu (20) at Gulu MC, Kitgum (20) at Adilang and Mbale (20) at Mbale MC
MIA: 2.6.2.2	Dialogue and reconciliation meetings between reporters and the affected communities in 6 DRTs	MIA/AC	GOU	18,300,000			No funds released
MIA: 2.6.3.1	Support to DCSC and Compliance checks of DCSC and Placement Institution follow up	MIA/NCSP	GOU	350,000,000	215,407,363	210,000,000	56 DCSC supported with funds, these funds were used to carry out monitoring and supervision of offenders, buy stationary, hold DCSC-meetings, conduct court mini- sessions for the committee members

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
MIA: 2.6.3.3	Support 30 offenders skilling projects	MIA/NCSP	DANIDA	78,000,000	19,500,000	15,000,000	20 Projects supported Iganga, Mbale, Kapchorwa, Ngora, Mbarara, Bushenyi, Ntungamo, Arua, Nebbi, Koboko, Gulu, Apac, Lira, Kitgum, Oyam, Mpigi, Masaka, Hoima, Kira, &130,583 seedlings of various species were raised from tree nurseries.
MIA: 2.6.3.4	Conduct offender reintegration programs	MIA/NCSP	GOU	68,000,000	16,150,000	5,000,000	4,609 Community Service offenders were counselled. 404 offenders were visited at their homes,250 offenders were reconciled with the victims and 474 offenders were placed at various projects across the country for skills rehabilitation
MIA: 2.6.3.5	Support to Peer Support Persons (PSP)	MIA/NCSP	GOU	20,000,000	5,000,000	5,000,000	supported 256 Peer support persons
MIA: 2.6.3.6	Develop Web based offender database System	MIA/NCSP	GOU	57,500,000	35,500,000	25,000,000	Procurement process ongoing, at bidding stage
UPS: 2.6.6.1	Physco-social support for inmates; correctional counselling of offenders; anger management training; non violent conflict resolution trainings; self awareness and emotional intelligence training	UPS	GOU	40,000,000	40,000,000	40,000,000	2500 inmates offered Psycho-social support trainings in different life skills management.
MIA: 2.6.7.1	Purchase of 2 Vehicles for Northern (23 districts), Central Region (20 districts) and Eastern Regions (31 districts) to replace vehicles UG 0137G and UG0044G bought in 2007&2001 respectively and 1 MV for national field monitoring activities	MIA/NCSP	GOU	360,000,000			Procurement process ongoing, at bidding stage
UPS: 2.6.9.1	Support staff recruitment and training	UPS	GOU	500,000,000	300,000,000	300,000,000	73 CASPs, 120 CPOs and 123 P.Os are undergoing training at the Prisons Training School Luzira; 150 staff trained in Military skills at Butiaba UPDF training School. 75 Armoury staff and 150 instructors underwent refresher training.
Sec: 2.7.1.1	Fast-track the National Transitional Justice Policy	Sector wide	GOU	120,000,000	55,000,000	25,000,000	
MoJ: 2.7.1.2	Conduct regional outreach sensitisation workshops for 150 advocates in northern Uganda.	MoJCA/LC	GOU	13,310,000	13,260,000	12,000,000	Awaiting release of funds
MoJ: 2.7.1.3	Conduct advocacy on reparation programmes in the war affected areas of Luweero, Gulu, Lango, Teso, West Nile and Bunyoro.	MoJCA/DLAS	GOU	58,750,000	18,740,000	10,000,000	Awaiting full release of funds

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
Jud: 2.8.1.1	Complete the operationalisation of Justice Centre Service Points in Fort Portal	Judiciary	GOU	174,000,000			
Jud: 2.8.1.2	Trial advocacy training for Justice Centres	Judiciary	DANIDA	11,840,000			
ULS: 2.8.1.2	Legal Aid services provision to 10,000 Indigent persons in the 10 Branches where The Legal Aid Project of Uganda Law Society has Clinics (Jinja, Soroti, Moroto, Patongo, Gulu, Arua, Mbarara, Kabale, Kabarole, Masindi.	ULS	EKN	90,000,000	90,000,000	13,719,500	<p>From July 2016 to December 2016, 13879 (thirteen thousand eight hundred eighty seven nine) cases of indigent, vulnerable and marginalized men, women, youth and children received legal aid through court representation and Alternative Dispute Resolution (ADR) mechanisms. The Legal Aid project (LAP) served the above number of clients through its various clinics across the country. This performance was over and above the planned target of reaching out to at least 10000 persons in the same period.</p> <p>Among the clients served, 4673 were female and 9206 male. In total 13879 cases registered, 3939 were completed (2710 completed in office through ADR while 1229 in courts of law); 1959 cases were still pending in office for mediation and 5834 in courts of law still ongoing, 1,516 clients were given legal advice and no files were opened for them, 212 cases were referred to pro bono and other legal aid service providers, 271 cases were closed for lack of merit and 23 files were withdrawn as discovering that the clients were not indigent. A total of 6368 cases were handled on land and property claims, 280 on family/divorce and separation, 559 on custody and maintenance, 101 was on accident claim, 889 on administration of estates, 157 on debt claims, 211 on employment claims, 3718 on criminal general and 1145 on civil general and 433 was on general legal advice</p>
Jud: 2.8.1.3	Sensitization on Legal and Human rights by Justice Centres	Judiciary	DANIDA	78,000,000			
Jud: 2.8.1.5	Support to provide legal aid under the Case backlog reduction and prison decongestion by Justice Centres	Judiciary	DANIDA	321,700,000	126,000,000	110,000,000	Justice Centres Uganda has Just requisitioned for the funds
<b>Sub Total Access to Justice</b>				<b>31,082,856,110</b>	<b>10,473,174,401</b>	<b>8,829,121,137</b>	
<b>OUTCOME 3: PROMOTION OF THE OBSERVANCE OF HUMAN RIGHTS AND ACCOUNTABILITY</b>							
LDC: 3.1.1.1	Train 50 JLCS staff in Human Rights	LDC	GOU	125,000,000	25,000,000	25,000,000	50 students were admitted on the Human Rights Course.
MIA: 3.1.1.1	Acquire laboratory safety and	MIA/DGAL	GOU	50,000,000			Procured Examination and surgical gloves for handling and

