

North₂

Inaugural SteerCo Meeting

7 December 2020



Agenda

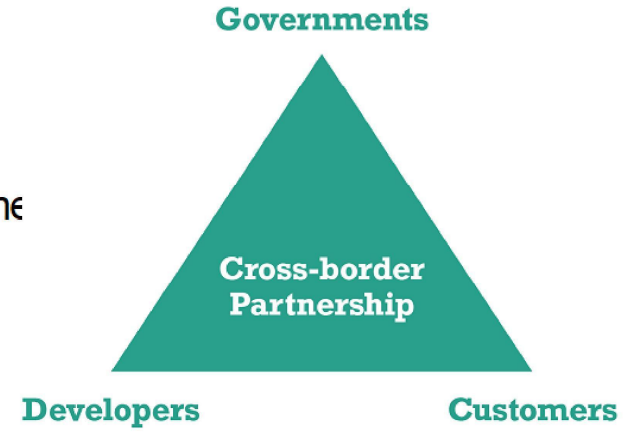
1. **Introductions**
2. Project Overview – *for info*
 - a) Key objectives NorthH2 next phase
3. Approvals – *for decision*
 - a) Work Program & Budget
 - b) Priority tender awards
4. Steerco Meetings – *for steer*
 - a) SteerCo meeting & deep dive schedule towards end Q2 2021
5. A.O.B.

2. Project Overview



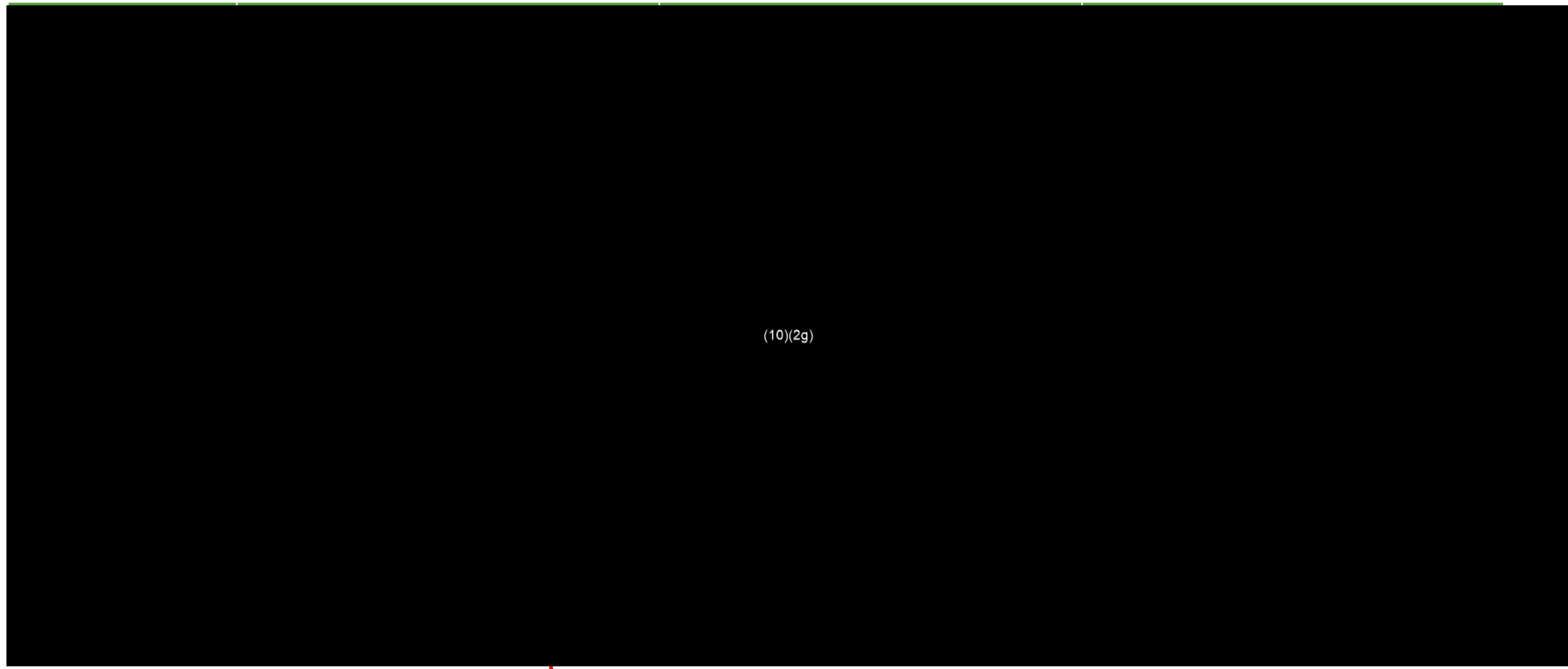
Key objectives next phase

- Demonstrate realistic and balanced implementation of green H2 for targeted market segments
- Establish line of sight to a technically feasible and investible business case (FID '24)



