

**To:** 5.1.2e, 5.1.2e, 5.1.2e @minbuza.nl; 5.1.2e, 5.1.2e, 5.1.2e @minbuza.nl  
**Cc:** 5.1.2e, 5.1.2e, 5.1.2e @icmpd.org; 5.1.2e, 5.1.2e, 5.1.2e @icmpd.org  
**From:** 5.1.2e, 5.1.2e  
**Sent:** Thur 9/1/2022 12:59:43 PM  
**Subject:** ICMPD/LAF protocol signature  
**Received:** Thur 9/1/2022 12:59:51 PM  
220901 - Project Protocol Signature - Agenda.docx

Dear 5.1.2e, Dear 5.1.2e,

Thank you very much for receiving me yesterday. I hope I was able to provide a comprehensive overview of the project.

For the protocol signature, it is now confirmed that it will take place on Monday September 12 at 11 am at the Border Control Committee in Yarze.


Kindly find attached the agenda for this event. Please let me know if you would like to have a short intervention during the ceremony, so that I update the agenda accordingly (*Initial Remarks directly after the opening from 5.1.2e 5.1.2e*)

Regards,

5.1.2e 5.1.2e  
5.1.2e

Netherlands Assistance to Lebanese Border Agencies Lebanon (IBM) – phase V  
International Centre for Migration Policy Development - Lebanon  
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International Centre for Migration Policy Development (ICMPD)  
Patriarch Hobeich Street, Al Mughrabi Building  
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# Netherlands Assistance to Lebanese Border Agencies Lebanon (IBM) – Phase V Project Protocol Signature

September 12, 2022  
Border Control Committee, Yarze, Beirut

## Agenda

11:00 – 11:05	<b>Initial remarks (5 minutes) – Lebanese Armed Forces</b> <ul style="list-style-type: none"> <li>5.1.2a 5.1.2a 5.1.2a, Chairman of the Border Control Committee</li> </ul>
11:05 – 11:10	<b>Initial remarks (5 minutes) – International Centre for Migration Policy Development (ICMPD)</b> <ul style="list-style-type: none"> <li>5.1.2e 5.1.2e Portfolio Manager Jordan and Lebanon/Head of Office ICMPD Jordan</li> </ul>
11:10 – 11:15	<b>Project Overview</b> <ul style="list-style-type: none"> <li>5.1.2e 5.1.2e, 5.1.2e, ICMPD</li> </ul>
11:15 – 11:20	<b>Signature of Project Protocol</b>
11:20 – 12:00	<b>Reception</b>

*Photos, video and audio recordings may be taken during the conference to be used for visibility purposes. Any participant not wishing to appear in these must inform the ICMPD Project team.*



**To:** 5.1.2e 5.1.2e 5.1.2e @icmpd.org]  
**Cc:** 5.1.2e 5.1.2e 5.1.2e @minbuza.nl]  
**From:** 5.1.2e 5.1.2e  
**Sent:** Mon 9/12/2022 1:00:34 PM  
**Subject:** RE: Project Overview- NL IBM  
**Received:** Mon 9/12/2022 1:00:35 PM  
NL IBM V Project Overview.pptx

Thanks, 5.1.2e. I loved the presentation. Just the three focus areas listed (short, simple and clear - clear to everyone). Now everyone can work on their contribution to this. Let's see what the first mid-term report tells us.  
Best regards, 5.1.2e

**From:** 5.1.2e 5.1.2e <5.1.2e @icmpd.org>  
**Sent:** maandag 12 september 2022 13:39  
**To:** 5.1.2e 5.1.2e <5.1.2e @minbuza.nl>  
**Subject:** Project Overview- NL IBM





Dear 5.1.2e

Kindly find attached the presentation that I delivered at the protocol signature ceremony today.