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
	protection equipment						analysis of forensic exhibits.
MoJ: 3.1.1.1	Sensitisation of all MoJCA staff On HIV/AIDS challenges and How to promote HIV/AIDS awareness.	MoJCA/FA	GOU	13,500,000			Awaiting release
ULS: 3.1.1.1	Know your rights, Use your rights awareness. Enhance, Promote, Respect and Enforce human rights	ULS	EKN	20,000,000	20,000,000	20,000,000	Spot messages are being finalised and the same is to run starting quarter Jan- March, 2017. The IEC materials to be reprinted in quarter Jan- march, 2017
UPS: 3.1.1.1	Production of prisoners to 213 courts during courts (Fuel, vehicle maintenance and escort allowances)	UPS	GOU	900,000,000	380,000,000	380,000,000	Facilitated all staff while escorting inmates to courts, inspected and monitored 65 court sessions.
UHR: 3.1.1.1	Human Rights Documentation Programme (HRDP)	UHRC	EKN	400,000,000	70,000,000		
UPS: 3.1.1.2	Training of visiting justices in 2 regions; facilitation of visiting justices	UPS	GOU	100,000,000	100,000,000	1,000,000,000	27 Visiting Justices were trained in South-Eastern Region. The second training is scheduled for February 2017 in Kabarole; Visiting Justices facilitated in Southern and South-Western regions.
UPF: 3.1.2.3	Establish 6 police regional human rights offices in Elgon, Sipi, Rwizi, Kigezi, Albertine & East Kyoga	UPF	GOU	64,800,000	64,800,000	54,400,000	
UPS: 3.1.3.1	Monitor, supervise and inspect operations of human rights committees	UPS	GOU	20,000,000	20,000,000	20,000,000	Operations of human rights Committees Monitored and supervised in only 50 Prisons due to limited funding.
MoJ: 3.1.8.1	Handle 700 cases by the committee on the Presidential Prerogative of Mercy to reduce congestion in prisons	MoJCA/DLAS	GOU	180,000,000			Awaiting release
MoJ: 3.1.8.2	Procure one saloon car for Inspection of Estates, winding up and court attendance and inspection of income generating assets for child beneficiaries.	MoJCA/AdminGen	GOU	80,000,000			No funds released
ULS: 3.1.8.1	Conduct a weeklong Legal Aid Open week in 3 districts (Mbarara, Jinja, Gulu to handle 300 cases), extend Legal Aid and take up cases that are worthy of Legal aid and ADR in those districts of Coverage.	ULS	EKN	37,800,000	37,000,000	37,000,000	Conducted community sensitisations in Wankole and Bugulumbya sub-counties in Kamuli District that reached out to 117(65 women and 52 men) community members who were sensitised about violence against women and girls and the laws relating to the same. There was a deliberate effort to encourage more women to participate in these activities. These included changing the time frame for the activities and also the day when these activities take place.

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
							Four radio talk shows were conducted on Kamuli Broadcasting Services in Kamuli and Rupiny Radio Station in Gulu District where the main focus of the talk shows was on domestic violence against women and girls and the various laws affecting rights of women and girls. There was significant participation from the communities in the program and over 47 listeners / participants called in for questions. Out of 47 callers, 17 were women and 30 were men. This may be because men sit down to listen to radio while women are doing domestic chores or very few women have access to phones and airtime compared to men. As such we will use other mechanism to reach more to more during the mobile clinics and community sensitization
UPF: 3.2.1.1	Expand electronic billboard system to 5 regions of Savannah, Greater Masaka, Greater Bushenyi, Elgon and East Kyoga	UPF	GOU	55,800,000	55,800,000		
UPF: 3.2.1.2	Expand the suspect profiling system to 15 stations of Luwero, Lugazi, Kayunga, Mityana, Mubende, Jinja, Mbale, Kasese, Mbarara, Masaka, Iganga, Rakai, Ntungamo, Kabale & Soroti	UPF	GOU	128,000,000	90,000,000		
MIA: 3.3.2.1	Procure motor vehicle for coordination, monitoring and evaluation of Ministry activities	MIA/FA	GOU	180,000,000	3,000,000		Procurement process ongoing, at bidding stage
DPP: 3.3.2.1	Retooling the Policy and Planning Unit(PPU) to effectively Monitor and evaluate workplan activities	DPP	GOU	180,000,000	180,000,000		procurement of suppliers ongoing
URS: 3.3.2.1	Corruption Detection Mechanism, Installation of Que management, Monitored screens	URSB	GOU	32,000,000	4,600,000		Public Relations
MoJ: 3.3.2.1	Monitoring and evaluation, Data Gathering and production of quarterly reports Ministerial Policy Statement and Budget Framework paper	MoJCA/PPU	GOU	164,000,000	79,800,000	79,000,000	Budget Framework Paper finalized and printed. Quarter one and two finalized and submitted
MoJ: 3.3.2.2	Quarterly Policy Meetings for allied institutions chaired by Minister	MoJCA/PPU	GOU	24,800,000	16,800,000	11,000,000	One meeting held.
MIA: 3.3.2.2	Monitoring of Ministry activities (UPF,UPS,DCIC, NIRA, GAL & Hqtrs).	MIA/FA	GOU	40,000,000	10,000,000	10,000,000	Monitored Ministry activities in Eastern and Northern Uganda