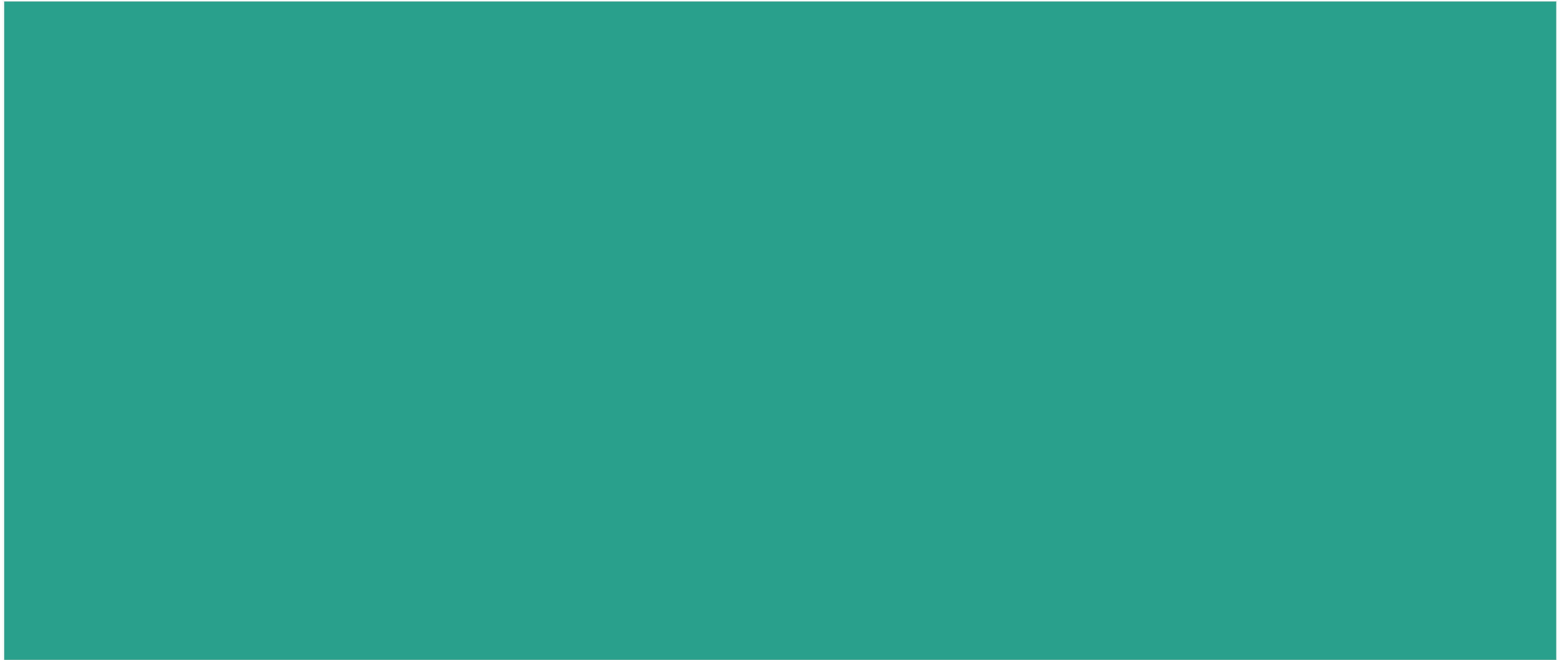
Advocacy (Public Affairs & Comms)	<ul style="list-style-type: none"> ➤ Obtain support for NorthH2 pathway ➤ Identify & obtain support for policy framework based on sectorial market implementation scenarios and overall value gap closure (Government & Customers)
Market Development	<ul style="list-style-type: none"> ➤ Define 'Case for Change', 2050 growth path and role of green H2 ➤ Develop a range of possible (sectorial) market development scenarios ➤ Identify anchor demand and launching customer base and proof competitiveness of green H2 as decarbonization solution
Technical	<ul style="list-style-type: none"> ➤ Fully leverage scale and integration in support of targeted LCOH ➤ Proof technical feasibility ➤ Comprehensive Risk & Opportunity Assessment (TECOP)⁴