Regards,

5.1.2e 5.1.2e  
5.1.2e  
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# ICMPD

International Centre for  
Migration Policy Development



FUNDED BY THE NETHERLANDS

## Netherlands Assistance to Lebanese Border Agencies – Phase V

هولندا للوكالات الحدودية اللبنانية دعم  
المرحلة الخامسة – (الإدارة المتكاملة للحدود)



## Overall Objective العام

## الهدف

Support the positioning of the Lebanese border agencies under the lead of the Lebanese Armed Forces as effective national and regional providers of border management training and capacity development

المشروع تمركز الوكالات والأجهزة اللبنانية المعنية يدعم  
، اللبناني الجيش وفي طليعتها ، وضبط الحدود بإدارة  
فعالين للتدريب في مجال إدارة وضبط الحدود كمزودين  
على المستوى المحلي والإقليمي القدرات وتطويع

## المكونات Components

---

The project will function across three interlinked components

المشروع عبر ثلاثة مكونات ينقذ سوف  
مترابطة

## Component 1 الأول

المكون

- I. Continued development of the LAF, Land Border Regiments' Training School

- I. مدرسة تدريب أفواج الحدود البرية المستمر التطوير  
لانى للجيش التابعة



5.1.2a

## Component 2

### الثاني

المكون

II. National provision of training with a specific inclusion of maritime port security

II. التدريب على المستوى الوطني مع شموله لأمن توفير  
البحرية الموانئ





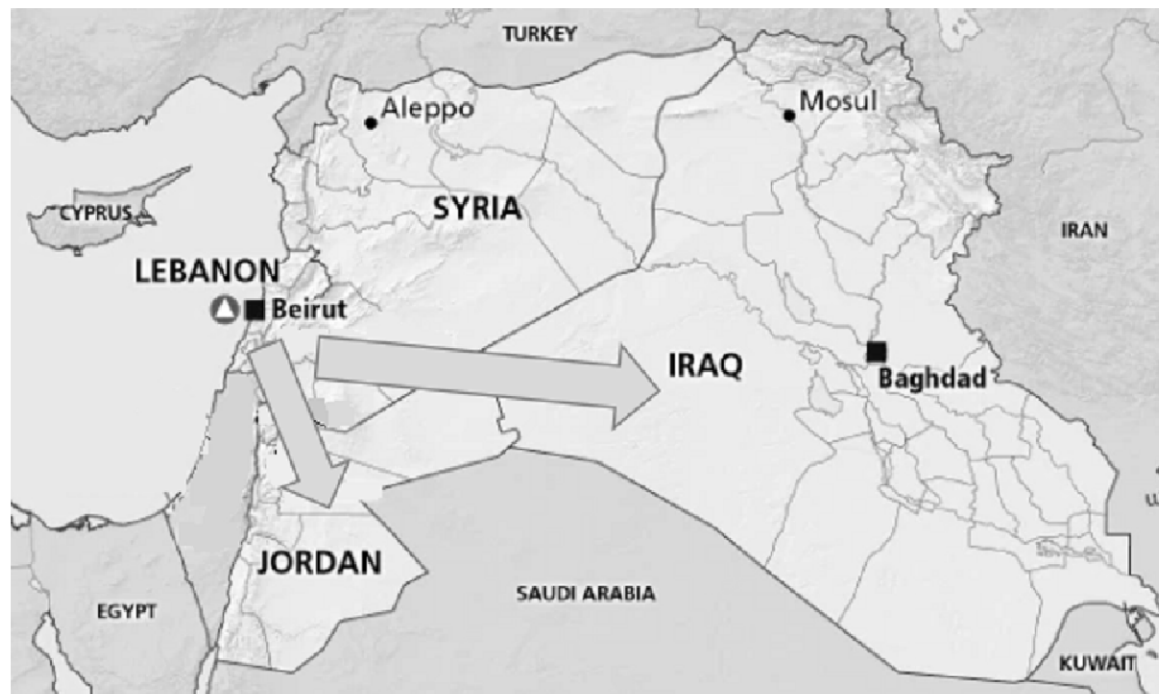
## Component 3

### الثالث

المكون

### III. Regional training and knowledge exchanges

### III. الإقليمي وتبادل المعرفة التدريب



## Our methodology

### المعمدة

- **Project Implementation:** Two fold implementation methodology, Lebanese and international expertise
- **Gender:** The project seeks to achieve gender balance across all of its components. The project strongly supports the increased role of female instructors, students and administrators
- **Synergies:** ICMPD projects Lebanon, Iraq and Jordan and Netherlands-funded initiatives