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
DPP: 3.3.2.2	Training of officers on integrity and accountability in 4 regional offices	DPP	GOU	80,000,000	20,000,000		activity rescheduled to quarter 3
DCI: 3.3.2.2	Procurement of uniforms, pips and barrets, stamps for new staff	DCIC	GOU	50,000,000			No funds released
DPP: 3.3.2.3	Development of an Internal Anti-Corruption Strategy	DPP	GOU	20,000,000	20,000,000	9,000,000	
DCI: 3.3.2.3	Procurement of advertising materials to support the awareness campaigns: Fliers, brochures, A5 Boards, Maps, Pull up BuEKNrs.	DCIC	DANIDA	50,000,000	47,000,000	47,000,000	
UPF: 3.3.2.3	Print 300 complaint registers	UPF	GOU	10,500,000	10,000,000		
MIA: 3.3.2.3	Support the development of the Ministerial Policy Statement	MIA/FA	GOU	104,200,000	14,200,000	14,000,000	Activity scheduled for February - March 2017
MoJ: 3.3.2.3	Completion of the Last phase of Electronic Records and Document Management system.	MoJCA/DLAS	GOU	100,000,000			Awaiting Release of funds
DCI: 3.3.2.4	Increase awareness on the use of National Identity Card as a travel document and on One Stop Border Posts	DCIC	GOU	45,000,000	20,000,000	20,000,000	
JSC: 3.3.2.4	Conduct stakeholder's forum on Anti corruption to disseminate/ communicate findings from JSC activities and assess action taken by different stakeholders to remedy problem	JSC	EKN	14,500,000	12,000,000		preparatory Task Force formed and scheduled to meet
MoJ: 3.3.2.5	Conduct Induction training and reorientation of new staff.	MoJCA/FA	GOU	52,850,000	16,100,000	12,000,000	New Staff recruited. Awaiting full release of funds to induct them.
MoJ: 3.3.3.1	Strengthen JLOS financial management function (SG)	MoJCA/FA	GOU	125,000,000	65,000,000	55,000,000	Facilitated oversight function of the accounting officers through ad hoc field visits
Sec: 3.3.3.1	Facilitation of the Sector Audit Sub Committee	Sector wide	GOU	39,532,000			
Jud: 3.3.3.1	Facilitate JLOSIC Nationwide visits to assess public satisfaction	Judiciary	DANIDA	210,000,000	210,000,000	210,000,000	JLOSIC Nationwide visits to assess public satisfaction were carried out and findings were discussed at a Workshop.
Jud: 3.3.3.2	Enhance Inspectorate quarterly inspections	Judiciary	DANIDA	80,000,000	60,000,000	50,000,000	Country wide inspections undertaken

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
DPP: 3.4.1.1	DPP/CIID top management coordination meetings/workshops intended to develop working strategy to overcome the frequent operational challenges so as to increase case disposal	DPP	GOU	114,500,000	25,000,000	15,000,000	Monthly meetings held on prosecution led investigation
JSC: 3.4.1.1	Conduct anti-corruption barazas	JSC	EKN	42,863,000	31,860,000	31,000,000	anti- corruption Barazas conducted in the Districts of Bugiri, Butaleja, Ngora, Serere, Katakwi and Amuria
MIA: 3.4.1.1	Enhance ICT services in the Ministry	MIA/FA	GOU	15,000,000	15,000,000	15,000,000	At evaluation stage
UPF: 3.4.2.1	Develop a data bank to track all disciplinary cases registered and disposed of with attendant sanctions	UPF	GOU	27,000,000	27,000,000	26,000,000	
JSC: 3.4.2.2	Conduct Disciplinary Committee retreat to Clear a backlog of Public complaints (Once in a FY)	JSC	DANIDA	42,500,000	30,000,000	30,000,000	carried out preparatory Disciplinary Committee activities
JSC: 3.4.2.3	Hold Disciplinary Committee Meetings	JSC	DANIDA	91,600,000	12,000,000		
Sec: 3.6.2.1	Joint Sector inspections	Sector wide	GOU	60,000,000	4,000,000		
Sec: 3.6.2.2	Facilitate Working Groups , Technical Committee and Steering	Sector wide	GOU	200,000,000	120,000,000	95,000,000	Facilitated meeting of various working groups.
Sec: 3.6.2.3	Support to JLOS financial management function	Sector wide	GOU	100,000,000	20,000,000		Training of accountants undertaken
Sec: 3.6.2.4	Support for preparation and dissemination of SWAP Work plan	Sector wide	GOU	20,000,000	20,000,000	20,000,000	Work plan printed and published
Sec: 3.6.2.5	Print and electronic media outreach programmes including standardisation of IEC materials	Sector wide	GOU	200,000,000			
<b>Sub Total Human Right</b>			<b>GOU</b>	<b>4,596,032,000</b>	<b>1,652,900,000</b>	<b>1,238,400,000</b>	
<b>PROG MGT: PROGRAMME MANAGEMENT (SECRETARIAT)</b>							
<b>Output 4.1: Coordination and Advisory Services by Secretariat</b>							
PRG: 4.1.1.1	Staff emoluments for Secretariat	Program Mgt	GOU	2,169,672,000	1,011,268,600	972,569,052	Staff received salaries
PRG: 4.1.1.2	Gratuity payments	Program Mgt	GOU	650,901,600	368,008,265	321,982,686	Seven staff paid gratuity
PRG: 4.1.1.3	NSSF Payments	Program Mgt	GOU	166,194,240	128,000,000	110,804,776	11 staff contributed o NSSF
PRG: 4.1.2.1	Office running Expenses	Program Mgt	GOU	299,000,000	149,500,000	140,000,000	Petty cash, fuel & telephone
PRG: 4.1.3.1	Continuous Professional development	Program Mgt	GOU	200,000,000	103,000,000	55,357,600	4 staff benefited from the study
Sec: 4.2.4.1	Publication of Annual reports, Semi Annual reports	Sector wide	GOU	150,000,000	90,000,000	85,000,000	Annual reports published

SWAP -Code	Activity Description	Institution	Funding Source	Approved Budget	Release	Spent <sup>19</sup>	Physical Performance
	Internal audit and financial management	Sector wide		120,000,000	50,000,000	50,000,000	
Sec: 4.2.5.1	Facilitation of JLOS Structures 98 DCCs, advisory board, 12 RCCs)	Sector wide	GOU	630,290,310			To be paid in 3 <sup>rd</sup> quarter
Sec: 4.2.5.2	DCC, RCC, National Chain Link and workshop evaluations	Sector wide	GOU	120,000,000	80,000,000		
Sec: 4.2.5.3	Capacity Building and support to JLOS PPU's	Sector wide	GOU	500,000,000	180,000,000	170,000,000	17 PPU members drawn from 13 JLOS institutions attended a 7 day training in reporting and programme management
Sec: 4.2.5.3	Implementation of MTR recommendations and development of SIPIV	Sector wide	DANIDA	350,000,000			Exercise undertaken in 3 <sup>rd</sup> quarter; funds were received in December 2016
Sec: 4.2.5.5	Supervision of construction of Justice centres (Mini JLOS)	Sector wide	GOU	100,000,000			
Sec: 4.2.5.6	Training of 10 JLOS inspectors in inspection and quality assurance by ESAMI in Arusha, Tanzania	Sector wide	GOU	50,000,000			
Sec: 4.2.5.9	Development of a JLOS strategy to mainstream PWD rights in the sector	Sector wide	GOU	50,000,000			Documents delivered to procurement to start the procurement process
Sec: 4.2.5.13	Hold JLOS Forum	Sector wide	GOU	150,000,000			No funds released
Sec: 4.2.5.14	Hold Annual and Semi Annual JLOS Review	Sector wide	DANIDA	130,000,000	109,583,644	108,000,000	JLOS annual review held in October 2016
Sec: 4.2.5.15	Carry out M&E Activities (Reporting, Surveys)	Sector wide	GOU	160,000,000	60,000,000	60,000,000	Supported joint M&E in Central region as well as data collection for the preparation of semi-annual report
Sec: 4.2.5.16	Support to the Apprenticeship and awards program	Sector wide	GOU	100,000,000	50,000,000	47,000,000	4 interns retained at the secretariat
Sec: 4.2.6.2	Procure computers, printers and other office equipment in the secretariat	Sector wide	GOU	25,000,000	25,000,000	15,000,000	3 printers procured
Sub Total Programme Management				6,097,490,150	2,404,360,509	2,135,714,114	
<b>Grand total</b>				<b>45,221,519,260</b>	<b>16,100,929,910</b>	<b>14,413,893,490</b>	