Key milestones



(10)(2g)

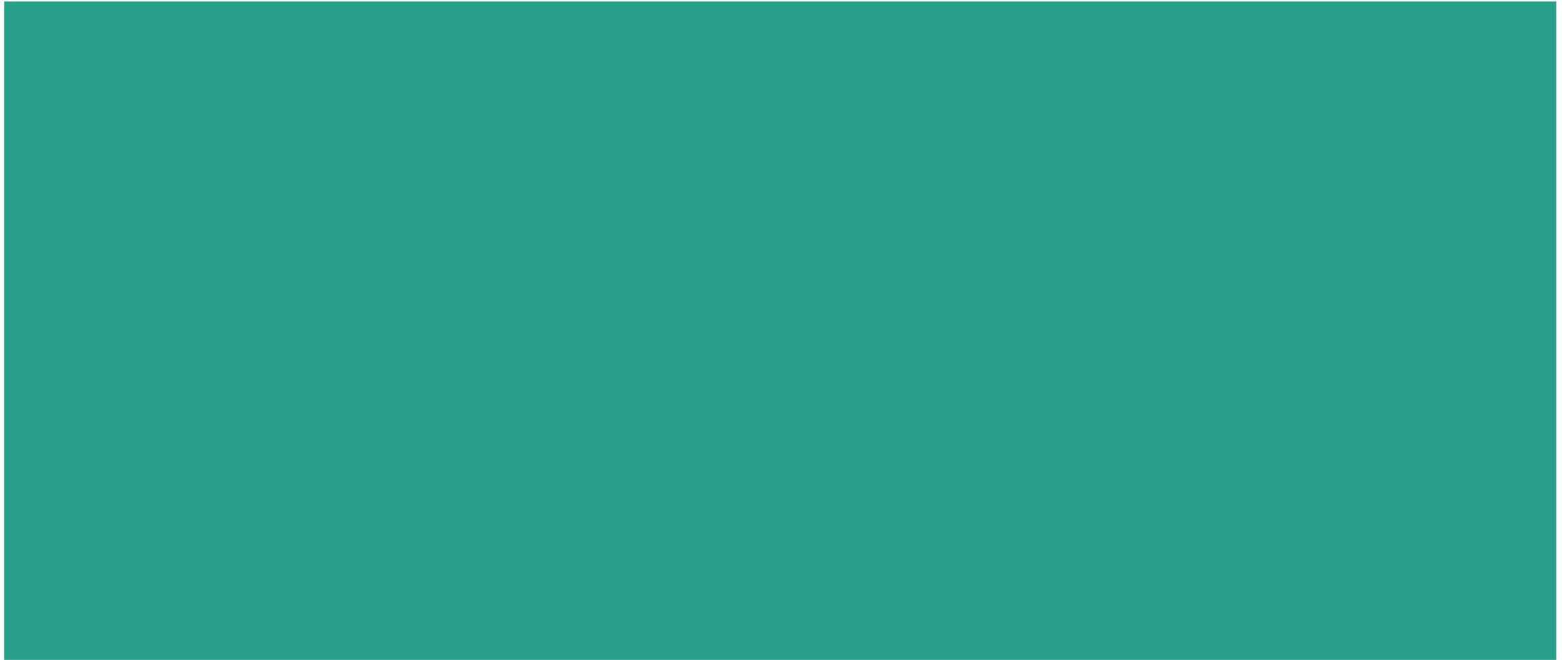
3. Approvals



Work Program & Budget until end Q2 2021

(10)(2g)

4. SteerCo Meetings



SteerCo meetings planned towards end Q2

	Dec	Jan	Feb	Mar	Apr	May	June
Bimonthly meeting	◆ Inaugural Meeting		◆ SteerCo #1		◆ SteerCo #2		◆ SteerCo #3
Deep dives (milestone driven)			◆ Case for Change				

Standing SteerCo Agenda

- Minutes of Meeting / Actions
- Workstream Progress against objectives
- Decisions
- Key Issues
- AOB

5. AOB