## المنهجية

- **منهجية تنفيذ:** المشروع تنفيذ بعدين، خبرة لبنانية وخبرة ذات دولية
- **يسعى المشروع:** الإجماعي النوع تحقيق توازن بين الجنسين إلى يدعم المشروع. جميع مكوناته في الدور المتنامي للمدربات بقوة والإداريات والمتدربات
- **مشاريع المركز الدولي:** التآزر أوجه سياسات الهجرة في لبنان لتطویر



**ICMPD**

International Centre for  
Migration Policy Development

**Thank you very much for your attention!**

!على حسن الإنتباه شكراً

---

Project Protocol between Lebanese Armed  
Forces and International Center for Migration  
Policy Development (ICMPD) Re Netherlands  
Assistance to Lebanese Border Agencies  
Lebanon (IBM) – phase V Project

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## Parties

The First Party: the Lebanese Armed Forces Command (LAF), based in Yarze – Ministry of National Defence,

The Second Party: The International Centre for Migration Policy Development (ICMPD), as the implementing organization for the Netherlands Assistance to Lebanese Border Agencies in Lebanon – Phase V project, based in Beirut, Ashrafieh, Patriarch Hobeich Street, Moghrabi Building, 8th Floor.

## Preamble

The “Netherlands Assistance to Lebanese Border Agencies Lebanon (IBM) – phase V” Project, herein referred to as “Project”, is a project funded by the Netherlands and implemented by the International Center for Migration Policy Development (ICMPD). The Project represents a valuable continuation and logical evolution of previous assistance provided by The Netherlands to Lebanese Border Agencies since 2015 (Phases I-IV).

## Article 1: Project Overview

The Project will support the positioning of the Lebanese border agencies as effective national and regional providers of border management training and capacity development. In doing so, the Project will simultaneously enhance the professionalization of border management capacities within Lebanon, directly contribute to the development of national and regional states’ border capacities, and facilitate closer functional regional cooperation. Such development continues to be essential to counter the ongoing threats to rule of law, health and economy caused by under-resourced and porous borders.

The Project will pursue a single Overall Objective:

“To facilitate Lebanese border agencies’ under the lead of the Lebanese Armed Forces (LAF) role as national and regional providers of expertise in order to strengthen regional border management capacities.”

To achieve this, the Project will function across three inter-linked Components:

1. Continued development of the LAF, Land Border Regiments’ Training School
2. National provision of training with a specific inclusion of maritime port security
3. Regional training and knowledge exchanges

These will combine to achieve six (6) Specific Objectives:

- Further professionalise border management education and capacities in Lebanon
- Enhance national and regional border management capacities
- Enhance security at maritime ports with a specific contribution to Beirut Port
- Promote the role of women in migration vocational education
- Increase regional access to contextualised border learning opportunities
- Foster sustainable inter-agency and regional communication and cooperation

The attached document in English entitled (Netherlands Assistance to Lebanese Border Agencies (IBM) – Phase V) shall be considered an integral part of this Protocol herein referred to as "Description of Action".

**Article 2: Project beneficiaries**

The Project will partner directly with LAF and other state agencies including the Internal Security Forces, State Security, General Security and Lebanese Customs Administration to achieve the Project objectives.

**Article 3: Role of the parties involved in this protocol**

The first party: Main beneficiary of the Project. Employing a capacity partnership approach, the Project will also proactively partner with LAF for them to act as the provider of both training and knowledge exchanges to other Lebanese bodies. The scope of this partnership will be further developed throughout the Project implementation phase inline with the "Description of Action".

ICMPD: Responsible for the implementation of all activities in the Project as per the scope indicated in the Description of Action document.

**Article 4: Timeframe**

The project protocol enters into effect upon signature of both parties and ends on 28/02/2025. Any extension to the implementation period of the Project will be officially communicated to LAF and will automatically result in an extension of this protocol.

**Article 5: Communication**

All communication between both parties shall be done in written letter format. Faxes and e-mails can be used in the case of urgent correspondence.

LAF: 

5.1.2a

 gov.lb

ICMPD: 

5.1.2a

 @icmpd.org , 

5.1.2a

**Signatories**

First Party

Second Party

On behalf of LAF Command

On behalf of ICMPD