## **TERMS OF REFERENCE**

### **MID-TERM EVALUATION OF THE JUSTICE LAW AND ORDER SECTOR (JLOS) THIRD STRATEGIC INVESTMENT PLAN (SIP III)**

#### **1.0 INTRODUCTION**

The Justice Law and Order Sector (JLOS) brings together 17 institutions responsible for administering justice, maintaining law and order and promoting the observance of human rights. JLOS is a significant innovation now in operation for over 14 years as a holistic Government approach focused on promoting the rule of law using a sector wide approach.

The Justice Law and Order Sector in Uganda is embedded within the national planning framework as a sector-wide approach (Swap) which started as an initial local based pilot and is now a collaboration that draws together close to one third of government institutions.

#### **3.0 THE CONSULTANCY**

JLOS is now in the third year of implementation of the third sector Strategic Investment Plan (SIP III) following the implementation of the first and second investment plans. The sector now wishes to assess the extent of development of a system based approach to centralised budgeting buttressed in coordination, communication and cooperation in public service delivery and development assistance in the sector. It is also important at this time to assess the level of public trust in JLOS service delivery as we strive to enhance public confidence in the judicial process and maintenance of law and order.

Based on the above background the sector wishes to procure a consultant/team of consultants to undertake a medium term evaluation of the sector SIPIII. The overarching themes of the evaluation shall include relevance, effectiveness, efficiency, impact and sustainability.

#### **3.1 PURPOSE AND OBJECTIVES OF THE CONSULTANCY**

The consultancy is intended to inform government, JLOS stakeholders and JLOS development partners on efficiency and effectiveness of JLOS service delivery and performance of programme management. It will also formulate recommendations and suggest adjustments to the SIP III and a strategy for increased influence of JLOS reforms in the attainment of the goals of Government as articulated in the National Development Plan.

The consultancy is intended to-

- 1) assess the SIPIII implementation and management since 2012/13 in order to enhance implementation of the remaining aspects of the SIP III
- 2) evaluate achievements against agreed targets (strategic objectives) both at process and implementation levels focusing on budgets, outputs, outcomes and impact as defined in the JLOS results framework.
- 3) identify critical key challenges and constraints that have impacted progress and results; and
- 4) propose concrete measures for the remaining years of the SIP III.

### **3.2 SCOPE OF WORK**

#### **➤ SIPIII Design and implementation**

The consultant will review and-

- 1) assess the design and consistency of JLOS' programmatic and strategic documents e.g. SIP III, Results Framework, annual work plans, annual progress reports, etc. ;
- 2) Provide an assessment of the sector's performance in the period 2012/13-2014/15 measured against the results and based on the baseline as defined in the JLOS results framework
- 3) Assess the actual or likely qualitative and quantitative contribution of JLOS to national development.
- 4) Assess the relevance and effectiveness of the JLOS M&E framework and processes to the SIPIII results
- 5) Make a follow-up survey of public perception on confidence in the JLOS system, satisfaction and corruption indicators
- 6) Evaluate the extent to which the sector and its institutions have integrated cross cutting issues of gender, HIV/AIDS, disability, environment, among others.
- 7) Assess the relevance and effectiveness of annual sector reviews, the National JLOS Forum, the informal Leadership events and the mechanisms that have been put in place for policy dialogue and consultation between the Development Partners and GoU at the different levels;

#### **➤ Programme management**

The consultant will review and-

- 8) Assess the efficiency and effectiveness of JLOS programme management, financial management and the monitoring and evaluation systems at all levels.
- 9) Assess the JLOS secretariat in terms of efficiency and effectiveness.
- 10) Evaluate the performance institutional SIPs and their alignment to the sector SIPIII.
- 11) Evaluate the sector/institutional publicity strategy and civic education programmes and make proposals for increased sector visibility.

#### **➤ Structures**

The consultant will review and-

- 12) Evaluate the JLOS management structures; their composition, operations and efficacy at national and local levels.
- 13) Assess the effectiveness of the support for JLOS reform programmes at local level and measure its trickle-down effect.
- 14) Evaluate the effectiveness of JLOS subnational structures under the chain linked initiative
- 15) Assess the institutional policy and planning units at sector and institutional level planning and advise on their role, staffing, focus and fitting within the sector reform programme.
- 16) Evaluate the JLOS inter and intra sectoral linkages, coordination and feedback channels with stakeholders.

➤ **Donor relations**

The consultancy team will review

- 17) the financial commitments and performance of the JLOS Development Partners, the various funding modalities and the use of their funding and make proposals to enhance efficiency and effectiveness in resource acquisition, allocation and use.
- 18) assess the relevance and effectiveness of JLOS development partners in terms of political leverage, technical assistance, advocacy and policy dialogue

### **3.3 OUT PUT**

- 1) An inception report within 3 weeks after contract signing to be presented at an inception workshop.
- 2) A process report presented at a workshop a month after the inception report.
- 3) A draft final report for consideration by the sector and development partners
- 4) A final report clearly addressing each aspect of the Terms of Reference and recommendations for consideration by the sector and development partners.
- 5) A workshop to adopt the report.
- 6) An action matrix and responsibility centres

### **4.0 QUALIFICATIONS AND EXPERIENCE OF THE CONSULTANT:**

This assignment requires the services of an experienced Consultancy firm/ consortium of consultants with wide experience and skills in strategic management, legal reform, public expenditure management, planning as well as familiarity with the sector wide approach to justice delivery particularly the Justice Law and Order Sector. In addition the team should possess practical evaluation skills.

*Qualifications and skills:* The team should comprise of people with advanced degree qualifications in Law, Economics, Policy and Planning, Business Administration; Development studies; Social Sciences, Statistics or their equivalent

Specifically, the Consultancy team should have:

- a) Proven experience in conducting similar evaluations covering the entire country

- b) In depth knowledge of Socio- economic issues and challenges facing Uganda
- c) Legal skills with particular expertise in commercial ,civil, criminal, land and family matters
- d) Strong communication skills
- e) Experience in research
- f) Statistical analysis skills
- g) Have knowledge of the structure and operations of government agencies with particularly the Justice Law and Order Sector.
- h) Be conversant with sector wide approaches, public sector financial management issues and development aid.
- i) Experience in analytical work, including programme evaluation, participatory methodology and report writing.

#### **5.0 METHODOLOGY/ COVERAGE:**

The Consultancy team is expected to undertake quantitative and qualitative research countrywide and facilitate discussions with all key stakeholders (JLOS institutions, development partners, government institutions, users of JLOS services etc.) in a participatory and consultative process.

It is expected that the consultant will review existing literature, undertake research, and make public consultations including a national survey on selected perception indicators.

#### **6.0 DOCUMENTATION**

The necessary background documentation will be made available to the consultant(s) by the sector secretariat and the various JLOS institutions (planning and policy units).

#### **7.0 REPORTING:**

The Consultancy team shall report to the Technical Committee of the JLOS but the contract shall be managed by the JLOS Senior Technical Advisor assisted by the JLOS Technical Advisor Monitoring and Evaluation. For ease of management, a Task Force will be established consisting of representatives from the Sector Secretariat, the technical committee and others stakeholders to provide advice and direction to the Consultant during the course of the study. The Consultant shall liaise/ interact with this Task Force on monthly basis though regular consultations may be held with the Sector Secretariat.

#### **8.0 TIMING:**

The study will take place over a course of 3 months (90 calendar days).



Code	Activity	Inputs	Qty	Unit Cost	Amount	GOU	Netherlands
ULR: 1.1.1.1	Study on the use of Informal Justice Systems: land	Working group meetings	8	640,000	5,120,000		5,120,000
		Validation workshop	1	19,780,000	19,780,000		19,780,000
		Research assistants	2	12,000,000	24,000,000		24,000,000
		Preparation of consultation instruments	2	640,000	1,280,000		1,280,000
		Peer review meetings	1	200,000	200,000		200,000
		Finalization of draft Report and draft Bill	1	5,360,000	5,360,000		5,360,000
		Analysis and report writing retreat	1	10,000,000	10,000,000		10,000,000
		Consensus building regional workshops stationary	5	11,550,000	57,750,000		57,750,000
		Conduct interviews	1	2,700,000	2,700,000		2,700,000
ULR: 1.1.1.4	Legislation to regulate fundraising	Research assistants	1	12,000,000	12,000,000		12,000,000
		Preparation of Study report and Bill	1	7,385,000	7,385,000		7,385,000
		Taskforce meetings	5	1,862,800	9,314,000		9,314,000
		Validation workshop	1	14,860,000	14,860,000		14,860,000
		Printing of study report report	500	20,000	10,000,000		10,000,000
		Stationery	1	4,500,000	4,500,000		4,500,000
		Stakeholders Consensus building worksh	2	15,690,000	31,380,000		31,380,000
ULR: 1.1.1.5	Revision of the 6th edition of Subsidiary laws	research assistants	1	12,000,000	12,000,000		12,000,000
		editorial board meeting	6	10,000,000	60,000,000		60,000,000
ULR: 1.1.1.6	Preparation of a compendium on Laws on procedure (Grey Book)	typesetting	1	4,000,000	4,000,000		4,000,000
		Research and revision of laws	1	20,000,000	20,000,000		20,000,000
		Working group meetings	4	12,500,000	50,000,000		50,000,000
		Printing	500	80,000	40,000,000		40,000,000
ULR: 1.1.1.7	Preparation of a compendium of Electoral laws	Consolidation	1	10,000,000	10,000,000		10,000,000
		Typsetting	1	4,000,000	4,000,000		4,000,000
		Working group meetings	2	12,500,000	25,000,000		25,000,000
		Printing	500	80,000	40,000,000		40,000,000
ULR: 1.1.1.8	Enhance research capacity	Attachment to sister organisations	2	17,000,000	34,000,000		34,000,000
		Training in report writing skills	1	32,000,000	32,000,000		32,000,000
		legislative drafting	1	40,000,000	40,000,000		40,000,000
		double cabin pickup truck	1	120,000,000	120,000,000		120,000,000
		3 desktop computers, 1 laptop, 1 ipad, 2	1	24,100,000	24,100,000		24,100,000
ULR: 1.8.3.1	Contribute to the legal and judicial affairs of EAC	Meeting in EAC member countries	2	10,000,000	20,000,000		20,000,000
ULR: 1.8.3.4	Approximation/harmonisation	attend meetings on harmonisation	2	10,000,000	20,000,000		20,000,000

	of laws in EAC context					
ULR: 1.8.3.5	Alignment of laws to EAC instruments	Attend meetings	1	30,000,000	30,000,000	30,000,000
			<b>Sub-Total ULR</b>	<b>847,904,000</b>	<b>-</b>	<b>847,904,000</b>

ULS: 1.1.1.1	Uganda Law Society Legal Resource	Computers	4	3,500,000	14,000,000	14,000,000
		Multi- Functional Photocopier	1	4,000,000	4,000,000	4,000,000
		Bookshelves	4	1,500,000	6,000,000	6,000,000
		Metallic Filing Carbinets	1	500,000	500,000	500,000
ULS: 1.2.1.1	Conduct/Hold 4 Bar Bench Regional Fora	Perdiem for Staff- (2 Staff in the region)	12	120,000	1,440,000	1,440,000
		Rapporteur	4	100,000	400,000	400,000
		Meals and refreshments-300 People	300	90,000	27,000,000	27,000,000
		Stationery (Papers,Tonner/Cartridge)	1	1,000,000	1,000,000	1,000,000
		Accomodation for Law Council and ULS . Council representatives in the 3 Regions	12	130,000	1,560,000	1,560,000
ULS: 1.3.5.2	Regional Sensitisation of of Stakeholders on Probono and Legal Aid	Honoraria for Facilitators(8 People)	8	500,000	4,000,000	4,000,000
		Venue for Sensitisation meetings in the 4	4	800,000	3,200,000	3,200,000
		Meals and refreshments (400 people)	400	60,000	24,000,000	24,000,000
		Fuel to travel and Monitor activities in th	1	1,000,000	1,000,000	1,000,000
ULS: 2.1.1.1	Opening up a new clinic in Moroto	Computers	2	3,500,000	7,000,000	7,000,000
		Multi Functional Photocopier	1	4,000,000	4,000,000	4,000,000
ULS: 2.8.1.1	10,000 Indigent Persons including Children will receive Legal Aid	Assorted Stationery for 10 branches.	10	1,500,000	15,000,000	15,000,000
		Legal Advisory Support-Transport to cou	10	4,000,000	40,000,000	40,000,000
		Filing fees for Court cases in 10 branches	10	500,000	5,000,000	5,000,000
			<b>Sub-total ULS</b>	<b>159,100,000</b>	<b>-</b>	<b>159,100,000</b>

LDC: 1.8.1.1	Research EAC harmonization Advocate/Law Council Acts Nat. Council High. Education	allowances for researchers	40	1,000,000	40,000,000	40,000,000
		meals	50	50,000	2,500,000	2,500,000
		venue	1	1,000,000	1,000,000	1,000,000
LDC: 2.1.1.1	Furnish the auditorium	stationery	50	5,000	250,000	250,000
		chairs	600	300,000	180,000,000	180,000,000

LDC: 2.1.1.4	Salary/Gratuity Policy Analyst	salary	12	4,166,667	50,000,000		50,000,000
		gratuity	12	1,250,000	15,000,000		15,000,000
LDC: 2.3.1.1	50 Bar Course students for 2160 criminal -720 referral cases	allowances for 15 students for 6 months	15	6,000,000	90,000,000		90,000,000
LDC: 2.3.2.1	Train JLOS stakeholders in reconciliation programme	per diem for 5 staff	25	140,000	3,500,000		3,500,000
		transport refund	180	50,000	9,000,000		9,000,000
		meals	180	25,000	4,500,000		4,500,000
LDC: 2.5.2.1	Support to 13 social workers to visit remand homes and resettlements	airtime for 13 social workers for 12 months	13	600,000	7,800,000		7,800,000
		transport for 13 social workers for 12 months	13	2,600,000	33,800,000		33,800,000
		Facilitation to 3 social workers at LDC workshop	4	600,000	24,000,000		24,000,000
LDC: 2.5.2.3	Staff training for 6 new districts Gulu, Mbarara, Jinja, Bugiri, Soroti and Arua	per diem for 5 staff for 6 districts	30	140,000	4,200,000		4,200,000
		transport refund	240	50,000	12,000,000		12,000,000
		meals	240	25,000	6,000,000		6,000,000
		venue	6	500,000	3,000,000		3,000,000
		stationery	240	5,000	1,200,000		1,200,000
LDC: 2.5.2.5	Reconciliation/diversion material	printing	1000	4,000	4,000,000		4,000,000
LDC: 2.5.2.6	Create legal awareness among communities	240 radio jingles on 4 radio stations in 4 districts	3840	50,000	192,000,000		192,000,000
		radio talks on 4 radio stations in 4 major districts	16	700,000	11,200,000		11,200,000
LDC: 2.5.7.1	monitoring diversion & reconciliation in 20 Districts	supervisors	8	5,000,000	40,000,000		40,000,000
LDC: 2.7.1.1	Improve ICT infrastructure for teaching and learning	library systems	1	15,000,000	15,000,000		15,000,000
		student software	1	30,000,000	30,000,000		30,000,000
		Registry	1	15,000,000	15,000,000		15,000,000
		consultancy fee	1	20,000,000	20,000,000		20,000,000
		transport refund	1500	10,000	15,000,000		15,000,000
LDC: 2.8.1.1	Handle 1500 Walk in Clients satellite clinics	refreshments	1500	3,000	4,500,000		4,500,000
		stationery	1	5,000,000	5,000,000		5,000,000
LDC: 3.1.1.1	50 JLOS staff training Human Rights	Course fees	50	2,500,000	125,000,000		125,000,000
<b>Sub-Total LDC</b>					<b>964,450,000</b>	<b>-</b>	<b>964,450,000</b>

UHR: 1.3.5.1	Equiping registry with shelves and mail registers	Metalic shelves	3	4,000,000	12,000,000		12,000,000
		Cabinets	2	700,000	1,400,000		1,400,000
UHR: 1.8.3.1	EAC and NAHRI meetings	Air tickets	5	1,500,000	7,500,000		7,500,000
		Travel Abroad allowances	20	1,062,000	21,240,000		21,240,000
UHR: 2.1.4.1	Construction Gulu Reg. Office	Construction Works	1	400,000,000	400,000,000		400,000,000
UHR: 2.3.2.1	Case backlog reduction expedition of disposal of cases	Case backlog	1	300,000,000	300,000,000		300,000,000
UHR: 2.4.2.1	Human Rights meetings	Bazaras in 10 Regional Offices	50	2,500,000	125,000,000		125,000,000
UHR: 2.4.2.6	Early Warning and Early Response system	computers, laptops, digital cameras + video rec.internet modem flash disks	20	5,000,000	100,000,000		100,000,000
		Procurement equipments situation room	5	500,000	2,500,000		2,500,000
		Partitoning of the situation room	1	20,000,000	20,000,000		20,000,000
		Office Furturniture for five situation room	15	1,000,000	15,000,000		15,000,000
ULR: 2.4.2.1	Advocacy witness protection Bill	Media supplements prepared and publish	1	23,406,000	23,406,000		23,406,000
		Radio talkshows	4	2,500,000	10,000,000		10,000,000
		Workshop with Parliamentarians	1	50,000,000	50,000,000		50,000,000
ULR: 2.4.3.4	Reprint of the Constitution (post amendment)	printing services	2000	20,000	40,000,000		40,000,000
				<b>Sub-Total ULR</b>	<b>1,128,046,000</b>	<b>-</b>	<b>1,128,046,000</b>

JSC: 1.3.5.1	Court Inspections	Allowances for Drivers	4	440,000	1,760,000	1,760,000	
		Allowances for the Inspection Team	4	13,650,000	54,600,000	54,600,000	
		Stationery	4	800,000	3,200,000	334,000	2,866,000
		Airtime for Coordination	4	300,000	1,200,000	1,200,000	
		Fuel for reaching the given destinations	4	2,400,000	9,600,000	9,600,000	
JSC: 2.3.2.4	2 Disciplinary Committee meetings p/months	Allowances for serving of Surmmons to c	24	850,000	20,400,000	20,400,000	
		Sitting Allowances for the Members of th	24	700,000	16,800,000	16,800,000	
		Provision of Meals Refreshments to Comi	24	500,000	12,000,000	12,000,000	

		Assorted Stationery/Photocopying	24	450,000	10,800,000	10,800,000	
		Transport Refund for Members of the D.C	24	800,000	19,200,000	19,200,000	
JSC: 2.3.2.5	Collection and Investigation of Complaints	Allowances for the Investigative Team	4	13,650,000	54,600,000		54,600,000
		Assorted Stationery for Investigation documents	4	600,000	2,400,000		2,400,000
		Airtime for Coordination	4	300,000	1,200,000		1,200,000
		Fuel Procured to facilitate Fuel to move	4	2,400,000	9,600,000		9,600,000
JSC: 2.7.1.1	Radio Talk shows on law and Justice	Allowances for Drivers (1)	8	55,000	440,000		440,000
		Allowances for Pannalists (4)	16	140,000	2,240,000		2,240,000
		Radio Airtime -6 Hours per station	8	9,000,000	72,000,000		72,000,000
		Airtime for Coordination	8	100,000	800,000		800,000
		Fuel for Coordination (L)	1000	3,500	3,500,000		3,500,000
JSC: 2.7.1.3	Recruitment of Judicial Officers	Running adverts in the 2 Major Newspaper	6	10,000,000	60,000,000	60,000,000	
		Meals and Refreshments for members	24	600,000	14,400,000	14,400,000	
		Costs of assorted Stationery and printing	24	2,500,000	60,000,000	60,000,000	
		Airtime for Coordination	24	300,000	7,200,000	7,200,000	
JSC: 3.4.1.1	2 Anti-Corruption Barazas (Isingiro and Kaberamaido)	Allowances Staff Coordinating the Barazas	8	700,000	5,600,000		5,600,000
		Facilitation for Invited Guests at District	16	100,000	1,600,000		1,600,000
		Production of the necessary anti-corruption	8	500,000	4,000,000		4,000,000
		Airtime for Coordination	2	300,000	600,000		600,000
		200 Litres of Fuel per Quarter	400	3,500	1,400,000		1,400,000
JSC: 3.4.1.2	Diciplinary Committee retreats to clear a backlog of Public Complaints	Allowances for Support Staff	7	630,000	4,410,000	4,410,000	
		Sitting allowances for Members	5	700,000	3,500,000	3,500,000	
		Hire of Venue for the Retreat for 5 Days	5	500,000	2,500,000	2,500,000	
		Meals and Refreshments for the Committee	5	3,000,000	15,000,000	15,000,000	
		Assorted Stationery/Photocopying	1	500,000	500,000	500,000	
		Airtime for Coordination	1	200,000	200,000	200,000	
		Fuel & Lubricants	200	3,500	700,000	700,000	
JSC: 3.4.1.4	Prisons inmates workshops (Pallisa, Nebbi, Tororo)	Allowances for Staff (6)	6	3,360,000	20,160,000	20,160,000	
		Assorted Stationery	4	250,000	1,000,000	1,000,000	
		Airtime for Coordination	4	200,000	800,000	800,000	
		Travel Allowances for Drivers	4	330,000	1,320,000	1,320,000	
		Fuel	4	2,400,000	9,600,000	9,600,000	
JSC: 3.4.1.7	Citizen's Hand Books	Printing & distribution	5000	13,000	65,000,000		65,000,000
JSC: 3.4.4.1	Administration of justice (12 sub-county workshops)	Facilitation for Interpreters	12	165,000	1,980,000	1,980,000	
		Drivers' Allowances	12	220,000	2,640,000	2,640,000	

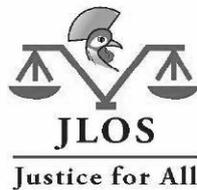
Allowances to JSC Commissioners	12	490,000	5,880,000	5,880,000	
Allowances for Office 6 staff carrying out	12	2,880,000	34,560,000	34,560,000	
Meals and Refreshments	12	500,000	6,000,000	6,000,000	
Stationery	12	175,000	2,100,000	2,100,000	
Fuel	2400	3,500	8,400,000	8,400,000	
Facilitation to the Team Leader	12	630,000	7,560,000	7,560,000	
Previsit Expenses to Sensisitation Venue	12	490,000	5,880,000	5,880,000	
<b>Sub-total JSC</b>			<b>650,830,000</b>	<b>422,984,000</b>	<b>227,846,000</b>

JLOS-partners		total	GoU	Netherlands
ULR	sub-total	847,904,000		847,904,000
ULS	sub-total	159,100,000		159,100,000
LDC	sub-total	964,450,000		964,450,000
UHR	sub-total	1,128,046,000		1,128,046,000
JSC	sub-total	650,830,000	422,984,000	227,846,000
<b>TOTAL</b>		<b>3,750,330,000</b>	<b>422,984,000</b>	<b>3,327,346,000</b>



THE REPUBLIC OF UGANDA

## THE JUSTICE LAW AND ORDER SECTOR



# **The Third JLOS Strategic Investment Plan (SIPIII)**

**2012/13-2016/17**

### **Vision**

Ensure that people in Uganda live in a safe and just society

### **Theme**

Deepening reforms for a pro people justice system



## LIST OF ACRONYMS

ADR	Alternative Dispute Resolution
BDR	Birth and Death Registration
CADER	Centre for Arbitration and Dispute Resolution
CJRP	Commercial Justice Reform Programme
COMESA	Common Market for Eastern and Southern Africa
CSOs	Civil Society Organisations
DCC	District Chain linked Committee
DPG	Development Partners Group
DPP	Directorate of Public Prosecutions
EAC	East African Community
EDF	European Development Fund
EU	European Union
FY	Financial Year
GAL	Government Analytical Laboratory
HRBA	Human Rights Based Approach
HUGGO	Human Rights and Good Governance Programme
HURINET	Human Rights Network
IFMS	Integrated Financial Management System
J4C	Justice for Children
JLOS	Justice Law and Order Sector
JSC	Judicial Service Commission
LCC	Local Council Courts
LCCA	Local Council Court Act
LDC	Law Development Centre
MDA	Ministries Agencies and Departments
MIA	Ministry of Internal Affairs
MOGLSD	Ministry of Gender, Labor and Social Development
MOLG	Ministry of Local Government
MoU	Memorandum of Understanding
NDP	National Development Plan
NFPSALW	National Focal Point for Small Arms and Light Weapons
NGOs	Non-Governmental Organisations
NSA	Non State Actors
OHCHR	Office of the High Commissioner for Human Rights
PRDP	Peace, Recovery and Development Plan
EKN	Embassy of the Kingdom of the Netherlands
RSA	Resident State Attorney
RSP	Resident State Prosecutors
SB	Special Branch
SPCs	Special Police Constables
SWAp	Sector Wide Approach
TAT	Tax Appeals Tribunal
UHRC	Uganda Human Rights Commission
ULRC	Uganda Law Reform Commission
ULS	Uganda Law Society
UNICEF	United Nations Fund for Children
UPDF	Uganda Peoples Defence Force
UPF	Uganda Police Force
UPS	Uganda Prison Service
URSB	Uganda Registration Services Bureau
USAID	United States Agency for International Development

## **JLOS Sector Institutions**

1. Ministry of Justice and Constitutional Affairs (MoJCA)- Lead Institution
2. Judiciary
3. Centre for Arbitration and Dispute Resolution (CADER)
4. Directorate of Citizenship and Immigration Control (DCIC)
5. Directorate of Public Prosecutions (DPP)
6. Judicial Service Commission (JSC)
7. Law Development Centre (LDC)
8. Ministry of Gender, Labor and Social Development(MoGLSD)-Juvenile Justice
9. Ministry of Internal Affairs(MIA)
10. Ministry of Local Government(Local Council Courts)
11. Tax Appeals Tribunal (TAT)
12. Uganda Human Rights Commission (UHRC)
13. Uganda Law Reform Commission (ULRC)
14. Uganda Law Society (ULS)
15. Uganda Police Force (UPF)
16. Uganda Prison Service (UPS)
17. Uganda Registration Services Bureau (URSB)

## **JLOS Contacts**

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## Foreword

The Justice Law and Order Sector (JLOS) is a sector wide approach that brings together 17 institutions responsible for administering justice maintaining law and order and promoting the observance of human rights.

Uganda's Justice Law and Order sector is a significant innovation now in operation for over 10 years as a holistic Government approach focused on improving the administration of justice, maintenance of law and order as well as the promotion, protection and respect of human rights.

The sector has over the past decade implemented the first and second investment plans and is proud to note that there is now a more developed system approach to evidence based budgeting with increased coordination, communication and cooperation in public service delivery and development assistance in the sector. The sector has also redefined the commercial and criminal justice system which is now the basis of reforms in other African countries.

Building on the above successes, JLOS has developed the third Sector Strategic Investment Plan (SIPIII). SIPIII is based more on the need to achieve clear results and impact aiming at the promotion of the rule of law. The sector is thus focused on increasing public confidence and trust in the justice system as well as user satisfaction in the services offered by the sector.

To drive the above impact the sector will over the next five years strengthen policy and legal frameworks for effectiveness and efficiency; enhance people's access to JLOS services and drive the country towards deeper observance of human rights while promoting institutional and individual accountability.

The Justice Law and Order Sector Third Strategic Investment Plan for the period 2012/2013 to 2016/2017 is a result of many months of preparation by the JLOS institutions that was characterized by extensive participation and consultation within the JLOS and with its stakeholders and partners. It brings continuity to the reforms that were started under the first and second Strategic Investment Plans. The primary driver for the implementation of the SIPIII will be the institutional strategic investment plans that have been developed purposefully for the implementation of the SIPIII. This collaborative approach emphasizes a growing awareness that the challenges within the Justice Law and Order Sector can only be successfully addressed by working together.

SIPIII is therefore for and about the people in Uganda and changing their livelihood as we provide an enabling environment for investment and production.

I call upon all Ugandans, the people in Uganda and our partners in development to support the implementation of SIP III as we strive to ensure justice for all

(10)(2e)

**Chief Justice/Chairperson JLOS Leadership Committee**

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# Executive Summary

## Introduction

1. The Justice Law and Order Sector (JLOS) in Uganda is rated as a huge success and regional flag bearer<sup>1</sup> in policy and strategic coordination in justice and law enforcement reforms. Embedded within the national planning framework and a rights based approach, the sector-wide approach(Swap) has grown from an initial local based pilot<sup>2</sup> into a collaboration that draws together over 15 institutions<sup>3</sup> across family, land, commercial and criminal justice spheres. Steeped in this success, the Sector intends to sustain this growth and its dividends. Within this investment plan, the Sector will multiply its efforts to transform the justice and law enforcement system into one that respects, promotes, protects and fulfills the fundamental rights stipulated in the Uganda Constitution of 1995.
2. JLOS successes in the past decade are located in law reform, institutional efficiency leading to increased responsiveness to user needs; continued progress in sector development and in the implementation of innovations to expand JLOS services to reach out to specific groups with limited access to justice. The initial sector investment (SIP I) 2000-2004 dipped into uncharted waters and SIP II consolidated the gains of this initial investment.
3. This Strategy is a living document that will continue to speak to the diverse sector institutions, development partners and non State Actors through Annual Reviews of Performance and Planning sessions. In addition and prior to the commencement of SIP III implementation, the Sector will ensure that the rubric of institutional actions, reforms and interventions cumulatively attain the goals of SIP III.
4. The development of the Strategy has benefitted from an array of views gained from a broad range of consultations including within Government- at national and regional levels; non- governmental organizations, private sector, development partners and special groups including children, prisoners etc. The process of consultations will continue through the Annual reviews of Implementation and planning to foster both vertical and downward accountability for sector results.
5. The initial section reviews the context within which the Sector operates; the achievements, prospects and lessons derived from previous performance. The second section outlines the Strategy and its elements. The third section reviews the management arrangements; presents risks and mitigation measures and the monitoring and evaluation framework. The last section presents the SIP III financing arrangements.

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<sup>1</sup> See [www.jlos.go.ug](http://www.jlos.go.ug)

<sup>2</sup> Chain Linked Initiative piloted in Masaka Chief Magisterial Area in 1998

<sup>3</sup> See [www.jlos.go.ug](http://www.jlos.go.ug)